

EUROPEAN NEWS

UN economic commission calls on west to provide short-term financial relief

E Europe's industrial output down 18%

By William Dulforce in Geneva

INDUSTRIAL production in eastern Europe during the first nine months of the year was more than 18 per cent lower than in the corresponding period of 1989, according to the secretariat of the United Nations Economic Commission for Europe (ECE). Declines varied between 4 per cent in Czechoslovakia and 27 per cent in Poland.

For 1990 as a whole the secretariat's latest bulletin forecasts an average slide of 20 per cent in industrial output and one of 11 per cent in net material product (aggregate net value added in the sphere of goods, the standard measure of output) in eastern Europe.

The ECE calls on western governments and international institutions to give "immediate attention" to short-term financial relief for the countries of the region and to decide how they can better co-ordinate the present multiplicity of western aid programmes.

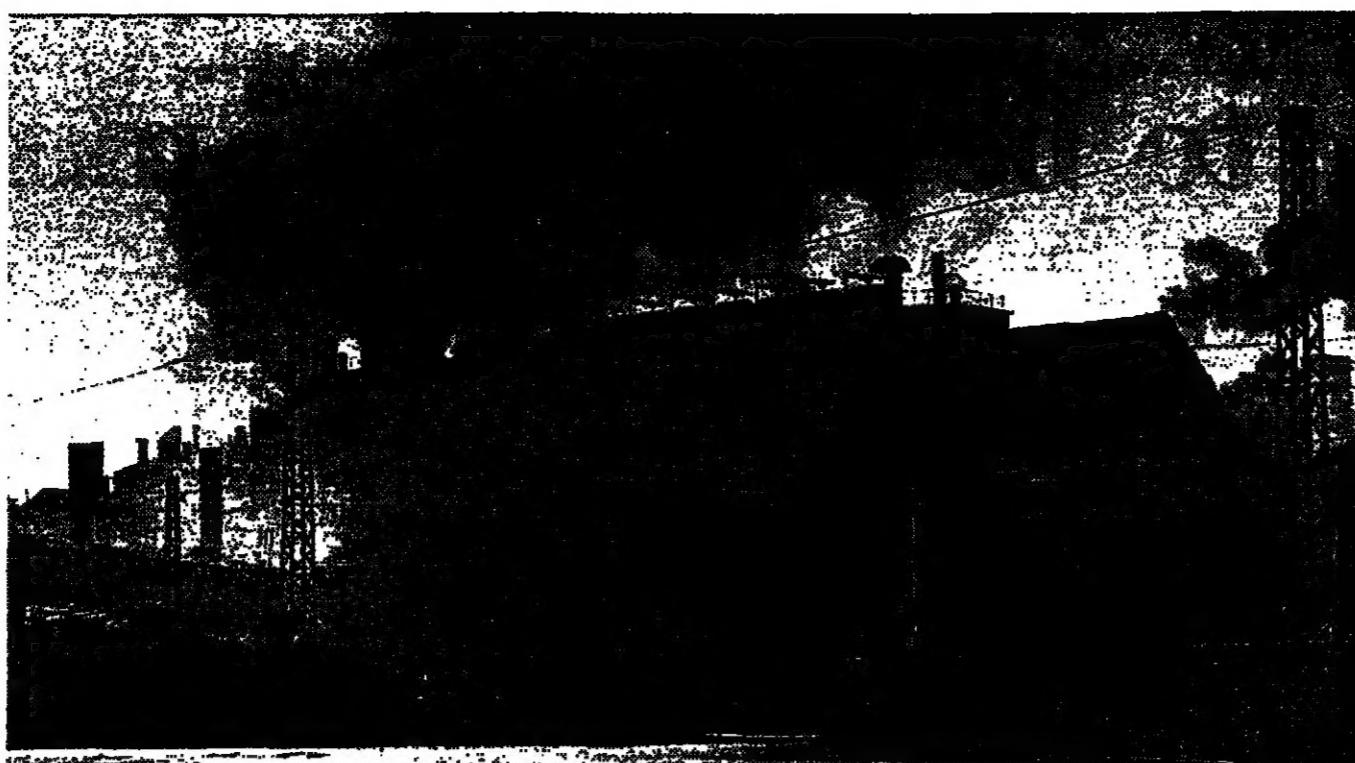
It warns that, with the people of eastern Europe and the Soviet Union facing their hardest winter since the end of the war, the reform process could fail with "incalculable" consequences.

The grim picture of economic developments in the first nine months includes an average 20 per cent collapse in fixed investment in eastern Europe and a 12 per cent decline in the Soviet Union.

Inflation is high and accelerating throughout the region with double-digit annual rates in most, perhaps all, countries. Bought, but conservative estimates put the number of registered unemployed at 2.5m in eastern Europe, with a further 2m in the Soviet Union. In Poland alone the number has climbed from 85,000 in January to more than 1m in October.

The ECE secretariat distinguishes two groups of countries. In Poland, Hungary, Czechoslovakia and the former East Germany, the slump reflects the impact of stabilisation policies and efforts to speed economic change. But the problems of these countries have been exacerbated by a "multiple energy shock" and by the breakdown of Comecon.

In the Soviet Union, Bulgaria and Romania the deteriorating situation reflects a "collapse of central control and a failure to



Gloomy outlook for eastern Europe's industry as further production cuts are forecast

embark on an effective reform programme".

The ECE highlights the oil shock to which the east Europeans are being exposed by the decision of the Soviet Union, which supplies some 80 per cent of their oil needs, to con-

duct trade with them from January at world prices and in convertible currency.

In 1989 the transferable ruble price the east Europeans paid for their oil was equivalent to \$7.45 a barrel, the ECE calculates. An increase from

\$7.50 to \$15, the world market price before the Gulf crisis, would have in itself been proportionately larger than the price increase western economies have had to face since the crisis began.

Following the collapse of

Comecon trade, Czechoslovakia, Hungary and Poland have had limited success in finding new outlets in the west for their products. Hungary managed to offset about a third of the fall in its Comecon exports by boosting its delivery to the west in the first half of 1990. Helped by a large devaluation of the forint, Poland's westwards exports grew by 24 per cent in volume.

However, against an average increase in volume of around 5 per cent in exports to the west for eastern Europe as a whole, imports increased sharply by 20 per cent in the first half.

The trade balance with the west swung into deficit for the first time since the early 1980s.

The current account deficit of eastern Europe and even more of the Soviet Union have worsened this year at the same time as the cost of new credit has increased, with western commercial banks becoming more cautious in their lending. Most countries have had to draw on their official reserves.

E Germans cut Soviet imports

THE FORMER East Germany has reduced its imports from the Soviet Union by about 40 per cent since German currency union according to the Bonn Economics Ministry, writes David Goodhart in Bonn.

Exports from east Germany to the Soviet Union - about 40 per cent of the former country's export trade - have held up since July, however, as Soviet companies rush to buy investment goods from their old east German partners before the introduction of hard currency trade throughout the former Comecon bloc next year.

Hard currency trade will hit east German exports too but yesterday Mr Helmut Hansmann, the Bonn economics minister, told a news conference that east German-based com-

panies could expect generous backing from Hermes, the export credit guarantee company, for Soviet trade.

This amounts to a relaxation of the Government's previous opposition to subsidising east bloc trade.

• The financial needs of the newly liberated countries of east Europe are tremendous, possibly as much as £100,000m (£70bn), according to Mr Jacques Attali, president designate of the European Bank for Reconstruction and Development, writes David Lascelles, Banking Editor.

He told the annual session of the North Atlantic Assembly in London yesterday that failure by the west to aid these countries in their transition to democracy "would be dangerous for the whole world".

Brussels blocks nappy tie-up

By Lucy Kellaway in Brussels

THE EUROPEAN Commission has intervened to prevent what it fears could be a near monopoly in disposable nappies in certain parts of the Community.

Its action means that Procter & Gamble, the US health products company, will have to delay plans for a joint venture with Finap, the big Italian nappy-maker.

The Commission fears that the effects of the deal would be anti-competitive and illegal under Articles 85 and 86 of the Treaty of Rome.

The arrangement between the two companies, which was struck in September, would have given Procter & Gamble's Pampers and Finap's Lines a near monopoly of the Italian market.

The joint venture has alarmed Pampers, the French nappy-maker, which fears that its strong position could be threatened by the merger, and has complained to the Commission.

The deal between the two companies would consist in setting up a nappy joint venture in Italy, Spain and Portugal and would also involve the acquisition by Procter & Gamble of Finap's subsidiary in the United Kingdom.

The market for disposable nappies in Europe is showing strong growth, and is already dominated by a small number of companies.

The announcement of the deal between the two companies was made just before the EC's new merger regulation - which allows the Commission to take action over certain anti-competitive joint ventures - came into effect.

Commission spokesman said yesterday that the inquiry would take place under the Treaty of Rome's competition rules.

The deal will remain suspended until a satisfactory agreement has been reached between the Commission and the two giant nappy-makers that will safeguard competition in the market.

Serbian poll saved after opposition wins concessions

By Laura Silber in Belgrade

OPPOSITION parties in the Yugoslav republic of Serbia yesterday reversed their decision to boycott the first multi-party elections in 50 years after forcing concessions from the ruling communists.

More than 30 anti-communist parties said last week they were pulling out of the elections after the Serbian parliament, dominated by the communists (renamed socialists), refused to let opposition representatives take part in voting.

The opposition had expressed fears that the communists would try and rig the election.

Faced with the boycott, the parliament of Yugoslavia's largest republic agreed on Monday to amend the electoral law to allow opposition nominees onto electoral commissions.

However, parties representing 2m ethnic Albanians in Kosovo, which was forcibly integrated into the republic of Serbia, are continuing to boycott the election. Mr Veton Surroi, an Albanian opposition leader, said: "We will not participate in Salvadoran-style elections, under this virtual

state of emergency."

The election is turning out to be a close-cut race between Mr Slobodan Milosevic, the president of Serbia, and Mr Vuk Draskovic, head of the Party for Serbian Renewal, has combined Serbian nationalism with anti-communism.

In doing so he has forced Mr Milosevic to present himself as the candidate of moderation and the status quo.

On a rare public appearance last Friday, Mr Milosevic warned that an opposition victory would mean bloodshed. The threat has fuelled fears that the army will intervene if the communists are defeated in the elections.

From within the ranks of the army, about 50 generals and Mrs Mirjana Markovic, wife of Mr Milosevic, founded a political party which could act as the army's political front in the event of a coup.

Nice airport strike called off

By William Dawkins in Paris

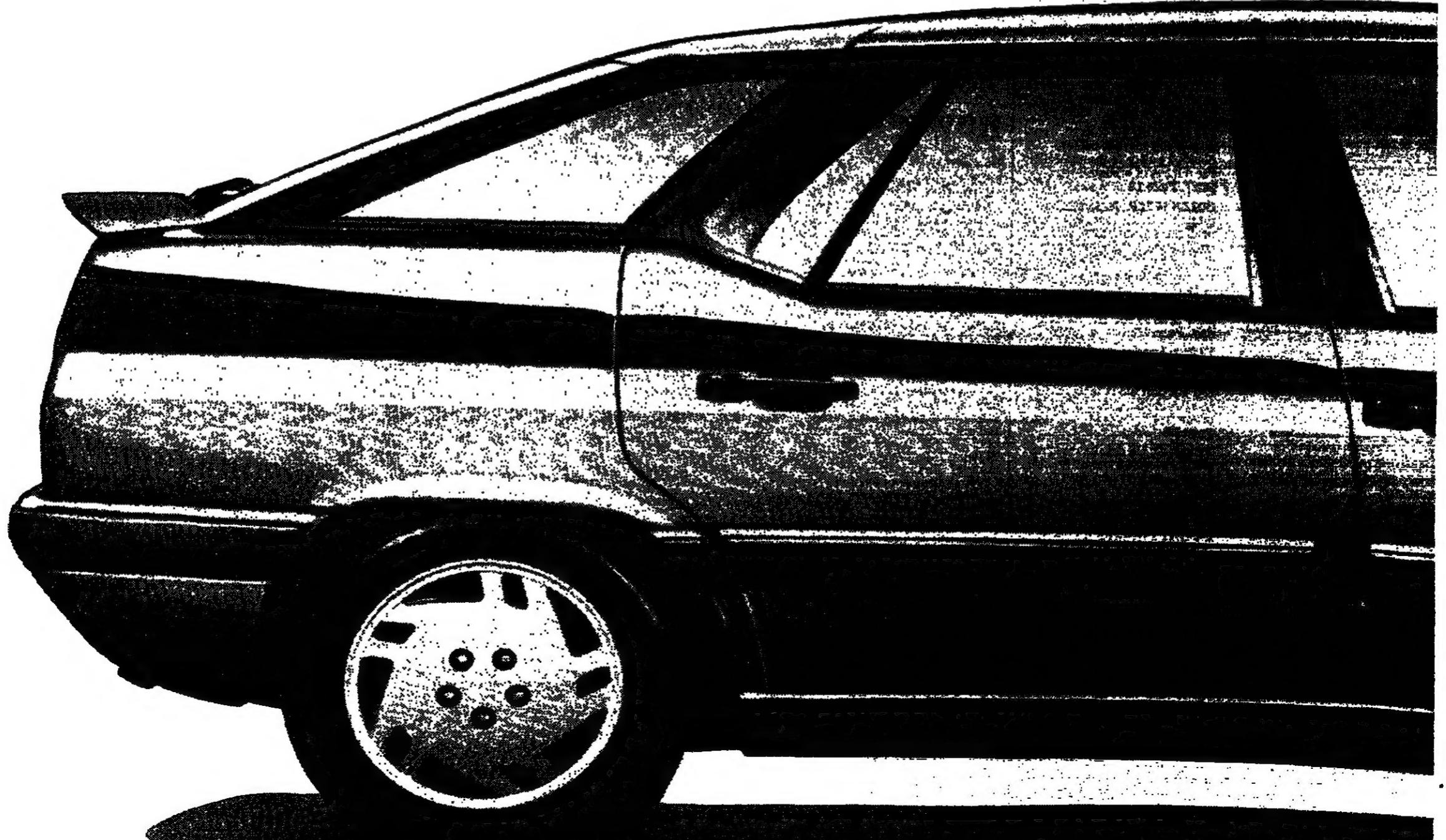
STAFF at Nice airport, France's largest regional airport, yesterday ended a 13-day strike, called to protest against Air France's decision to scrap seven international routes.

The stoppage came after Air France promised to reconsider whether it would take over the freight operations of UTA and Air Inter, its two main French competitors which it acquired this year, and gave guarantees to keep the jobs of some temporary workers.

The reductions are part of a complete overhaul of Air France routes, to cut losses in the face of rising fuel and insurance costs.

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EUROPEAN NEWS

Soviet duo near and yet so far apart

By Leyla Boulim in Moscow

PRESIDENT Mikhail Gorbachev yesterday sat alone in a balcony flanked by a Soviet flag yesterday, looking down as Mr Boris Yeltsin, the Russian leader, went into battle against conservatives in the parliament below.

The extraordinary scene at the specially convened Russian Congress of People's Deputies summed up just how far apart the country's two most powerful leaders are, and despite the fact they need each other badly.

Mr Yeltsin opened the session with an appeal for deputies to approve a sweeping land reform in order to form the 147m-strong Russian Federation, the biggest Soviet republic.

"There can be no real democracy and real freedom when shop shelves are empty and there are ration cards and coupons," he said.

If approved by the congress, the land reform would allow peasants to acquire land for the first time since private ownership was crushed by collectivisation in the 1930s.

He also rejected Mr Gorbachev's references to a "political struggle" between them.

"Russia learned from experience that political struggle has no future and is very expensive," he said.

But no sooner had Mr Yeltsin finished speaking than hardline Communists began insisting that the congress tackle other issues, in particular Mr Gorbachev's proposed union treaty.

It must have been a pleasant



Russian president, Mr Boris Yeltsin, addresses yesterday's special congress

reversal of roles for Mr Gorbachev, who has often been attacked over the past few months by both radicals such as Mr Yeltsin and conservatives such as Mr Ivan Polozikov, who spearheaded yesterday's opposition to the land reform's opposition.

"There can be no real agrarian or economic reform without reviving the question of Russia and the unions," said Mr Polozikov, head of the new Russian Communist Party.

Mr Gorbachev, who is by far the country's most popular politician, countered that the treaty was not ripe for a decision by the congress.

But he was forced into a tactical retreat by the large number of conservatives in the hall, when he proposed that

the treaty become the subject of "an exchange of views" during the two-week congress.

Mr Gorbachev presented the draft treaty to the country on Friday, saying he was sure that a republic would end up signing it.

But Mr Yeltsin does not want to sign the treaty until he has agreed with the Kremlin on how to share out both power and resources on Russian territory.

Mr Gorbachev, who strolled around the lobby during the lunch-break with barely a bodyguard in sight, told reporters that negotiations with Russia would be "the most painful".

He said the union as it had existed for 70 years was badly in need of reform.

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Pöhl warns against G7 action on dollar

By William Dawkins in Paris

THE GERMAN Bundesbank, yesterday delivered a rebuff to calls by Mr Pierre Bérégovoy, the finance minister, that the Group of Seven leading industrialised countries try to half the dollar's plunge.

It is joining the proceedings to protect its interests.

As an interested third party, it wants to gain access to evidence and other details of the case being prepared against the two pilots in order to protect the interests of the consortium.

Airbus said yesterday that it has pioneered fly-by-wire computer controls in civil aviation.

need for spectacular meetings for our coordination," he said.

The tone, as much as the content, of Mr Pöhl's words is likely to irritate a French government which was yesterday keeping to its position that a G7 meeting was necessary.

It was better to handle exchange rate co-ordination privately, rather than resorting to political declarations, Mr Karl-Otto Pöhl, the Bundesbank president, told the *Figaro* newspaper. "It does us no service to talk publicly of these problems. We are in contact with our US colleagues without

forewarning of the threat posed by political and economic separation.

At yesterday's meeting, the six member states discussed a German request for the joint adoption of short-term visas for visitors from Poland.

Mrs Guigou indicated that the whole Community would be affected by such a move, which ought preferably to be decided by the 12.

EC urged to help eastern Europe's economic growth

By John Wyles and Sari Gilbert in Rome

THE European Community's plan to negotiate special association agreements with Poland, Hungary and Czechoslovakia is "incomplete" and needs the addition of an institutional framework, Mr Renato Ruggiero, Italy's minister for foreign trade, said here yesterday.

However, Mr Horst Krenzler, director general of the European Commission's external relations directorate, said negotiations with Poland, Hungary and Czechoslovakia should begin before the end of the year. But future membership of the EC is not the ultimate objective of the agreements to be signed, he said.

In addition, Spain and Portugal yesterday joined the Schengen system as observers, with the clear intention that they should eventually become full members.

The Schengen agreement of 1985, and the implementing convention signed last June, provide for the suppression of frontier controls in exchange for extensive co-operation on visa, immigration, asylum and police policy.

The five original signatories were France, Germany and the three Benelux countries.

Mrs Elisabeth Guigou, the French European affairs minister, hoped the Italian accession would be a prelude to an agreement between all 12 member states.

However, Britain has made clear that it opposes the removal of border controls within the EC, and intends to maintain its own controls for the purpose of controlling immigration.

The Schengen system has been designed to ensure that the member states can move without risk to a single market for the free movement of people.

The move would thus parallel the single market for the free movement of goods, under the Community's 1992 programme.

It prevents the spread of criminality or clandestine immigration between member states, there has been an agreement to adopt a common visa and asylum policy, to share crime data, and to permit police pursuit of criminals across frontiers.

At yesterday's meeting, the six member states discussed a German request for the joint adoption of short-term visas for visitors from Poland.

It was misleading now to talk of 15 Soviet republics: there were actually more than 50 "subjects of the federation" which are national republics enjoying equal political treat-

ment within the union. Many were now claiming the right to have their own central banks with currency-issuing rights.

The Soviet Union's transformation in just two years from a state-controlled economy to one in which the prospects for new loans "are very poor" was dwelt upon by Mr Axel Lebaun, director of Deutsche Bank's central international department.

"It is important for Moscow and the republics to decide where they want to go because otherwise we cannot decide what we can do to help them," he said.

Earlier, Count Giovanni Auletta Armenise, chairman of Banca Nazionale dell'Agricoltura and the conference chairman for the day, said that the new opportunities there.

The final address to the conference was made by Mr Franco Nobili, chairman of IRI, who spoke of the challenge eastern Europe posed to the west and to Italy.

He said that Italy has long been an important trade partner for eastern Europe. The new credits and the recent establishment of Simest, an agency designed to encourage co-operation among medium-sized Italian and east European companies, will provide enterprises with new opportunities.

Mr Nobili warned, however, that so far Italian industry had failed to co-ordinate attempts to penetrate the new markets.

But the real challenge for Italy would be to find the necessary resources for expansion at a time when the Italian public sector deficit was equal to 10 per cent of gross domestic product while the public debt equalled GDP in size.

Other disadvantages were the meagre investments in research, which meant Italy had little technology to offer its new eastern partners.

The large trade deficit vis à vis the Soviet Union is also a problem. But several factors were working in Italy's favour, namely its expertise in innovative productive processes, and the fact that Italy's principal competitor in the area, Germany, is involved in the reunification process.

Airbus joins the legal proceedings over crash

By Paul Betts, Aerospace Correspondent, in London

AIRBUS INDUSTRIE is joining in the French criminal proceedings over the crash of an Airbus A320 two years ago at an air show in eastern France.

Magistrates are considering whether to charge the two pilots and other officials involved with manslaughter. Three people died in the crash.

An official inquiry blamed the crash on the pilots for flying too low and concluded there was nothing wrong with the A320.

However, Airbus says it has been the victim of an "orchestra-

ated campaign" in France and abroad to undermine the consortium and its best-selling aircraft.

It is joining the proceedings to protect its interests.

As an interested third party, it wants to gain access to evidence and other details of the case being prepared against the two pilots in order to protect the interests of the consortium.

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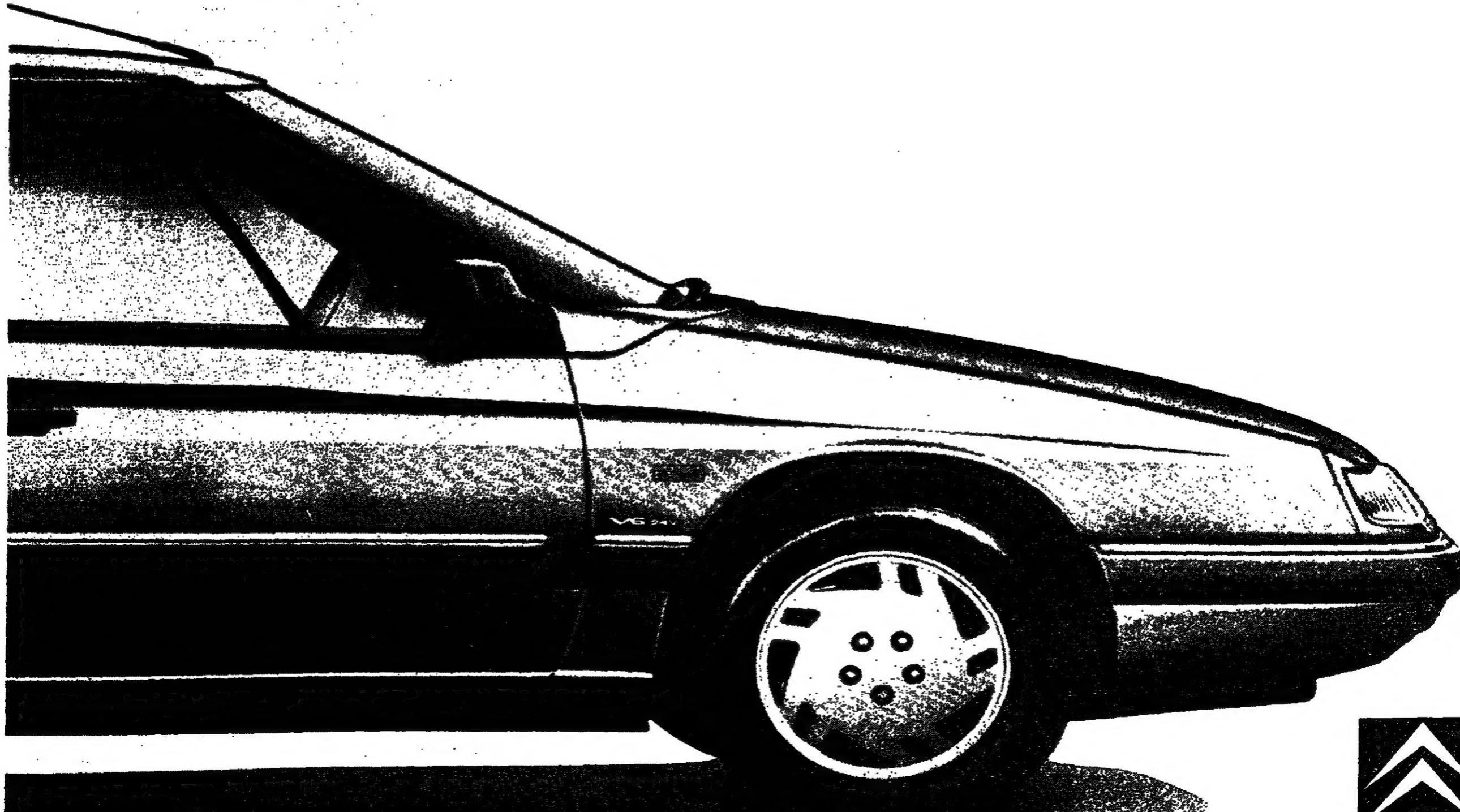
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THE YEAR. NOW WITH 24 VALVES.

WORLD TRADE NEWS

Declared stances must be dropped to win trade pact, says Dunkel

By William Dulliforce in Geneva

THE FAR-REACHING liberalisation of world trade, under negotiation for four years, now depends on governments abandoning their declared positions. Mr Arthur Dunkel, Gatt Director-General, said yesterday.

World trade ministers had to find a way out of the crisis, into which Gatt's Uruguay Round has fallen, in the "first hours, first days" of their scheduled five-day meeting in Brussels, starting on Monday, Mr Dunkel added.

His call underlines the fragility of hopes for a breakthrough

in agriculture in the "first hours, first days" next week. He was presenting the 300-page final document, containing 21 potential agreements, to be tabled in Brussels. It contains no results on farm trade reform, trade-related investments and anti-dumping moves. All the draft agreements in the other 18 sectors are specified with options from which ministers must choose.

On breadth of the areas covered and high quality of the work achieved, the final document had no precedent in trade negotiations, Mr Dunkel said.

The document summarises

the farm reform offers submitted by 17 participants and reprints the draft text of an agreement drawn up by Mr Aart de Zeeuw, chairman of the farm negotiating group. Leaders of the G-7 industrial powers agreed in July that the de Zeeuw text should be used "as a means to intensify the negotiations".

Mr Dunkel's questions aim first at compelling ministers to agree a standstill on farm assistance and to determine the bases for cuts in internal supports to farmers. He then calls for explicit answers to the

two most controversial questions, whether separate commitments have to be made to reduce border protection and exports.

So far, the EC has seen changes in these two areas as emerging from its offer to cut by 30 per cent its internal supports for primary commodities. The US and the 14 farm-exporting nations of the Cairns Group have stood firm for explicit commitments to cuts in all three areas, including cuts of 30 per cent in export subsidies and 25 per cent in border barriers. EC trade and

farm ministers will hold a council on Sunday evening but are unlikely to agree any change in the EC position then.

Mr Louis Mermaz, France's agriculture minister, on Monday encouraged farmers to stage a huge demonstration in Brussels. This could help the EC fend off calls for deep cuts in farm subsidies, he said.

On services, the second most controversial issue in the round, the final document asks world trade ministers to settle the crucial question of whether Gatt's most-favoured-nation

MFN role is to be included as an overall obligation in a General Agreement on Trade in Services (Gats).

Under MFN, a government must extend to all other countries benefits extended to one. The US put the services talks into deadlock by insisting that governments should retain the power to decide whether or not to extend benefits negotiated with one country to others.

The draft Gats omits financial services. The content of a financial services annex depends on how the MFN issue is settled, the document says.

Italians may buy German companies

LEADERS of Italian public and private industries, with Mr Renato Ruggiero, foreign trade minister, by Berlin today to examine buying opportunities under Germany's privatisation programme. John Wyles reports from Rome.

The 60-strong mission follows an appeal by Chancellor Helmut Kohl for Italian involvement. Mr Ruggiero said grants of up to 25 per cent of the purchase price and 6 per cent loans were attractive incentives.

Volvo drops US plan

VOLVO of Sweden has decided not to share in US General Electric's \$1.5bn (\$760m) programme to develop a new large thrust commercial jet engine, the GE90, Paul Bettis reports.

Safran of France, Fiat of Italy and IHI of Japan have all agreed to join GE in developing the engine to equip the new generation of wide-body aircraft. Volvo had decided to pull out of the talks because it could not commit itself at this stage to another aero-engine programme.

Belgian credits move

Belgium is considering plans to put its export guarantee scheme, the Office National du Développement (OND), on a sounder financial footing. David Buchan reports from Brussels.

The OND has had to borrow on the capital markets to cover bad export risks in developing countries and eastern Europe, and now has barely enough premium income from insurance premiums and debt repayments to service its Brf1.7bn (\$238m) debt.

The government is considering "buying" out the bulk of this debt with a 30-year, fixed interest rate loan of Brf1.7bn. Some of this will be forgiven.

EC 'dumping' check

THE European Commission is to investigate alleged dumping of silicon metal in the EC by Brazilian producers. Lucy Kellaway reports from Brussels.

The investigation follows a complaint from EC steel alloy makers alleging imports from Brazil have grown sevenfold between 1988 and 1989.

World trade 'should stay buoyant despite Gulf crisis'

WORLD TRADE FLOWS should remain buoyant this year despite the Gulf crisis and the sharp rise in oil prices, the General Agreement on Tariffs and Trade (Gatt) reports today*, Peter Montague writes.

It expects world trade volume to grow about 6 per cent this year, against 7 per cent in 1989 and 8% in 1988. In the first half, trade volume rise was marginally below last year's level, but the growth rate could slow if oil-importing countries cut other purchases and oil exporters do not spend revenue earned from higher prices.

The medium-term outlook is clouded by the possibility that interest rates may have to rise if savings rates stay at current levels. This would curtail investment plans and cloud

growth opportunities, Gatt says.

It reports the value of world trade up 7% per cent to a record \$3,106bn (\$1.581bn) last year. Though growth was barely more than half the 14 per cent rise recorded in 1988, it was still above the average for the decade as a whole.

The US displaced Germany as the world's biggest exporter, with exports worth \$364bn, giving it an 11.8 per cent share in world merchandise trade. Japan came third, with France and the UK fourth and fifth respectively.

Commercial services trade, including transport, telecoms, banking and insurance, grew 9 per cent to an estimated \$860bn last year, accounting for nearly one-fifth of world exports. Gatt says manufactured exports were the main

motor for trade growth last year. Manufactures now account for 70 per cent of world merchandise trade and this group contributed 50 per cent of 1989's trade volume rise.

Highest oil prices lifted the value of trade in mining products, though volume growth in this sector slowed. By contrast, weak prices slowed trade growth in farm products, though their volume rose more rapidly.

Taking the 1980s as a whole, trade volume rose 50 per cent and its value, measured in dollars, by three-quarters. From 1983 on, trade grew faster than economic output, making it a motor for economic growth and world economic integration.

The analysis suggests there may be less to fear from the

creation of regional trading blocs than some have suggested. Trade flows between west Europe, North America and Asia grew on average faster than trade within those regions in the 1980s, suggesting the evolution not of inward-looking trade blocs, but of trade centres with world-wide commercial interests.

The choice facing other regions is not to align with any special bloc but to base their development strategy on access to the entire world market. The report points to the growing importance of foreign direct investment, the stock of which it says more than doubled to around \$1,500bn in the 1980s. Services-sector investment had shown the most significant growth.

*International Trade 1989-90.

Volume I. Available from the General Agreement on Tariffs and Trade, Centre William-Rappard, 154, rue de Lausanne, 1211 Geneva 21, Switzerland. SF7-30.

**'Progress uneven' in loosening telecom monopolies' grip**

INDUSTRIALISED countries have made uneven progress in loosening the grip of national telecommunications monopolies, an Organisation for Economic Co-operation and Development (OECD) report* warns today. William Dawkins reports from Paris.

The study, for a meeting of officials from the OECD's 24 member countries to discuss telecoms policies, starting today, is satisfied that "competition, once the exception in telecommunications, is quickly becoming the norm." Yet market distortions still exist, to the cost of consumers and suppli-

ers seeking to break into smaller or less liberal countries.

The OECD finds "little justification for the wide range" in phone charges between different countries; it says the system for setting international call rates unfairly penalises operators with low charges, telecoms authorities sometimes publish misleading advertising on the quality of services, and "considerable scope for reform" of type-approval procedures exists.

Generally, phone calls are cheaper in northern than southern Europe. Internal busi-

ness calls in Turkey cost 10 times as much as in Iceland. On average, German charges are twice those in Denmark, Sweden and Finland. "High charges... are more than just an inconvenience; they can seriously damage competitiveness of firms and constrain social interaction."

The study disapproves of the present system for setting international rates. This penalises countries which generate more outgoing than incoming calls, so amplifying telecoms trade imbalances, and this will get worse unless a fairer system can be devised. It will be

discussed in the current Uruguay Round, which will try to set Gatt rules for telecoms, assuming the farming impasse can be resolved.

The study criticises the time and expense of getting foreign equipment approved for sale; it can take on average four months and cost \$5,000 (\$2,551) across the OECD. The costliest country is Norway, where suppliers must pay nearly \$14,000. France is slowest, with an average 150-day wait for approval. Germany and Japan showed the biggest rise in applications for type approvals, after deregulation, but these

have been stagnant in smaller OECD countries.

The growing imbalance in the \$13.5bn OECD telecoms equipment export market "needs to be a major topic of discussion". Japan's share of the OECD equipment market doubled to 34 per cent for 1980-87, while the EC's share fell from 31 per cent to 29 per cent. British Telecom had the highest net profit margins of any operator in the OECD two years ago. France Télécom had the lowest.

*Communications Outlook 1990: OECD, 3 rue André-Pascal/75775 Paris Cedex 16.

Fresh drive for talks on N America free trade pact

TRADE ministers from the US, Canada and Mexico are setting up a trilateral meeting during next week's Uruguay Round meeting in Brussels to give new impetus to talks on a North American free trade pact, Bernard Simon reports from Toronto.

A Canadian trade official said yesterday the ministers would review work done by officials of the three countries over the past two months in laying out a framework for substantive negotiations towards a trilateral agreement. The formal talks are expected

to get under way next spring. Ottawa is pressing ahead with the negotiations, despite considerable domestic opposition. The government believes a trilateral agreement can be achieved by the end of 1991.

Canada's two-way trade with Mexico totalled C\$2.3bn (\$1bn) last year, equal to over 1 per cent of its trade with the US. Motor vehicle components are the biggest item in both directions, and Canadian unions are especially concerned about the future of Canada's relatively high-cost motor industry under a free trade arrangement.

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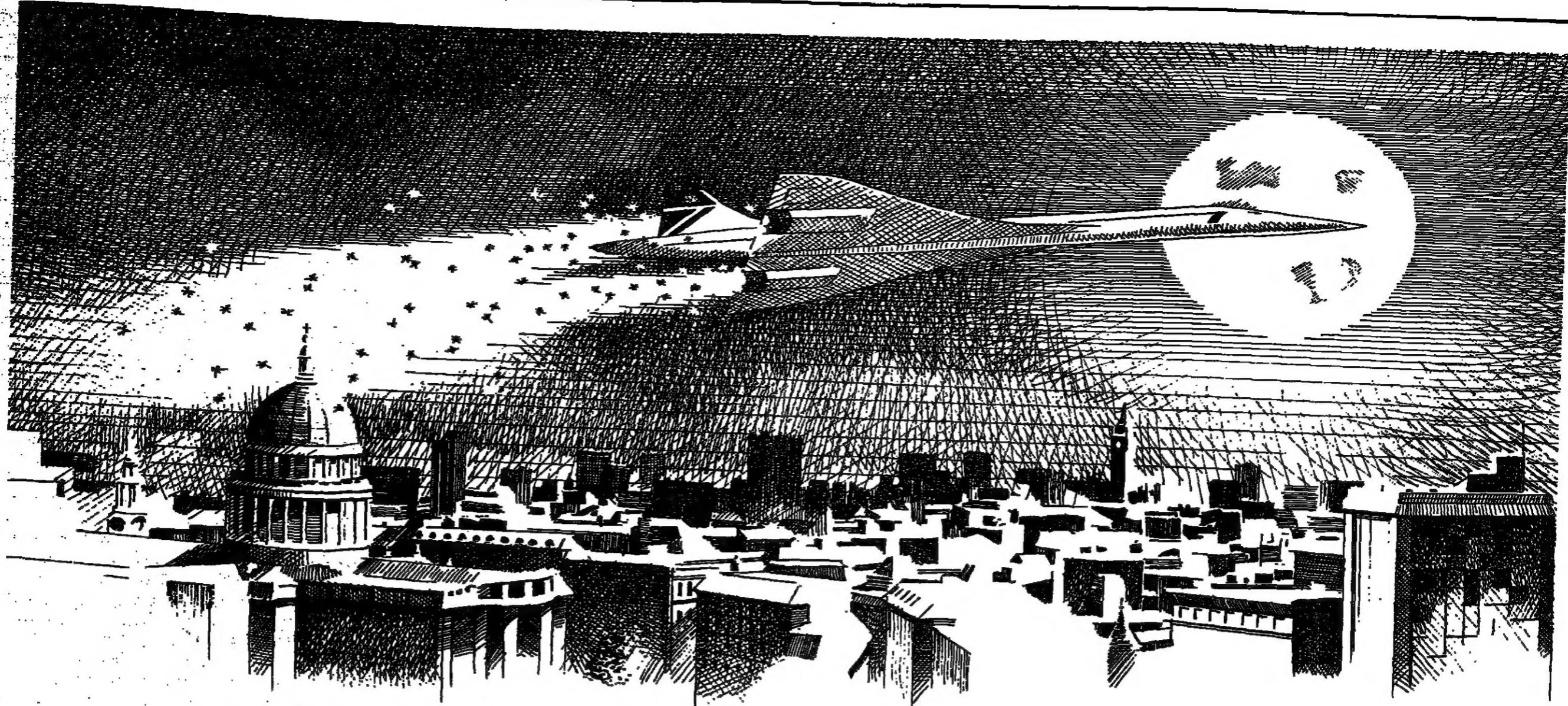
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AMERICAN NEWS

Congress reviews Bush policies on Gulf

By Peter Riddell, US Editor, in Washington

THE US Congress yesterday started a review of the Bush administration's Gulf policy amid increasing fears among legislators about the possibility of a war early next year.

Senior officials have declined to appear until after a United Nations Security Council resolution authorising the possible use of force is approved, probably late tomorrow.

Both Mr Dick Cheney, the defence secretary, and General Colin Powell, chairman of the

Joint Chiefs of Staff, will testify on Monday before the Senate Armed Services Committee, while Mr James Baker, the secretary of state, will appear before the Senate Foreign Relations Committee in a week.

The senator said several questions had to be answered, including whether it was in US vital interests to liberate Kuwait through military means by a largely American military force, how long it would be possible to sustain a force of more than 400,000 troops in Saudi Arabia,

fundamental shift in the mission of US military forces away from deterring further Iraqi aggression to a military aim of liberating Kuwait.

The senator said several questions had to be answered, including whether it was in US vital interests to liberate Kuwait through military means by a largely American military force, how long it would be possible to sustain a force of more than 400,000 troops in Saudi Arabia,

whether President Bush had limited US options by creating a "use it or lose it" situation, how durable the multinational coalition was, and what should be the ultimate US objectives in the region.

He argued that the likely UN resolution "is not a substitute for fully informing the American people of our own nation's objectives and strategy."

The question was not whether military action was justified but whether it was

wise at this time and in the US national interest, the senator concluded.

The committee will this week hear from a variety of former senior officials and service chiefs, and from intelligence and strategic experts.

Senator Edward Kennedy said: "It is not enough for President Bush to go to the UN to get approval for the use of military force in the Gulf. He must also come to Congress."



In the swing: George Bush enjoys a rodeo organised by Mexican President Carlos Salinas

Mexicans welcome 'era of US respect'

By Richard Johns in Monterrey

A "NEW ERA" has begun in Mexican relations with the US, based on reciprocal respect, President Carlos Salinas de Gortari said yesterday at a euphoric summit meeting with President George Bush.

The meeting has created a positive atmosphere before negotiations on a free-trade agreement (FTA), due some time next year.

In an exchange of addressed from the balcony of the state of Nuevo Leon's gubernatorial palace, Mr Salinas attributed the dramatic improvement during the two-year life of the respective administrations to the understanding and sympathy shown by Mr Bush to Mexico.

Earlier though, in the village

of Agualeguas, the Salinas family's ancestral home, a sober note was sounded by Mrs Carla Hills, US trade representative, who warned there could be no guarantee of the US Congress approving a "fast-track" approach to trade negotiations.

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Among the issues being discussed were reconstruction in central America, restoration of stability in the Gulf and suc-

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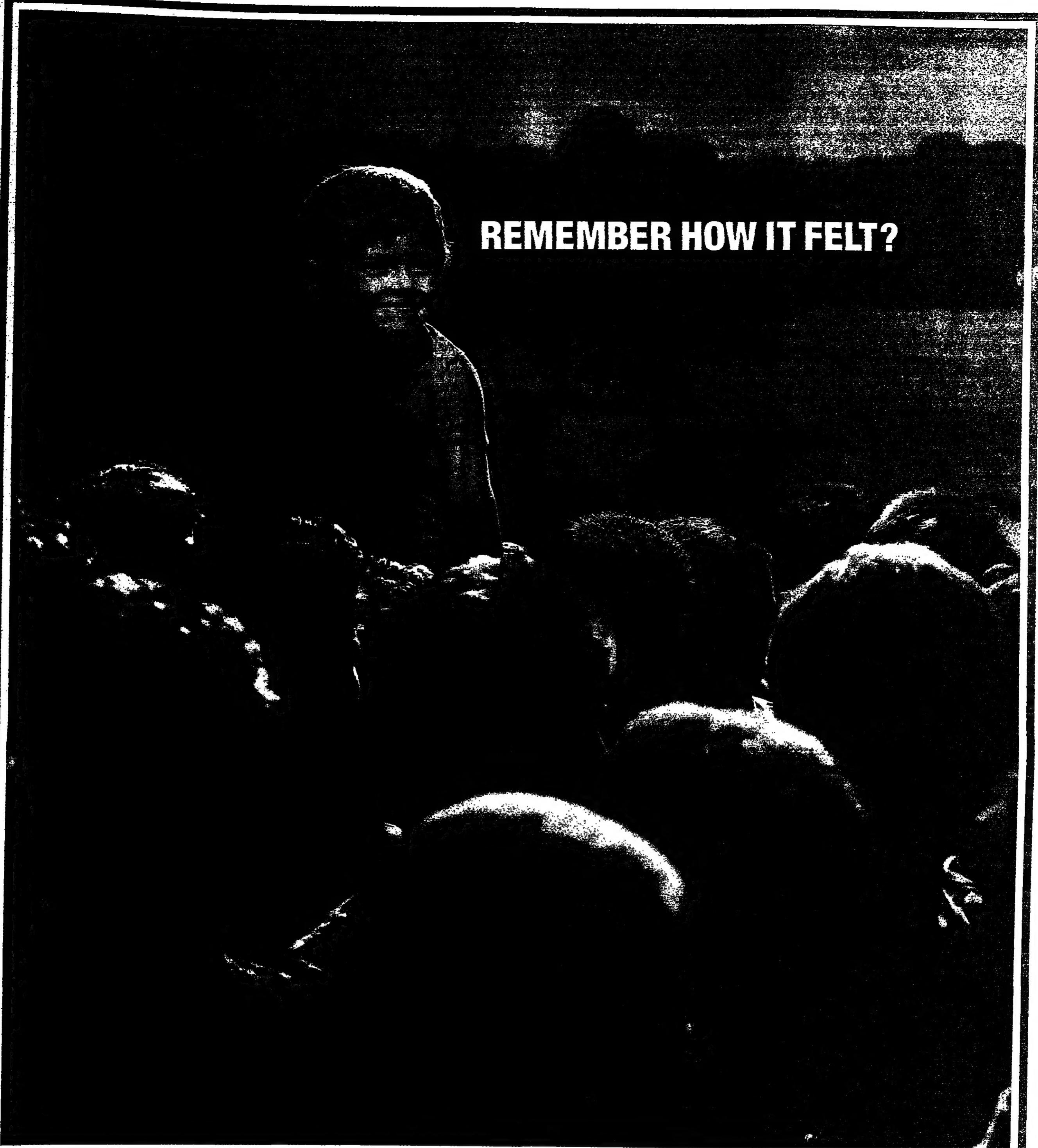
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INTERNATIONAL NEWS

Mandela and de Klerk restate peace commitment

By Patti Waldmeir in Johannesburg

MR F.W. de Klerk, the South African President and Mr Nelson Mandela, deputy president of the African National Congress (ANC) yesterday reaffirmed their commitment to peaceful negotiation after meeting to discuss issues which they said were threatening the peace process.

Both sides had made hard-line statements prior to the talks in which they accused their opponents of actions which jeopardised the start of talks on a post-apartheid constitution.

But after a short meeting in Pretoria, the government and the ANC issued a joint statement which made clear that negotiations remain on track.

The ANC had complained of police brutality and was expected to raise the issue of an interim government in the meeting.

Pretoria said it would protest at the ANC's call for mass public protests.

Neither side gave any details of issues discussed, but their joint statement said that they had agreed on the priority of issues requiring "early attention".

The two leaders also reaffirmed their commitment to peace and faith in the peaceful negotiating process, the statement said. It also made provision for future such meetings.

Mr Mandela and Mr de Klerk have held several private meetings in recent months to remove obstacles to full-scale negotiations on ending white minority rule.

Meanwhile, violence continued in black townships, with 10 men shot and stabbed to death in black factional fighting in the township of Katlehong, outside Johannesburg.

A police official said the fighting apparently involved



F.W. de Klerk: making provision for future meetings



Nelson Mandela: in agreement over a priority of issues

rival Zulus and Xhosas. Five other people were killed in scattered violence in other parts of the country.

Mr Mandela refused to be drawn by reporters after the talks commenting only that the meeting had been productive and "the mood was very cordial as usual", Reuter reports from Pretoria.

Before the talks, informants close to the white government and Mr Mandela's African National Congress (ANC), the main black anti-apartheid group, portrayed the two leaders as angry and frustrated.

They said the two men were concerned by fighting in black townships and a spate of demonstrations and strikes that have stirred unease in the white community.

The sources had predicted tough talking between the leaders as they sought to put back on track exploratory negotiations aimed at clearing the way for discussions on a democratic constitution.

Mr Mandela said no date had been set for his next meeting with Mr De Klerk.

More than 40 people have been killed in the past three days in an upsurge of fighting between ANC supporters and loyalists of the Zulu-based Inkatha Freedom Party, regarded by the ANC as a government ally.

A consultant's report was submitted in 1984, but the project did not get off the ground

until 1987.

Since then unnecessary bureaucratic procedures have hampered its progress. Many of the works planted in 1988 failed to mature because federal government approval for the importation of cattle-proof fencing was not forthcoming.

The 45m headquarters are only just being completed with less than 18 months of the initial programme left to run.

The project managers also admit that there has been a lack of co-operation between other afforestation projects organised in the area by the World Bank, federal and state governments.

There have been disagreements over who plants shelterbelts and who has authority over them.

Projects financed by the EC do not necessarily match the development aspirations of the government. The north-east Arid zone project, funded by the EC to the tune of Ecu13.5m (\$45m) aims to promote rural development in a region of Borno state which is endangered by an encroaching desert and poor rainfall.

EC development workers say that the biggest danger to the region is the construction of dams on the Hadzaja river in Kano state and the Jema river in Banchi state. The dams are intended to provide irrigated land to assist agricultural production. But they are likely to exacerbate the ecological problems of Borno by inhibiting the annual flooding of the Fadama plains upon which the local economy

depends. The balance is to be struck between aid given by individual member countries and that offered under the EC umbrella.

Community officials consider aid-financed as essential element of an integrated Community framework, which is as political as it is economic. This raises the question of the EC's own move towards political union. In the opinion of one official: "From a European standpoint, member states should reduce their aid programmes and pass the responsibility on to Brussels."

Whether a central administration would be any more efficient at the evaluation and funding of projects must, at present, be in doubt. What is certain is that member governments will be scrutinising the EC delegation in Lagos as it develops its programme of aid under Lomé IV.

Aid to Nigeria raises awkward questions

William Keeling discusses changing EC attitudes to development aid under Lomé IV



The EC is funding Arid zone projects to the tune of Ecu13.5m (\$45m) - assisting small farms through to large projects

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• THE MIDDLE EAST

Security Council ready to open way for use of force

By Michael Littlejohns in New York and Ian Davidson in Paris

THE UN Security Council appears certain tomorrow to authorise states with forces in the Gulf to use "all necessary means" to eject Iraq from Kuwait if it does not withdraw its troops by January 1.

But the resolution, initiated by the US and refined in talks with the four other permanent members - Britain, China, France and the Soviet Union - looks set to win fewer affirmative votes than any of its 10 predecessors approved during the four-month crisis.

By some estimates, two votes against (neither constituting a veto)

and two or three abstentions was probable. A minimum of nine affirmative votes is required to adopt a resolution in the 15-nation council.

The US had sought a January 1 deadline for Iraqi withdrawal, but both the Soviet Union and France favoured the date of January 15 and last night this seemed likelier.

Mr Roland Dumas, the French foreign minister, told the AFP news agency yesterday that France had proposed a January 15 deadline, making clear that his reasons for suggesting the later date were to accommodate Soviet wishes.

"I proposed the date yesterday of January 15, though the Americans wanted to set a date of January 1," Mr Dumas told reporters. "It's good that we fix a precise date."

His statement seems to indicate a significant convergence of the French government's position towards that of the US.

Last week President Francois Mitterrand appeared to be dragging his heels, despite pressure from the US, when he said France was prepared to discuss a new resolution, while at the same time insisting that there could be no automatic link between the pas-

sage of such a resolution and the actual use of force. The resolution would be the first to permit such military action since the Council's 1980 approval of "police action" in Korea.

Mr Mikhail Gorbachev, the Soviet president, yesterday expressed his full support for the resolution. He said in Moscow that Iraq's failure to withdraw would lead to "harsh" and "severe" measures.

There were doubts last night whether China, which has opposed a resort to force, would vote for the resolution, but the US was confident that Qian Qichen, the Chinese foreign

minister, would not veto it.

He is to begin an official visit to Washington immediately afterwards - the first by a senior Chinese official since the brutal crackdown on student demonstrators in Peking in June last year.

Cuba is expected to join Yemen, the council's only Arab member, in opposing the resolution.

Malaysia and Colombia, which have said that the sanctions should be given more time, have made no formal commitment on how they would vote and some diplomats expected them to abstain.

Up to 13 are feared dead in border clash

FIVE Israeli soldiers and up to eight Palestinian guerrillas were killed yesterday in a clash inside the border security zone Israel occupies in south Lebanon, write Hugh Cragg in Jerusalem and Lara Marlowe in Beirut.

It was the latest in a recent spate of incidents in the area and left the highest number of Israeli casualties in a single incident in Lebanon for three years. The Popular Front for the Liberation of Palestine, led by Mr George Habash who is now based in Baghdad, claimed it had killed the soldiers with the assistance of guerrilla allies.

A resumption of diplomatic relations would revive hopes for the release of three British hostages in Lebanon. The Foreign Office said this week that Mr Jack Mann, the 77-year-old former pilot kidnapped in Beirut, was believed to be alive.

Officials in London, however, emphasise that Syria is the key to the release of hostages, while Syria can play a "facilitating" role because its forces control Beirut.

Britain broke off relations with Syria in 1986 after Nezar Hindawi, a Jordanian, was convicted of trying to plant a bomb on an Israeli airliner at Heathrow airport by using a girlfriend as an unwitting carrier.

Britain said Hindawi was assisted by the Syrian embassy



Assad: met British MPs

in London and has protested that Syrian officials connected with terrorism are still in positions of authority.

Although Mr Gore-Booth's talks in Damascus are said to have made reasonable progress, it is unlikely that Syria will meet all the British demands. A common declaration of "mutual respect" - along the lines of the agreement with Iraq - is probable.

Syria has taken full advantage of the Gulf crisis to assert its control over Lebanon by helping the government of President Elias Hrawi to defeat Gen Michel Aoun, the rebel Christian leader.

Mr Assad also secured a meeting with President George Bush in Geneva to discuss the Gulf crisis.

Israel struggles to keep low profile as stakes rise

Hugh Carnegy reports on the fears of America's main regional ally over the outcome of the crisis

AT the pace of events in the Gulf crisis against quieten, one issue that will be under scrutiny both in Baghdad and in the anti-Iraq coalition is the highly sensitive position of Israel.

For all the talk of Israel keeping "low profile" to avoid upsetting the delicate western-Arab alliance against President Saddam Hussein, both sides know that if it comes to war, the role of Israel could well prove to be decisive in determining the outcome.

Aware from the start that the entry of Israel into any military conflict could easily split the key Arab states - Saudi Arabia, Egypt and Syria - lined up with Washington, Mr Saddam has repeatedly threatened to involve Israel in hostilities. Equally, the US has been at pains to ensure that Israel is kept out of the conflict.

So what kind of posture has Israel struck?

For the Israelis, the immediate "headline" threat is posed by long-range Iraqi surface-to-surface missiles now believed capable of delivering chemical warheads on densely populated areas. The military is operating on the assumption that Mr Saddam will carry out his threat to attack Israel if Iraq itself is attacked, and also takes seriously the possibility that he would launch a first-strike against Israel if he felt cornered by sanctions, or that a US-led assault was imminent.

Israeli intelligence assessments acknowledge that Israeli-Iraqi fighting would at least provoke serious internal dissent in Egypt, undermine Saudi resolve and could prompt Syria to switch sides.

For this reason, the US has been anxious to keep Israel out of the picture, to the point of

suggesting publicly that, if Israel were attacked, US forces would take on the job of knocking out Iraqi missile sites on Israel's behalf.

Both military and political officials in Israel scoff at this suggestion. "We will not be dependent militarily on anyone but ourselves," said one.

However, recent reports that Israel might be considering a pre-emptive strike to forestall the threat of attack by Iraq seem off the mark. For a start, however alarming and deadly missile strikes might be, they do not pose any real strategic threat on their own to Israel. Nor could they be accompanied by any land threat by Iraq.

The Israeli Air Force is confident that it can deliver a devastating response to any strike that would stop further attacks.

However, an Israeli spokesman said a pre-emptive strike would be counter-productive as it would play into Iraq's hands and would likely lead to "US casualties on our ledger".

What is much less clear is what Israel's response would be if, for example, an Iraqi attack caused little damage or limited casualties. Mindful of the potential for splitting anti-Iraqi ranks, Israel would almost certainly be under strong pressure to stay its hand. But this clearly cuts across Israeli attitudes.

In the end, what will condition Israel's response will be its assessment of the longer-term consequences of the Gulf crisis. Dr Gerald Steinberg of Tel Aviv's Bar Ilan University says that, despite much "gnashing of teeth" among Israeli leaders over US conduct of the crisis, "at this stage



Smoke billows from an Israeli air raid over Sidon yesterday

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Tokyo raider admits stock manipulation

By Steven Wagstaff in Tokyo

MR Mitsuhiko Kotani, a Japanese stock market raider, yesterday pleaded guilty to manipulating the shares of a leisure company in order to sell a large holding at an inflated price.

Mr Kotani, who had pleaded not guilty at an earlier hearing, was thought to have changed his mind in order to improve his chances of securing bail. He has been under arrest since July, unable to supervise efforts to restructure Koshin, the debt-laden investment syndicate which he headed.

Mr Kotani admitted buying and selling 780,000 shares in Fujita Tourist Enterprises in April this year in order to drive up the price from Y3,780 (£14.88) to Y5,200. He then sold a block of 6m shares for about Y30bn and used the proceeds to repay loans to Kokusai Kogyo, an aerial survey company he acquired in a controversial takeover in 1987-88. Mr Kotani said yesterday he had acted in ways calculated to mislead investors.

As well as the Fujita indictment, officials are investigating the takeover of Kokusai, the means he used to raise funds and his links with banks, including Sumitomo Bank and Mitsubishi Trust and Banking, and securities companies.

Tasmania announces corruption probe

by Kevin Brown in Sydney

TASMANIA yesterday became the second Australian state to commit to announce a Royal Commission into alleged political corruption.

Mr Michael Field, the Labor premier, said the inquiry would investigate an attempt to save the former Liberal state government from defeat in a confidence motion by bribing Mr Jim Cox, a Labor MP, to cross the floor and vote with the Liberal opposition.

Mr Edmund Rouse, a former Tasmanian media proprietor, and Mr Tony Ako, a Melbourne radio executive, are serving prison sentences in relation to

the affair, in which a tribe of AS10,000 (£94,015) was rejected by Mr Cox.

Mr Field said the Royal Commission's role would be to restore public trust in the state's institutions and identify anyone else involved in the attempted bribe.

Other Labor MPs have called for an inquiry to establish whether any members of the Liberal party were involved in the attempted bribery.

Mr Robin Gray, the Liberal leader and former premier, said the Commission was "nothing more than a stink to try to embarrass the Liberal opposition."

The Labor government of Western Australia bowed to pressure earlier this month for a Royal Commission into alleged corrupt links over the last 10 years between state politicians and bureaucrats and local businesspeople.

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UK NEWS
THE NEXT PRIME MINISTER

Mr John Major is to be the prime minister who rose without trace. In so far as he has a political philosophy, it is based on youthful hardships that are unlike anything experienced by his cabinet colleagues.

Today he stands a symbol of classless conservatism.

Since putting himself forward for the leadership, he has forged ahead in the opinion polls with a campaign designed to appeal to all segments of the party while assuming the role of Mrs Thatcher's anointed one. Of all the three contenders for the leadership, he was the one with a background nearest to that of Mrs Thatcher.

The grey-haired, invariably courteous, quietly-spoken Mr Major has become a familiar figure on the nation's television screens since being catapulted into the chancellorship 13 months ago after the resignation of Mr Nigel Lawson.

He was the only cabinet member to enhance his reputation at this year's admittedly morose Conservative party conference in Bournemouth.

Yet rarely can a man have climbed to the top of British politics with so little known of what he stands for. Go into any library in the land and you look in vain for volumes of his thoughts. In an age when autobiographers, like policemen, appear to get younger every year, Mr Major, at 47, has yet to put pen to paper. His name rarely features in learned works on contemporary politics.

Most of what is known about Mr Major concerns his mildly exotic past which seems so at odds with the well-groomed technocrat who appears on our television screens. And although Mr Major tries to discourage questions about his background, it is there that the roots of his ambition lie.

Mr Major doesn't like to talk about himself. But during this year's annual meeting of the International Monetary Fund in Washington, guests at the British Embassy cocktail party gained an unusual insight into the future prime minister. He had his palm read by Ms Leticia Farmer, a Washington society astrologer.

Mr Major, she said, had a lot of inner nervous tension. He was outwardly relaxed and inwardly a perfectionist and very self critical. He liked fast cars and was turned on by danger. In particular, he loved a challenge.

When contacted this week, Ms Farmer said that he must be revelling in the leadership contest.

She also forecast that he would be disillusioned when he had achieved his goal. Trivial this may sound. But after Mr Major broke off the conversation, he said Ms Farmer had told him things that no one except himself could possibly know.

Indeed, much of what is known about Mr Major is concerns his early life. His father, Thomas, was a trapeze artist. But when John was born in 1943, Tom Major was 55 and his days in the circus and vaudeville were long over. Instead, Mr Major senior ran a small business, making garden ornaments. The family lived in Worcester Park, a respectable, quiet middle class suburb just beyond Wimbledon, south-west London.

This unexpected background was shattered when John Major was about 11 years old by the failure of his father's business. The family had to move from its comfortable bungalow with its long garden to a two-room flat in Brixton.

In an interview with the South London Press in 1970, Mr Major, by then an ambitious young councillor in Lambeth, described the new home.

"We came to Brixton and moved into one of those terrible old big houses in Coldharbour Lane while we looked around for another place."

"We stayed there in two rooms at the very top of that house for five years."

"The gas stove was on the landing at the top of the stairs. I slept in a bunk bed in the same room as my father while my mother and sister slept in the other room."

"There we were, crowded into two rooms with the family dog and the hamster."

Mr Major was later to make light of the family's problems, recalling how one other occupant in the house had been a burglar, while another would announce his return at night by waving his false teeth around the door.

In an interview in the latest issue of Harpers & Queen, he says he took the crisis in his stride. "Any difficulties from that time were shielded from me as much as was possible, both by my father, who was pretty bedridden, and by my mother."

However, the dislocation probably contributed to his less happy time at school. John Major attended Rutlish Grammar School in South Wimbledon, but left, much to his parent's horror, at the age of 16. The main interest of his school days was sport and he developed a love of cricket that has persisted to this day.

"I wasn't a good pupil," he told the

Tory leader who rose without trace



Sunday Telegraph in October last year. "That wasn't Rutlish's fault. It was a good school, and they did their best for me. I didn't do my best for them. I enjoyed English, history, and maths – but I'm ashamed how little work I did for other subjects."

"I think it was something to do with being the bottom of the heap. Not that the school made me feel that – the fault was in me. But somehow I turned against school and couldn't wait to leave."

He hated the petty authority of school and that turned him into a rebel. "I didn't like the regimentation of school life," he told Harpers & Queen. "I didn't like the unthinking obedience that people wanted. I didn't always agree with decisions and didn't see why I shouldn't say so. I often did say so."

Today Rutlish has lost contact with its most famous son. But his school experience explains part of the jigsaw puzzle of his rise to power. Although Mr Major may look and behave like an old-fashioned bank manager, he stands his ground in arguments. It was this that was to bring him to the attention of Mrs Thatcher in the second of her three premierships, first when he was a member of the whips' office and later when minister of state for social security.

On leaving school, Mr Major worked as a clerk but gave this up for more highly-paid labouring jobs. It was during this period that he acquired a love of "greasy spoon" breakfasts and junk food. There have been occasions during his chancellorship when he has returned to London from negotiating on monetary matters over a lavish lunch in Brussels, only to drag his officials off to Macciona's for a hamburger.

By the age of 19, however, John Major was on the dole, living on £2.87

weekly unemployment pay. He was out of work for nine months before he got a job with the electricity board. It was around this time that he tried for a job as a bus conductor at Camberwell bus garage. He was turned down for being too tall and too slow with the ticket machine.

But John Major had also become a Conservative. His interest in politics was fired first by Marcus Lipton, the Labour MP for Lambeth Central who he met at a jumble sale when he was about 14 years old. It was Marcus Lipton who told John Major that he should go into politics.

He never considered joining the Labour party. He joined the Conservatives at the age of 16 and became a party activist almost immediately. Later he was to explain that from an early age he had decided that left-wing politics were all about "the way you stayed in difficulties, not the way you escaped from difficulties."

Today Rutlish has lost contact with its most famous son. But his school experience explains part of the jigsaw puzzle of his rise to power. Although Mr Major may look and behave like an old-fashioned bank manager, he stands his ground in arguments. It was this that was to bring him to the attention of Mrs Thatcher in the second of her three premierships, first when he was a member of the whips' office and later when minister of state for social security.

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During this period, he entered local government. He was elected a Conservative councillor in Lambeth in

1968. Two years later, at the age of 27 he took over responsibility for housing policy in Lambeth.

Mr Major said at that time that it was concern about housing that made him enter politics. In part this reflected his own deprived upbringing. But it also reflected a keen sense of the importance of issues in making a political career. "It is the most contentious part of politics in London and following from that it is therefore the most interesting," he said.

He was an innovative chairman of Lambeth housing committee. He formed a housing advice centre and devised a plan to encourage home ownership, giving potential house buyers as much help as possible with loans from town hall mortgage funds.

He impressed Mr Ken Livingstone, the left-wing Labour MP and a former Lambeth councillor.

As vice-chairman and then chairman of the housing committee, Mr Major played a crucial role in tripling the budget for building homes, says Mr Livingstone. "Major would get up and say that we had to help people. Many of us on the left were acutely embarrassed about the previous record of Labour."

Mr Livingstone says the Lambeth Tory leadership also campaigned against poor landlords and made sure that black people were given council housing, something many had previously been denied. "Major was infinitely more hard working and nicer than the other members," says Mr Livingstone. By this time, Mr Major was leaving poverty behind him. He studied in his spare time after leaving school and joined Standard Chartered Bank in the mid-1960s.

He joined the bank to travel abroad, having never left Britain. He went to Nigeria just as the Biafran war was starting. He was involved in trade

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THE ISSUES AHEAD

Party seeks fresh start in bid for a fourth term

By Philip Stephens, Political Editor

THE palpable relief with which Tory MPs greeted Mr John Major's victory yesterday is tinged with foreboding.**The party has done what it is good at. It has elected a leader who had become an electoral liability. Mr Major can now make a fresh start in the hope of recovering enough ground within the next 18 months to secure the Conservatives a fourth term in office.****He can expect a honeymoon period, when the polls will buoy the spirits of Tory supporters; and when the party's warring factions will bury their hatchets in the name of unity. The expectation last night was that Mr Michael Heseltine will be offered a place in his cabinet.****But as the battle for the succession has unfolded, those ministers and MPs who have looked beyond the distorting kaleidoscope of the campaign have begun to consider something else.****Mrs Thatcher takes with her the certainties of the past 11½ years. Mr Major, despite his formidable political talents, does not offer the unfinching conviction, the eternal truths which drove the party for its first three terms in office.****Privatisation, deregulation, tax cuts, budget surpluses, enhanced individual opportunity and choice, the emphasis on individual wealth accumulation have become verities for all but a handful of dissidents among Tory MPs. They are no longer regarded as enough.****The new prime minister will face exactly the same practical problems as his predecessor: the prospect of war in the Gulf, the poll tax, Britain's place in Europe, the economy, the poll tax, the perceived shabbiness of public services. They do not add up to a happy inevitability for a leader who will inevitably lack Mrs Thatcher's authority as well as her belief.****Mr Major has his ideas. He has offered during the campaign to consolidate the successes of Thatcherism while shaving off its rougher edges. He plans to slow the pace of radical change in areas like education and health, and add some new rungs at the bottom of the social ladder.****His period at the Treasury showed a politician keen to retrace the frontiers of the state, but aware that the voters expect those services which remain in the public sector come up to the standards of****those in the private sector.****In the view of his colleagues, however, Mr Major does not offer anything as coherent a creed as Thatcherism. There will be nothing as clear-cut as a simple return to the "One-Nation" Toryism she deposed.****During the high-drama last few days the vision of many Tory MPs has become blurred: high mortgage rates, the poll tax, the groundswell of discontent about education were Mrs Thatcher's problems. She would take them with her in the removal vans leaving Downing Street.****Asked to focus carefully, he became less sanguine.****The government will have to begin to look outwards again and the view from No 10 Downing Street will be far from reassuring. With Mrs Thatcher's departure the problems will remain but the certainties will be gone.****Not all are pessimistic. A cabinet minister who threw his weight behind Mr Major at the start of his campaign insists that the events of the past few years show above all that the party is indestructible. "If we can depose one of the most successful prime ministers we've ever had you can be sure that**

Issues ahead: a potential war involving UK troops; opposition to the poll tax; and strained relations with the EC and its president Mr Delors (above with Mrs Thatcher)

we can sort out the poll tax", is his verdict.

Others suggest that this instinct for self-preservation will propel the new leader to build another consensus in a different place from Thatcherism, reoccupying some of the centre ground it had deserted. On this analysis, it was the blind faith in certainties which had caused the cataclysm. Mr Major will offer "Thatcherism without the acerbity".**There are still though the awkward questions. What does the Conservative party become if it is longer the party of radical revolution? Can it be driven again by consensus after being for so long driven****by conviction?****Mr Major does not like the implication, but he wears the mantle of Mrs Thatcher. Even as the voting was getting underway yesterday she was telephoning wavemakers to get them to swing their support behind her anointed successor. Many of her inner circle of advisers and couriers moved to his campaign headquarters.****That does not mean that he does not have his own prospects.****He is the candidate of the right for two reasons. His dislike of inflation is believed to be solid. His scepticism about European integration is perceived to be much more deep-rooted than that of any other likely successor.****But Mr Major is not Mrs****Thatcher. She was a prime minister who pinned her political convictions on her heart. He excises political labels even from the linings of his suits.****"Unlike Adam Smith I am not a moral philosopher. Nor am I an economist. Nor an intellectual. I am a practical politician", he has said of himself.****That does not mean that he does not have his own prospects.****His campaign has emphasised again and again the vision of a socially mobile, classless society. Tax cuts, when they come, will be tilted towards the lower end of the scale. There will be more public spending on education, and probably on the health service.****The poll tax will be made fairer if not abandoned.****The essential difference though is that Mr Major's career has been built on pragmatism, on careful assessment of the possible. Mrs Thatcher's successes – and ultimately her failure – derived from her determination to redefine what was possible.****She was willing to fight until the end against a single European currency. Mr Major's instincts about the Delors plan are the same. But he is looking for a political compromise with Britain's partners.****Not everyone believes that the change will be a bad thing. "We don't need certainties, we****have got to think much more clearly about our obligations... in health, in education," one minister said.****A more junior colleague admitted that after Mrs Thatcher there were no longer any self-evident truths. But that was no bad thing. What was wrong in the Tory party offering good economic management and more social responsibility? The voters have had enough of big ideas from either Conservatives or Labour. They wanted conservatism in its real sense. Mrs Thatcher's successor must hope so.****Leader and editorial comment, Page 20**

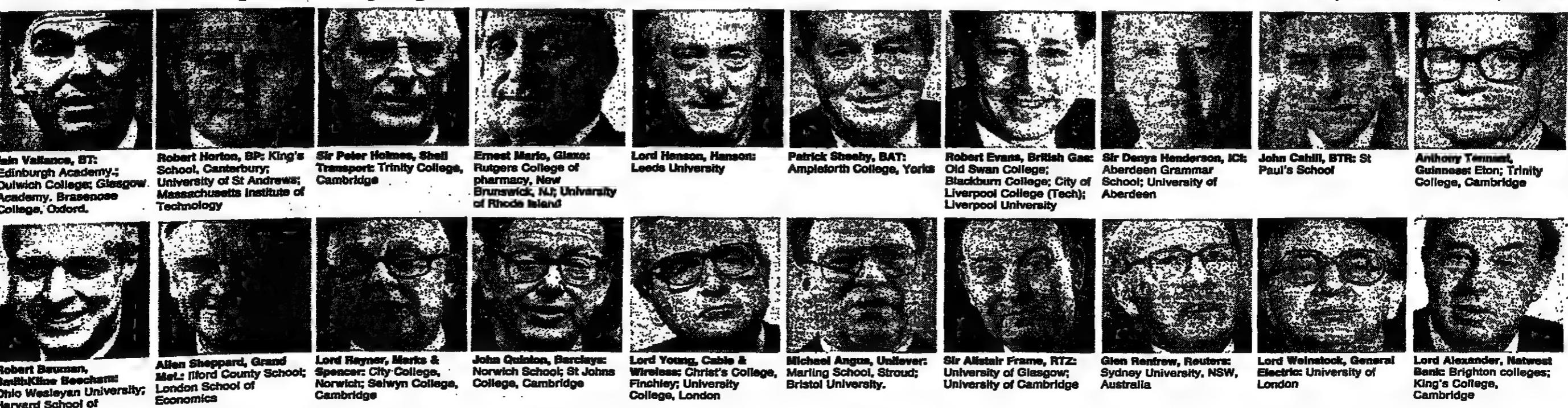
HOW HE WON

Chancellor steered a firm campaign to Number 10

By Alison Smith

THE CAMPAIGN to sell Mr John Major, the chancellor, to his fellow Tory MPs as prime minister set off at a smart pace, and never looked back.**That original impetus was enough to make Mr Major the more likely "stop Michael Heseltine" candidate for the Tory establishment, and gave him the momentum he needed.****This was not inevitable. Despite Mr Major's pitch as the candidate from the "ordinary background" and the idea that he was best placed to appeal to young people, Mr Hurd was seen as the more experienced candidate and the one most likely to unite the party.****But Mr Major was quicker off the mark than the starting pistol had gone off and both nominations were in late Thursday morning. By Friday morning the Major camp was already claiming the support of a third of the 372 MP's eligible to vote. And to keep the bandwagon rolling, MPs backing Mr Major were asked by campaign managers to make public their support.****By contrast, Mr Hurd was privately acknowledged by many MPs to be trailing before the weekend. With a slow start, he took longer to commit himself to policy changes, and his initial emphasis was that with the Gulf crisis looming, a safe pair of hands was****the priority.****His cabinet support was in some ways more broadly and solidly based than Mr Major's. It included middle-ranking ministers, including Mr Patten, Mr Clarke, Mr Tom King, the defence secretary, and Mr Malcolm Rifkind, the Scottish secretary.****With the exception of Mr David Waddington, the home secretary, cabinet support for Mr Major seemed confined more on junior ministers and those on the right of the party, such as Mr Michael Howard, the employment secretary, and Mr Peter Lilley, the trade and industry secretary.****For Mr Heseltine, the problem was one of "stop-go" politics. His campaign necessarily stalled on Thursday with the news that Mrs Margaret Thatcher was not allowing her name to go forward to the next ballot. On Friday also he kept a low profile, leaving his two rivals to hold their press conferences and creating an impression that he had lost the initiative, and that the speed of the Major campaign had taken him by surprise.****Over the weekend, however, Mr Heseltine regained some momentum, with timely endorsements from Sir George Howe, the former deputy prime minister, and Mr Nigel Lawson, the former chancellor. These stole the headlines.**

Where Britain's top 20 company chiefs* were educated



A standard bearer steps forward from Mrs Thatcher's new ruling class

By Ivo Dawayne

"THE PARTY of the estate owners has become the party of the estate agents," Mr Denis Healey, the former deputy leader of the opposition Labour Party is fond of saying of his opponents.**To which he now adds with a grin: "And the property market is slumping." The new debate about class politics as the hidden agenda behind the Tory leadership race was almost inevitable when the three leadership contenders declared themselves.****Too many they represented the quintessence of the subtle divisions within Mrs Thatcher's new ruling class. Put with cruel bluntness, the contest could be described as patrician versus parvenu versus suburban postmaster. Mr Hurd has****been cast as the old-style tory with his roots in the country; Mr Heseltine is the ambitious self-made millionaire; and Mr Major has a reputation as a dull but reliable politician who has risen through the ranks.****But nobody would have put it so crudely, at least in public, had not Mr Major himself chosen to touch on the subject with his not so cryptic attempt to launch his mobile phone.****That led on Monday night to the ultimate television situation comedy of having Lord Whitelaw protesting from his estates of discrimination against men educated at fee-paying schools and Mr Douglas Hurd pleading that he had only got to Eton – one of Britain's top private schools****– by means of a scholarship.****For the Hurd campaign team, however, the issue is a serious one. A leading supporter of the foreign secretary reported yesterday that his side had probably lost at least 10 votes because of the class issue.****"The one place where the class war is still really alive is inside the Conservative Party," he protested.****Such class-conscious comments may sound pretentious, but they are nonetheless genuinely fat. One Old Etonian MP complained last week that he had been hissed at in the corridors of Westminster by colleagues who said that it was "people like him" who had stabbed Mrs Thatcher in the back.****Yesterday the same man argued: "The****election mess is appalling. Things were done much better in the old days in a smoke-filled room."****Mr Julian Critchley, the biographer and friend of Mr Heseltine, is much amused by the warfare having entered Parliament in 1985, after, as he puts it, being made "an honorary whiteface" by party bigwigs.****"In those days, Tory MPs were all called Charlie, all related and went to the house as a kind of social obligation," he recalled yesterday. "Now, they are all called Norman and want to be assistant Postmaster General."****The Commons was the preserve of the upper class who were just bright enough to get the clever middle class to govern and were kept in power by the deferential****working class vote."****Basically, it was entirely apolitical. Now the upwardly mobile working class are enlisted to power."****Behind Mr Critchley's wit is a serious point that is acknowledged by Professor Richard Hoggart, Labour-voting author of the seminal 1950s sociological study of the working class, "The Uses of Literacy".****Yesterday, the professor agreed that the new political battleground centred on the allegiances of those who can be the "deferential vote" and is now classified the C2s – the increasingly materially ambitious segment of the working class.****"If you put Kinnock and Major in a room you would not see much difference," he argued. "Now the struggle is between****different types of personality – those like Kinnock who believe people must help each other, and those like Major who are individualists."****In this context, there can be little doubt that the social composition of the community is changing. As Mr Healey pointed out: "It is hard to tell an MP's party by his clothes or manner."****And within the old class boundaries there are divisions. Yesterday, the oldest of the Old Etonians were voting for Mr Hurd.****The nostalgic Mr Critchley remains a Heseltine man, but some political colleagues just a few years younger, were voting for Mr Major.**

UK NEWS

THE NEW TORY LEADERSHIP: THE OPPOSITION

Labour faces the Major challenge

By Ralph Atkins

Labour listens

Is listening enough? Labour will be under pressure to find a rapid response to Mr Major's elevation

THE cricket metaphors, which have plagued the Conservative leadership contest, were inappropriate as senior Labour MP remarked as he watched in bemusement the activity along the Commons' corridors yesterday.

"Much better would be football," he said, his smile widening to a broad grin. "We are waiting in the centre of the pitch for the game to resume."

With the end of the Conservative leadership contest senior Labour party figures will be meeting today to discuss the party's strategy in first months of the post-Thatcher era.

Gradually it has dawned on the party that the game is about to change. At the very least the Conservative party has the opportunity to freshen itself up. Opinion polls have shown that Mr Major would put the Conservative's back in the lead.

Labour's National Executive Committee will be eager that the political initiative is regained as quickly as possible. Planned programme of policy announcements has had to be rescheduled while attention concentrated on the Tories.

Next week, therefore, is

likely to see a further expansion of Labour's policy on education and health while Commons debates are expected to be used for pressing the newly-assembled government on chosen policy issues.

Suggestions that the party is panicking are dismissed out of hand, as are rumours of dissatisfaction with the performance of Mr Neil Kinnock, Labour's leader.

However, senior figures recognise that adjusting to life under a new prime minister may require some fundamental changes. Labour readily acknowledges that an early general election is increasingly likely given that the next occupant of 10 Downing Street can expect a honeymoon period of some months.

Party officials and shadow cabinet ministers are preparing for an election as early as February or March next year as well as June or October - previously thought to be the most likely dates.

At the same time, while most senior Labour MPs believe the results of its extensive policy review will remain in tact, there is a consensus that the party's message may need sharpening.

That may require taking a further step on its European policy, already the subject of much reflection by members of Mr Kinnock's shadow cabinet.

In particular, Labour stand on a single currency - which has not yet been accepted, even in principle, by Labour - is recognised as fuzzy.

With social issues high on the agenda of all three Conservative contenders, Labour will be anxious to make sure its stand is distinctive. That, in the view of some, means making clear that Labour has shaken off its past ideological commitments. "We must be seen as the party of the public interest, not the vested interest," said one shadow cabinet member.

Labour is undeterred by opinion polls showing a new leader giving the Conservatives a lead over Labour of up to 9 percentage points. Opinion polls are only a snapshot and with the Conservative's dominating in the news a short-term lead was inevitable, the argument goes.

"Nobody likes a former bank clerk," sniggered one Labour MP. The opposition party's MPs appeared almost anxious that politics should return to normal.

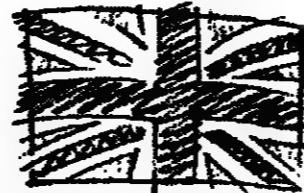
to win a majority in the House of Commons.

An incoming prime minister may have some advantages, but Labour's senior spokesman believe government ministers will continue to be tarred with the same problems as best the government under Mrs Thatcher.

Yet there is some pressure for Mr Kinnock to seize the chance to improve his performances at the Commons dispatch box - an area where even some loyalists admit he has been disappointing against Mrs Thatcher. Maybe now he faces another man, his jibes will dig deeper, one female Labour MP speculated.

Ahead of yesterday's election, Mr Major was regarded as easier target for Mr Kinnock than the more flamboyant Mr Heseltine. He was a close ally of Mrs Thatcher, has drawn support from the right-wing of the Conservative party, and has masterminded the government's high-interest rates policy over the past year.

The party believes its bedrock support remains about 40 per cent of electorate. The battle with the Tories has, therefore, to be in winning over enough "floating voters"

BRITAIN IN BRIEF**Priority call for single EC market**

The completion of the single European market and the enforcement of Community legislation to avoid unfair competition between member countries should remain the EC's overriding priority, according to the Confederation of British Industry.

Sir Brian Corby, the CBI President, said that industry's main concern was to see the creation and development of a freely competitive and open European economy. Failure to achieve that objective would increase the dangers of a move towards protectionism.

Sir Brian was launching "Agenda Europe - Completing the Single Market", which the CBI claimed was the first document of its type to set out the business community's approach to the 1990s.

Yet there is some pressure for Mr Kinnock to seize the chance to improve his performances at the Commons dispatch box - an area where even some loyalists admit he has been disappointing against Mrs Thatcher. Maybe now he faces another man, his jibes will dig deeper, one female Labour MP speculated.

He and his lawyers have been surprised and dismayed to learn that his application to the High Court will not be heard until February 26. The case had been expected to get to court early next month.

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MANAGEMENT

Free markets versus interventionism

The business case for Labour

Robert Bischof offers a personal perspective

Recent events may have administered some sharp kicks to the Conservatives, but one thing has not changed: the Tories are still regarded as the businessman's friends - the natural voting habitat for those who toil in commerce and industry.

Perhaps it is time for some new thinking in the boardrooms with some serious consideration being given to where the best interests of business really lie. There is plenty of evidence that unbridled free-for-all capitalism may no longer be the best way, and that what business in Britain needs is the kind of managed economy that has, for example, served Germany so well and is now being offered by the new, moderate Labour Party.

As the former West Germany discovered, a totally different set of tools is required to keep economic activity at a continuously high level rather than a succession of medium-term booms followed by periods of pain. Consistency of economic activity is crucial because it encourages secure, long-term patterns of investment.

The Barber and Lawson booms had another effect; they sucked in imports and lost market share. Once lost, market share is rarely recovered. My own company, which imports German-manufactured forklift trucks, has good reason to erect bronze busts of Barber and Lawson in our boardroom. We owe them much!

All this is not to deny the achievements of Thatcherism. The Thatcher glory years from 1979 to 1988 produced a little *Wirtschaftswunder*, based on deregulation, reduced union power, support for small businesses and a hard-nosed capitalist ideal of free trade and a minimum of state interference.

There is an interesting parallel with that other *Wirtschaftswunder*, the rise of West Germany following the Second World War. During these years the German economics minister, Ludwig Erhard, pursued a policy of unrestrained capitalism where the market ruled and the state did not interfere. But once the economy reached a peak in the mid-1960s, he failed to maintain this high level and was ousted.

During this boom period the Social Democratic Party (SPD) lost election after election until it moved decisively from the left towards the centre. Under Willy Brandt, Helmut Schmidt and the economics minister, Karl Schiller, the new SED motto became "Market economy as much as possible; state interference as little as necessary". The new market economy was born, with its goal of prosperity and social harmony.

The parallels with British politics are obvious, with Margaret Thatcher in the role of Erhard and the Labour Party under new leadership moving like the SPD from the left to the centre. Labour should now be able to manage today's economy better than the Tories. It has moved out of its ideological trap of being com-

The German experience clearly shows that in some areas of business activity 'more state', not 'less state', is needed

mitted to socialism and learned the lesson. The Tories moved further to the right under Thatcher and will now have to find a new position.

The free-for-all economy means that companies have to pay too much attention to short-term profitability and far too little to long-term market share, which is what Japanese and German companies can afford to concentrate on. Mergers and takeovers have a destructive influence on companies' long-term survival that outweighs their perceived functions of making firms leaner and fitter.

In these areas there is a definite role for government. Let us look at some examples. In Britain pension funds and institutions are under constant pressure to get top performance from their funds. League tables are published monthly.

In Germany, equity holding by pension funds and insurance companies is restricted to 15 per cent of their total portfolio and they are only allowed to invest in companies with a respectable gearing.

If this or something similar was introduced in Britain, it would relieve the enormous

Switzerland, there are still usury laws which make financial transactions illegal if they carry an interest rate higher than approximately 4 per cent over base rate. A higher rate than this is seen as exploitation of borrowers who are socially weak, uninformed, or both. Interest rates are a very questionable tool anyway, but the excessive rates in the UK on credit cards, overdrafts and hire purchase are intolerable.

Laws restricting interest rates have important macroeconomic implications. The free availability of credit which feeds on high rates has made the management of macro-economics difficult. This was shown in the boom that followed the income tax reductions of 1988. Much more important, though, is the fact that high interest rates have a nasty side-effect of redistributing income and wealth from net borrowers, who tend to be the socially less affluent, to the net lenders, who are the high earners and wealthier people in society.

Another example of government reluctance to involve itself in industry relates to the slow payment by companies of their bills. A measure designed

to force companies to pay interest on amounts not paid in an agreed time was talked out in the House of Commons. Absence of such a measure not only harms small companies but keeps more than 100,000 potentially superfluous credit controllers on the payroll of companies.

Clearly, here again there is a role for the state to set the rules.

But successful government is not just about regulation; it must also have wider ideals and policies to support them.

In Germany, after the Erhard years, the concept of the social market economy included a desire for social harmony between employers and employees. This ideal has also been adopted by the Conservative Christian Democrats. Today Helmut Kohl speaks of *Soziale Marktwirtschaft* as if he invented it.

The Common Market's Social Charter is another expression of this desire for social harmony. Yet Thatcher saw it as "socialism by the back door" and it is likely that this could lead to further conflicts with any Tory government. A Labour government, on the other hand, would have few problems in accepting the Charter.

For business there is another extremely important area where Labour should do better than the Tories: education and training. Labour should be able to do a deal with the unions to re-introduce proper industrial apprenticeships.

In Germany, for example, there are about 2.6m young people serving apprenticeships. Such a system needs state involvement in setting up training facilities and colleges as well as providing the necessary cash to pay for them.

Communism and socialism are now dead. Unrestrained Anglo-Saxon-type capitalism does not appear to work so well either. The search must be for a middle of the road approach. In Britain it may be the new-look Labour Party that seems most likely to find it, unless there is a real about-turn in the Conservative Party.

Robert Bischof is chairman and managing director of Jungheinrich (GB) Ltd.

Well-qualified women enter employment in the UK in similar numbers to men. At every fence on the way to the top, however, women fall in greater numbers than their male colleagues.

Only one in four junior managers is a woman, and by senior management level the number of women left is reduced to just one or two per hundred managers.

There is no single reason why women are so under-represented; there is no one career stage at which they suddenly disappear. Their failure to reach management is a cumulative process.

This is the conclusion of a study jointly published today by the National Economic Development Office and the Royal Institute of Public Administration.* The report draws together strands of research to present a clear picture of under-achievement - one that is unlikely to change very much unless some of the basic rules of work are redrawn, argues Nedo.

The report aims to convince the overwhelmingly male body of chief executives and senior managers that they are missing out. Only half of all potential talent is currently being tapped; organisations which find ways of tapping the other half, it is argued, will gain a competitive advantage.

Some evidence also suggests that men are becoming "reluctant managers", no longer content to sacrifice their health and personal relationships for their jobs.

Perhaps, too, ambitious men in their thirties and forties are finding working life more stressful than the generation of managers before them; they are less likely to be serviced and supported by wives at home.

All this comes at a time when an actual increase in the number of managers is required; broadly defined, there are currently up to 3m managers in the UK and forecasts suggest that a total of around 700,000 additional managers will be needed by the year 2000 as opportunities continue to expand in the high-skill areas of employment.

The role of management

does not appear to work so well either. The search must be for a middle of the road approach. In Britain it may be the new-look Labour Party that seems most likely to find it, unless there is a real about-turn in the Conservative Party.

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Women's careers

Re-writing the rat race rules

Diane Summers reports on suggested moves necessary to tap all potential talent

outside the company*. This shift is likely further to increase the value of women managers, it is argued.

The Nedo study does not go as far as suggesting that the supply of suitably qualified managers is about to dry up. It does, however, point to some strong reasons for understanding the current construction of the hurdles and why women fail to surmount them.

Organisations then have the opportunity to decide whether they are going to make it easier for women to compete successfully or, more radically, whether they are going to rewrite the rules of the race.

Women's early career choices may dramatically reduce their opportunities. They are concentrated in areas with poor career prospects, like secretarial and clerical work. Even when they go for higher status occupations they may miss the right track to promotion.

Senior or general managers are not usually drawn from jobs that are seen as the support, rather than the central functions, in a business. Women tend to go into these support-type jobs.

In insurance they are more likely to work in personnel than to be actuaries; in retailing they are more likely to handle staff management than store management; in manufacturing, women are more likely to be in sales than production, Nedo points out.

"Promotion out of a support function is not easy. Employers argue that candidates with this type of background lack the real business understanding needed for senior or general management," the report says.

Even women who make a promising start may subsequently fail when they cannot construct the kind of track record seen as essential for promotion to management grades. An unbroken employment record, willingness to work long hours and geographical mobility (often an imagined rather than real need of

of action. The Nedo study characterises these as the "life is work" and "life and work" approaches.

Under the first, employers remove some of the extra hurdles women face but continue to insist that women must reach management posts in the same way as men. In other words, that they must work continuously and full-time, fitting in domestic commitments around their job.

This traditional approach would include, for example, encouraging women to improve their professional qualifications and making science and manufacturing careers more attractive. It would also include the various child-care options that some employers are beginning to consider such as workplace nurseries and childcare vouchers.

"This approach may be the quickest short-term route to increasing the number of women managers, but it may not have the kind of dramatic results companies expect," Nedo points out. The approach assumes a male way of life and work and ignores many of the social changes of the last decade.

Parents who wanted to be managers would still find themselves with inadequate time off to spend with their children and late starters would still be considered too old for training and promotion.

The life and work approach starts with an acceptance that current managerial careers often make unreasonable demands on men as well as women.

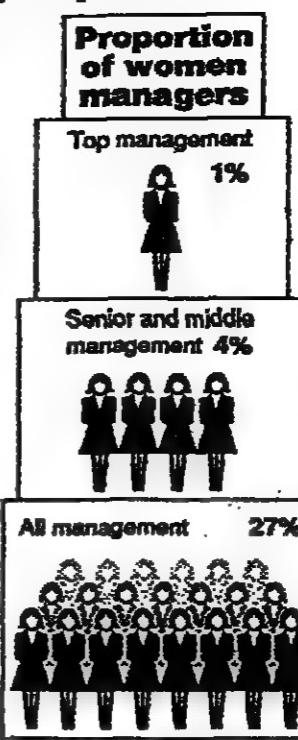
The radical consequences of such an approach would mean redesigning managerial jobs to make part-time work more realistic, as well as revising some basic assumptions about managerial careers. For example, are continuous employment and geographical mobility really necessary?

Flexible career-break schemes with returner programmes and new attitudes to age, allowing late starters and mature students access to managerial careers, would also have to be considered.

"The first approach removes some of the extra hurdles women face and the second brings them down in height," says Nedo. In reality, the approaches are not alternatives but complementary ways of eliminating unnecessary obstacles, the study concludes.

*Women managers: the untapped resource. Nedo in association with RIPA. Published by Egon Poole, £2.95.

Source: Nedo estimates



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HERTFORDSHIRE

Wednesday November 28 1990



New towns and garden cities led to the first wave of investment into Hertfordshire. The green image, together with the county's proximity to London, remains a powerful magnet. But is there a danger of overheating?

Stewart Dalby investigates

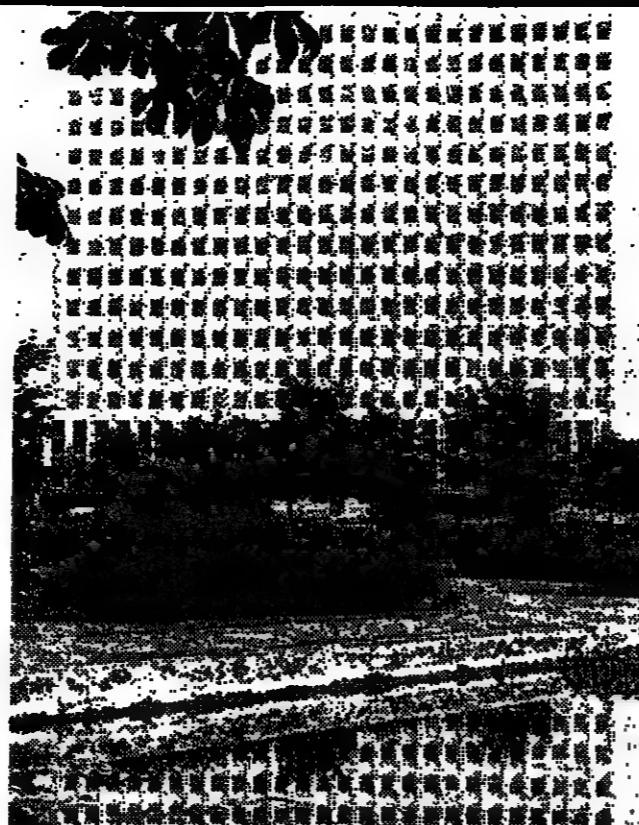
Maintaining the balance

LESS than a year ago, Hertfordshire was like a city centre car park - full.

Officials at Hertfordshire County Council like to talk of successive waves of investment and relocation, both of companies and people, lapping into the county.

The initial wave came in the early years of the century with the first of the garden cities, Letchworth and Welwyn Garden City. By the 1930s, engineering and other manufacturing concerns, particularly those involved with the new consumer industries, were drawn out of the industrial grim of the cities into these green, well-planned open spaces. Then, in the 1940s and early 1950s, a second generation of new towns such as Hatfield, Stevenage and Hemel Hempstead attracted newer types of concerns - defence, aerospace and pharmaceutical groups.

The pharmaceutical companies arrived for broadly similar reasons to the earlier wave. Local authorities were offering plenty of space (as well as incentives) in what was a benign environment for companies associated with the health industry.



As the home of the first garden cities, Hertfordshire is conscious of its green image and is determined to maintain its feeling of rurality

The aerospace industry developed a presence in Hertfordshire partly by design, partly by accident. Hatfield had an airfield, which the de Havilland Aircraft Company (as it then was) bought in the 1930s, finding itself cramped for space in Edgware. Today British Aerospace, a descendant of de Havilland, still owns some 800 acres, including the airfield. The site is the headquarters of the company's civil aviation division.

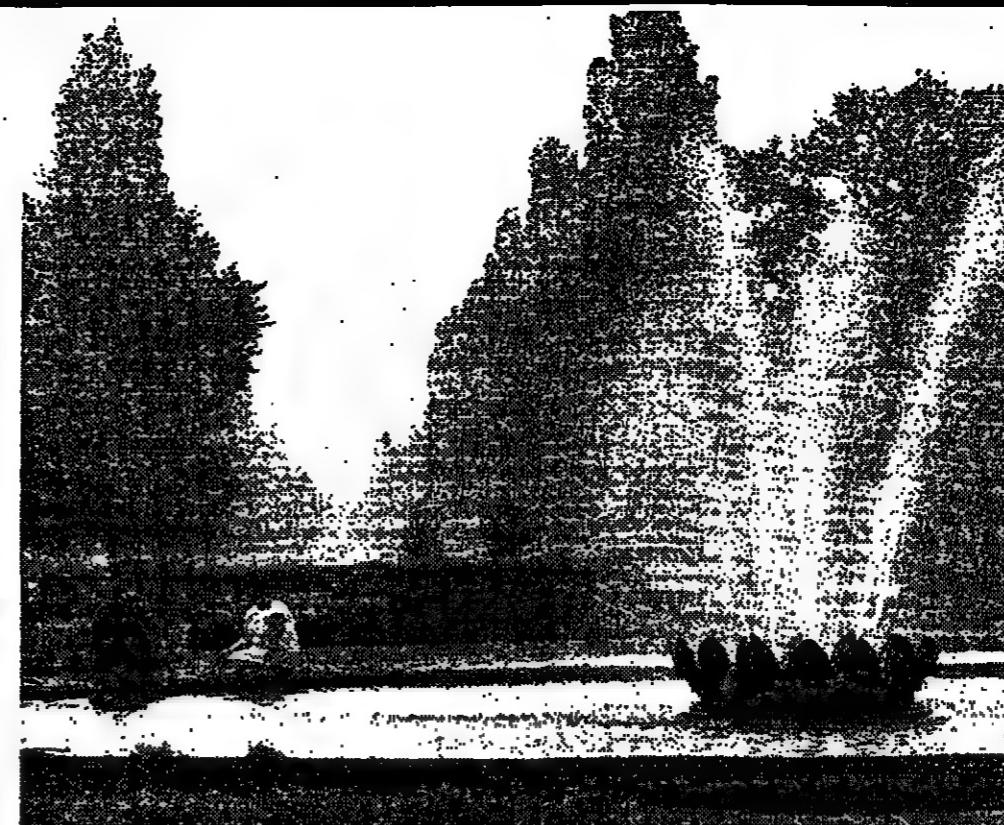
By the early 1960s, Hertfordshire had what was said to be the heaviest concentration of high technology concerns in Britain, together with a core of older, so-called 'metal bashing' companies.

The recession of the early 1980s resulted in an exodus of many of the older concerns to places where land and labour was cheaper. The original diaspora from London of the manufacturing groups spread further afield.

Job losses - unemployment did rise to over 7 per cent, historically very high for Hertfordshire - were made good by a third wave of immigration, this time largely of service companies. They were attracted not just by comparatively lower overheads but by the proximity to London and the communications infrastructure. The influx was given a particular impetus by the completion of the M25 motorway in the mid-1980s. It runs right through the county and links up with the M1, the A1(M) and other important north-south arteries.

The good communications - rail links to London were greatly improved in the 1980s - meant a number of people wanted to live in the spacious, comfortable environment that the county offers and commute to London and comparative smallness.

The infusion of people and companies (Hertfordshire now has a population of just under 1m although, at 650 sq miles, it is relatively small) has brought in its wake major retail schemes like the Brookfield Centre in Broxbourne, the Howard Centre in Welwyn Garden City and the Galleries in Hatfield. Some of these may



As the home of the first garden cities, Hertfordshire is conscious of its green image and is determined to maintain its feeling of rurality

look a touch frayed with the recent downturn in consumer spending, but pressure for further ambitious retail schemes has been quelled.

By the start of the 1990s, Hertfordshire was looking full - at least, those parts of it the county and district authorities will allow to be developed for industry, offices and housing.

As the home of the first garden cities, Hertfordshire is conscious of its green image and is determined to maintain its feeling of spaciousness and rurality, in spite of its proximity to London and comparative smallness.

Not only was the county full, it was beginning to overheat. Unemployment was down to 2.8 per cent. Major companies say there has been a problem in finding skilled labour, particularly science or engineering graduates, because they could not afford the high house prices; a problem which had become acute by 1988. Short-

ages of skilled labour, the high cost of housing and land, and the general congestion, were pushing up costs and making the county a less desirable place to be than hitherto. Neither were the local authorities vigorously promoting the area.

The heat has been drawn to some extent by the slowdown in the economy. The housing market, as elsewhere, has become static and a number of large companies, including BAe and SmithKline Beecham, are reorganising.

Mr Brian Briscoe, the new chief executive of the county council, says: "I would never argue that recession is a good thing for companies, but a slowdown does give an opportunity to restructure and change and this is what many companies are doing."

Mr Simon Smith, an economist with the planning department of the county council, feels that with or without a recession, Hertfordshire was

not and will not become as congested and overheated as the Thames Valley, although he admits that there is a comparative shortage of greenfield sites.

Mr Smith says, however, that tens of thousands of square feet of B1 type property is available, because the process of older manufacturing concerns moving to cheaper sites is continuing. Properties are continuously being upgraded and refurbished. Mr Smith maintains that companies involved in development, research and marketing will be able to find premises; existing companies will be able to expand. Rents of between £20 and £30 a square foot for B1 light industrial/office type properties make the county competitive with other areas around London.

High technology companies involved in aerospace and electronics will want to remain in Hertfordshire, as will pharmaceutical companies. They want to be close to London because the Ministry of Defence is there. So too is the medical establishment. There are advantages in locating between the three main universities of London, Cambridge and Oxford.

Companies and county officials admit that the high price of housing has been a difficulty in persuading graduates and other skilled labour to set up in Hertfordshire. However,

unlike the Thames Valley and other parts of the crowded south-east, Hertfordshire does have a cheaper catchment area to its north. Newcomers might consider areas 15 miles north of Stevenage, where property is reasonably priced.

There is a pool of skilled and labour in Hertfordshire, another reason why certain kinds of companies want to be there. To ensure this continues the county council has warmly embraced the new Training

IN THIS SURVEY

Economy: the old 'metal bashers' have moved out, to be replaced by a new wave of high-technology and service companies

Transport: a tidal flow of motorway traffic and commuting, together with the intricacies of travel in a rural environment... Page 2

Profile: three British Aerospace divisions are located in the county

Pharmaceuticals: some 17 drug companies have a presence in the county, including Glaxo, Roche and SmithKline Beecham

Education and training: new initiatives have been set up in a bid to stem the skills shortage... Page 3

Property: is there a shortage of office and retail development

Stansted: London's third airport is sure to have a dramatic effect... Page 4

and Enterprise Council, which is involved with local employers, the polytechnic and colleges of further education.

Hertfordshire may appear congested, but it is a county of small towns with no massive population centres. Many are new towns and are as much better laid out than older cities. Hertford, Watford, Hemel Hempstead have their rush hours, but nowhere does congestion seem as daunting as in Slough, Reading or Bristol.

While the county might seem fully developed in terms of industry and commerce, however, it does not appear overheated or overcrowded. Housing apart, nor does it seem particularly expensive, even though it is close to London.

For the moment, it seems to have struck a reasonable balance between being a nice place to live and a convenient location to work.

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HERTFORDSHIRE 2

'Metal bashing' is out: high technology and services are in, writes Stewart Dalby

A concentration of new industries

MR STEWART Siddall, chairman and chief executive of pharmaceutical concern SmithKline Beecham, explains the changing face of Hertfordshire's industry by going to his window and pointing to a new state-of-the-art, Bi-type development across the road from his Welwyn Garden City headquarters.

A low spacious cluster of buildings with sloping roofs, plenty of plants and green borders and lots of car parking, the site used to be an industrial shed.

"There was an engineering concern over there, making valves or something". Mr Siddall says.

"They were probably turning over around £1m a year and making £100,000 profit. They realised they were sitting on a three acre site worth £1m a acre. They decided to develop it and move the engineering out to somewhere cheaper". He says.

This has been the pattern for at least the past ten years. Older so-called 'metal bashing' concerns, some of which have been in Hertfordshire since the 1940s, have made way for newer high technology companies. It is not so much that rates and rents and land values have made it uneconomic, although this has been a factor, more that in the nature of their operations, cheaper labour can be found elsewhere in the country. Lacking a compelling reason to stay in the county, they have taken windfall profits from land sales and moved.

It seems unlikely that the high technology and service companies which have moved into refurbished and upgraded properties will in their turn move out. Large concerns may move part of their operations away. SmithKline Beecham is moving some manufacturing to Crawley, Sussex. But for pharmaceutical and other high technology concerns there are compelling reasons to stay.

There are some 17 pharmaceutical concerns in Hertfordshire, including famous names like Glaxo, Roche, Merck Sharp and Dohme, Stanford Miller and SmithKline Beecham. The major companies employ around 10,000 people and Hertfordshire, with its garden cities, its green image and spa-

clousness, has to some extent become identified with the health industry.

Health and pharmaceuticals is not the largest single group of companies, however; this role falls to aerospace and defence. British Aerospace now employs over 11,000 people in its three companies in the county. Civil Aviation, where the BAe 146 airliner is made, is in Hatfield; Space and Dynamics are in Stevenage. Other companies in the sector which employ more than 1,000 people include Rolls-Royce, Lucas Aerospace, McDonnell Douglas Information Systems and GEC Avionics. Around 25,000 to 30,000 people work in the county's aerospace/defence industry, which, it is believed, makes Hertfordshire the home of the fourth largest cluster of such companies in the country.

If other electronic concerns are included with defence and aerospace, then probably some 50,000 people are employed in this sector. Companies such as Marconi Instruments and computer manufacturer ICL have a presence in Hertfordshire. If defence and electronics are counted together with pharmaceutical concerns, then Hertfordshire has the largest concentration of high-tech companies in the UK, according to a study undertaken at Hatfield Polytechnic.

Any of the major companies why they are in Hertfordshire and they invariably answer that they have always been there. BAe's presence in the county dates back to 1934 (through its links with de Havilland); Glaxo goes even further back.

Despite this, few large companies can envisage moving somewhere else. Defence and pharmaceutical concerns cite proximity to London as being important; Hertfordshire is conveniently placed between the main universities of London, Oxford and Cambridge.

While there are problems

surfacing in attracting skilled labour, there is by the same token a huge reservoir of labour already in place. Shortages will mean companies will have to pay more for it.

Proximity to London is also an important factor in the build-up of service companies in Hertfordshire. The completion of the M25 in the mid-1980s

and the improvement of rail services locked the county closer into Greater London than ever before and there are a large number of commuters. There is also a large service sector.

The county council is the Hertfordshire's largest employer, with 40,000 people - equivalent to 10 per cent of the workforce. This could change, however, if the recommendations of a recent consultants' report on the review of the county council are implemented. Hertfordshire is the latest in a line of county councils which are becoming more entrepreneurial and managerial. This could mean that some services will be privatised.

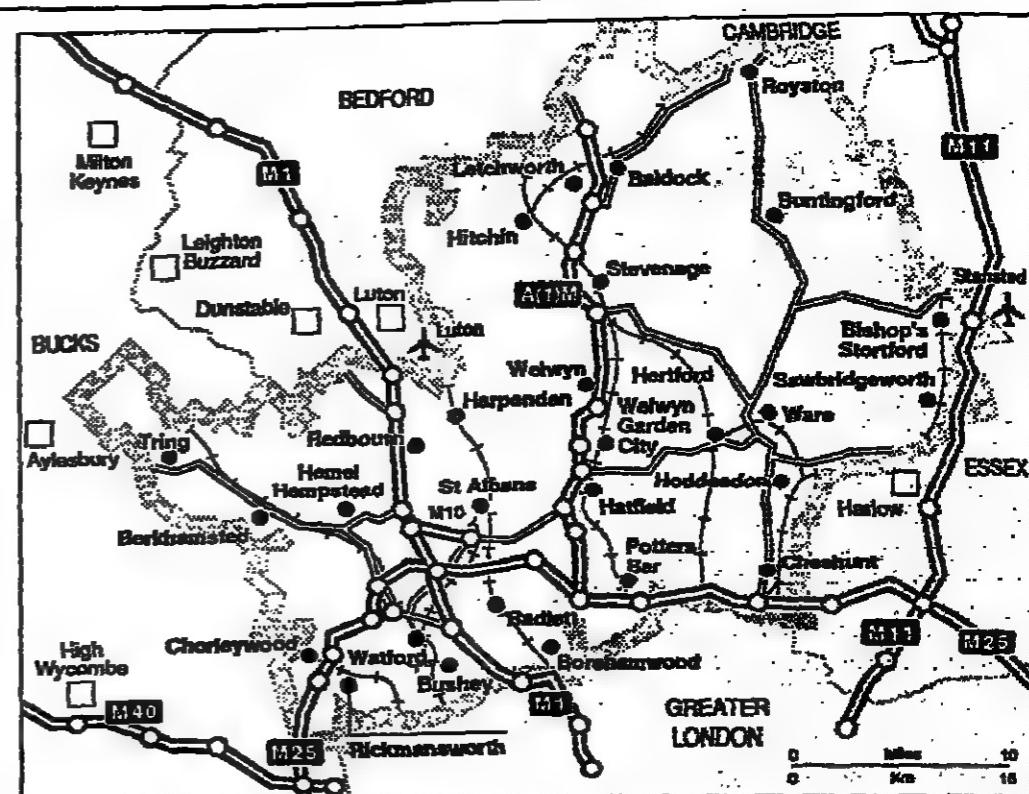
Apart from local authority services and retailing, the financial services sector has

also developed. As well as KPMG Peat Marwick McLintock, Price Waterhouse has also set up in the county recently. A number of insurance companies and banks, such as Canada Life and National Westminster, have also established a presence.

Confederation Life moved its operations to Stevenage from central London in 1988, and now employs 500 people in the Hertfordshire town. The company looked at other sites in the capital and one in Milton Keynes, but Stevenage's proximity to London and support services offered the company exactly what it wanted.

The influx of white-collar

employees is giving the county a more balanced employment profile without the strains on the labour force becoming, as yet, too great.



Few counties face such intricate transport problems. Jim Kelly reports

Putting the brakes on road traffic

ON OCTOBER 23, thirty barrels of hydrobromic acid fell off a lorry on the M1 in Hertfordshire after a multiple accident between exits nine and ten: within seconds the acid was eating the surface of the south-bound carriageway.

Despite the efforts of the county council, which resurfaced the road by 5.00am the next day, the resulting tailbacks stretched 10 miles and sent thousands on an excruciating diversion across country.

Few other counties have had to deal with the tidal flow of long distance motorway travel and commuting, together with the intricacies of travel in a rural environment. That Hertfordshire has survived, and is not now lying beneath Europe's biggest traffic jam, is a tribute to planning.

Road, rail and bus services survived the overheating of the boom years but, by most judgements, are now entering a critical phase, alleviated to some extent by the current recession.

On the roads, growth has

been breakneck. Between 1975-85 there was a 46 per cent increase in traffic flows. There are half a million vehicles in Hertfordshire, 80 per cent of them private cars. If one statistic sums up the county, it is its place at the top of the league of the UK car ownership compared to population.

The then prime minister opened the last 11-mile stretch of the M25 motorway in Hertfordshire in 1986; astonishingly, some of the traffic flows on the world's longest city bypass are above Whitehall estimates for 1996. The new motorway provides a girdle linking the major north-south routes, the M1, M11, A10, and A1(M). It puts Stevenage within 30 minutes of Luton, 50 minutes of Heathrow and 90 minutes of Gatwick airports. Meanwhile, on the very edge of the county at Stansted, that airport's new terminal is about to open with direct rail links to London and Peterborough and road links to all four compass points.

County Surveyor, Mr Nigel Knott does not underestimate the problems the county faces.

On some stretches of motorway traffic flow can reach 150,000 vehicles per hour, compared to 70,000 on an average busy dual carriageway.

There is peak hour congestion on main roads and in town centres: "The problem as a whole is not capable of a solution. It is capable of being alleviated", says Mr Knott. The county's policy is to give the highest priority to roads at the top of the transport hierarchy: motorways and major trunk roads.

While this may seem to be a recipe for unbridled growth, the reality is more subtle. By keeping major tidal flows on

Bishop's Stortford, Stansted Airport, Newmarket, M1



The M1: on some stretches traffic flow can reach 150,000 vehicles per hour

Liverpool Street Station and rebuilding at Tottenham Hale station on the London Underground's Victoria Line will help Hertfordshire commuters.

Despite the four main lines fanning out through the county, from Liverpool Street (to East Anglia), King's Cross (the North), St Pancras (the Midlands) and Euston (to West Midlands), the county's good commuting record will take some preserving in the face of falling use in a recession, tightened budgets, and competition from roads.

ThameLink, the north-south route to London and beyond from Bedford, is a good illustration of some of the county's problems.

A spokesman admits: "To some extent we have been a victim of our own success". Overcrowding is a particular problem which is being tackled and the line strives to ensure that no passenger has to stand for more than 20 minutes.

While several developments

are in the pipeline to improve the service, such as the arrival of 26 new trains for the route, the spokesman adds: "Times are hard and the money is just not available to spend. Nobody has an unending pot of money."

The county council has contributed to the refurbishment of stations and the establishment of new ones. As Mr Bell remarks, "we have to tackle the car". The promotion of public transport is a priority and, as well as rail, the council is involved in monitoring and encouraging the bus network.

The county's bus service is "patchy", according to Mr Bell, but should improve with the take-over of London Country by Luton and District, giving half the county a single operator. In another development, Eastern National are expanding in the Bishop's Stortford area - no doubt in anticipation of the further growth of Stansted Airport.

The county council is trying to encourage bus routes to plug gaps in the complex transport network between the county's 22 towns. A further difficulty is the lack of good east-west roads on the network. But, adds Mr Bell, "Deregulation, frankly has not helped".

The car, cast as the villain of the piece, took a starring role in the recent report from Sercan (London and South East Regional Planning Conference Congestion) which called for improvements in public transport and restraints on cars.

Representing all the planning authorities in the region, including Hertfordshire, Sercan says that overcrowding on the roads and over-development in the countryside has to be tackled so that the region could become "the cutting edge" of the economy in 1992.

The report, which represents the dilemma before the govern-

ment in a free market economy in a period of growth, is with Mr Chris Patten, the environment secretary, and if approved will provide a planning blueprint for the region.

While the recession lasts, Hertfordshire may be able to avoid reaching the point where the county's perceived transport attractions tip over the hump and become its liability. The report calls for mass transit ahead of the car and investment in public transport, both may be difficult to meet. Capacity limits in the so-called over-taxed areas may be easier to achieve.

But when the economy recovers, Hertfordshire's transport network will again have to brace itself for the strain of growth.

Cheshunt Building Society continues to show impressive increases in growth

Cheshunt Building Society is ranked 35 in the building societies league table, with total assets currently in excess of £410 million (£360 million December 1989). It is the oldest and largest building society in Hertfordshire (established in 1861). Although Cheshunt operates principally in Hertfordshire, Essex, North and East London it will lend on the security of properties throughout England and Wales. Cheshunt has established 19 branch outlets in its areas of operation. Branch offices are supplemented by an agency network within the principal area of operation and there are 26 outlets in total.

Cheshunt's borrowing and saving members total some 65,000, the majority of which reside in Hertfordshire. Mortgage and investment business is obtained through branch offices, special agents, life offices, intermediaries and other business associates. The Society currently employs 162 staff all drawn from its principal area of operation.

Allan Reece, Cheshunt Building Society's Chief Executive, said: "Cheshunt's performance in recent years has been ahead of the industry average and has outstripped that of the fifteen largest building societies in the UK. Cheshunt's 1989 results, when pre tax profits were increased by 40 per cent and the cost/income ratio reduced from 38 to 32 per cent, proved to be better than those recorded by the largest fifteen societies, as analysed in a survey conducted by city analyst John Wrigglesworth of UBS Phillips and Drew."

Cheshunt Building Society's successful development has been achieved by focusing on core business; by providing cost effective services; and by being a low cost producer.

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HERTFORDSHIRE 3

PROFILE: British Aerospace

A powerful marketing weapon

BRITISH Aerospace's long association with Hertfordshire and its high profile mean that it is often seen as a major force in the county's economy.

However, the BAE companies in the county do not figure large in the group's overall employment or turnover totals. BAE employs 132,000 people worldwide; group turnover (including Rover and Royal Ordnance) was £9bn in 1989. The companies in Hertfordshire, although part of larger, more widely-spread divisions, employed just over 11,000 people directly in the county, and accounted for turnover of more than over £2bn in 1989.

There is no compelling reason why the three BAE units should remain in Hertfordshire, but equally, there is no reason why they should leave. The land was bought cheaply; the marketing arms of the companies are close to London and the Ministry of Defence; and, above all, a body of skilled labour has been built up which would probably not be available elsewhere. At a time when UK defence spending is on the decline, stable workforces are important.

BAE has been in Hertfordshire since the 1930s when the de Havilland company, feeling crowded in its plant in Edgware, bought an airfield in Hatfield.

De Havilland was incorporated into Hawker Siddeley Aviation in 1960. Hawker Siddeley Aviation was nationalised in 1977, along with British Aircraft Corporation, Hawker Siddeley Dynamics and Scottish Aviation, to form state-owned British Aerospace. In turn, BAE was privatised in two stages, in 1987 and 1988.

BAE's civil aviation division



BAE has sold some 24bn worth of Rapier surface-to-air missiles

in the areas of communications services, satellite news and business news.

By contrast, BAE (Dynamics) at Hatfield has seen considerable upheaval in recent years; once employing 11,500 people, the workforce has been reduced to 5,200. Turnover is down from £700m.

Dynamics now concentrates on guided weapons systems for the UK armed forces. These include ground-launched weapons such as the Rapier family of anti-aircraft missiles and a

range of anti-armour systems.

Some 24bn worth of Rapiers have been sold. The system has been sold to a dozen overseas countries and protects RAF airfields and United States Air Force bases in the UK.

Air-launched weapons include the Sky Flash medium range missile which equips the Tornado Interceptor. BAE (Dynamics) is also developing the Air-Launched Anti-Radar Missile (Alarm), an advanced defence suppression missile for use against enemy radars.

Stewart Dalby

Glaxo, Roche and SmithKline Beecham all have a presence in the county

Green image suits drug companies

IT WOULD be nice to think that the concentration of pharmaceutical and healthcare companies in Hertfordshire arises from a desire to be in a benign environment.

An official history of the Roche Group says: "The Roche company of the 1930s and Welwyn Garden City were, it would seem, made for each other. The company was becoming increasingly successful in an innovative and expanding industry; the Garden City was the practical embodiment of a bold idealism, breaking away from the satanic factories and the sprawling slums spawned by the industrial revolution and creating instead, a pleasant, modern setting with plenty of space, light and air, for people to live in and work."

At a time when health and environmental issues are becoming increasingly important, it is appropriate that pharmaceutical concerns should be located in a spacious, clean setting.

But the fact that there is a cluster of health care companies in Hertfordshire owes as much to accident as design.

The Roche history goes on to say:

"Hertfordshire, together with the Thames Valley, were the first relocation sites away from an increasingly dirty and overcrowded London. The Garden City authorities in the 1930s and the new town leaders in the 1940s and 1950s were keen to attract companies and people into what were then empty acres – especially if the companies were 'green' and therefore compatible with the philosophy of environmentally-friendly industry."

For the pharmaceutical companies, the proximity of London and Cambridge University and the fact that other pharmaceutical companies are nearby are equally compelling reasons to stay in the county.

The presence of a number of similar companies encourages labour mobility and means that wages tend to be bid up.

Some 17 pharmaceutical companies have a presence in Hertfordshire. Merck Sharp and Dohme (MSD), Glaxo, SmithKline Beecham and Bristol Myers have a significant representation in the county.

The company employs

around 850 people in Welwyn and has a turnover in the UK of around £200m. Although described as a pharmaceutical company, the bulk of Roche's production is in the north of England and Scotland, but Glaxo is currently consolidating its research activities in a 2500m² investment on a 70-acre site in Stevenage. The company still has staff in Ware and elsewhere in the south-east, but some 1200 biologists and chemists will be employed at Stevenage. Together with local staff, Glaxo will employ more than 2,000 people in Hertfordshire.

We need to be near London because that is where the marketing is done, but we also have a close relationship with Cambridge", says company spokesman, Mr Anthony Connolly. There are joint research programmes and many graduates are recruited from Cambridge.

The Roche group also values the closeness to London. The company first acquired a six acre site on a 999-year lease in Welwyn Garden City in the 1930s.

Like other drug companies, Roche spends around 15 per cent of its revenues on research and development. Much of the company's production is carried out at a plant in Scotland, so there is no pressure to expand in Hertfordshire.

Stewart Dalby

If there is a problem, it is that high house prices have made it difficult to recruit graduate scientists.

SmithKline Beecham's chief executive, Mr Stewart Siddall, says it makes sense for pharmaceutical companies to merge and grow because of the high costs and the time consumed in developing new products. It can take 12 years and £100m to develop a new drug.

Pharmaceutical drugs account for some 51 per cent of SKB's world-wide turnover. In the past SKB has done well out of its Tagamet anti-ulcer drug, but this can now be produced generically, and SKB, like other companies, is researching new products.

SKB employs over 1,000 people in Hertfordshire, with Welwyn Garden City the main centre.

Although some production has been relocated to the old Beecham plant in Crawley, West Sussex, the company plans to stay in Hertfordshire.

Stewart Dalby

EDUCATION AND TRAINING

Initiatives to beat the skills shortage

IN MANY ways, the modern British classroom originated in Hertfordshire during the pioneering days after 1945, when London went North to green fields and new towns.

The 50 per cent increase in population between 1951-52 sparked the need for 175 new schools in 15 years. Then Education Officer, Mr John Newsom, and his architect, Mr Stirrat Johnson-Marshall (later chief architect at the Ministry of Education) set the pattern.

The method they chose was so fundamental to think it had to be invented at all: while the classrooms were painted in primary colours, the furniture was scaled down to fit the children in bright, open rooms.

A tradition of innovation is now part of the education system in the county at primary, secondary and tertiary levels. The latest movement is as fundamental as the efforts of the pioneers: collaboration with the controlling board.

Nor is the TEC's work exclusively for the highly-skilled in a high-tech market. The Action Trust has been hired to provide a study into long-term unemployment in Hertfordshire at a

practical programme and labour market intelligence.

Perhaps the TEC's most significant success came with an advertisement in local newspapers asking women if they wanted to take part in a Back to Work training scheme: 170 women (some of whom had been out of paid work for 16 years) applied for the first 25 places. The scheme, which is to expand to a 500-place programme, is the largest run by any of the UK's 82 TECs and has attracted 3,000 enquiries.

Asked what many businessmen are doing wrong in the training field, Mr Wright is straightforward: "lots of people are not doing it all." But Mr Wright believes that the TEC, "energised" by its move away from the public sector, can help. He points to the strong "business dimension" provided by the controlling board.

Hertfordshire is in the midst of the biggest upheaval in further education in Britain – the merger of its 10 colleges into four new bodies designed to meet the needs of a high-tech county suffering an acute skills shortage.

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practical programme and labour market intelligence.

Europe will also play its part in the pattern of further education. The European Social Fund is providing a £300,000 grant for the training of women and those returning to work, and the 1992 dimension forms an important part of many courses.

Hatfield Polytechnic, now independent, has 5,000 students and six faculties, and aims to reflect the needs of industry in its undergraduate courses. It also sells its expertise to local companies, both in the form of consultancy and short courses.

The short courses are tailored to meet the demands of employers: such as stress engineering for BAE, software engineering and microprocessing courses at Marconi and a staff management programme for supermarket chain Tesco, which has its headquarters in the county.

Mr Malcolm Instone, deputy to the chief education officer, says that while it will be difficult for the county to maintain its reputation for thrusting initiative within a national education system, he hopes that it will still be able to exercise expertise as a pioneer.

The county was a pilot authority for the national Technical and Vocational Initiative, which has blossomed in an individual form at the Hytec project at a former Stevenage Infant school which has been transformed into a simulated manufacturing company. Some 1,000 county sixth-formers alone pass through Hytec each year and spend one week role-playing in the production sector.

Another local success is HATS, the Hertfordshire Action on Teacher Supply Project. Funded jointly with British Petroleum, the project was designed to seek out and counsel those in industry who might wish to teach. The key sectors were mathematics, science and craft design and technology. A 120 mature instructors have now moved over from industry and the project has evolved into the government's licenced teaching programme.

A review of the county's further education found that it was geared to 16-19 year olds. The perceived need was for adult training, retraining, technical skills and skills updating. "We needed larger institutions with a larger resource base", says Mr Evans.

The 10 former colleges, which will preserve their individual strengths such as Watford Technical College's printing technology or North Herts College's business studies programme, are to merge into four new institutions. New governing bodies will have a strong business input: members include Hertfordshire TEC, Small Business Market Classes, run jointly with the local Institute of Directors, aim to fill one need and a Business Lifeline will provide an on-line counselling service. Mr Wright points out that the TEC had to accept that in the present economic conditions many businesses were interested, and that they were prepared to offer apprenticeships in early specialisation, in survival.

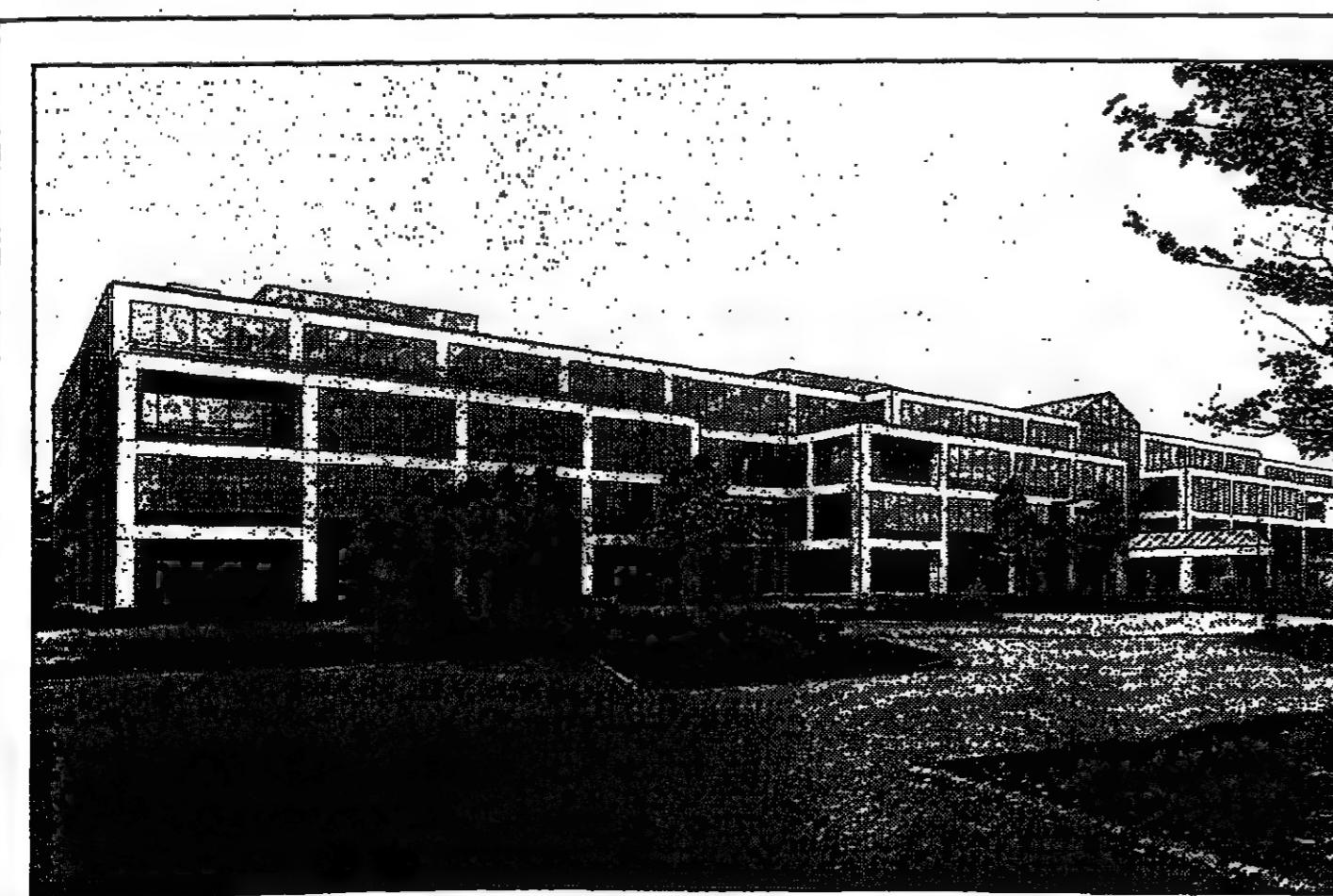
The TEC has an Enterprise Portfolio of £2m, but most is taken up by the Enterprise Allowance Scheme, leaving £500,000 for further work. Mr Wright was encouraged by comments in the chancellor's Autumn Statement on greater flexibility for TECs.

A Development Charter for local companies on training and a Business Award Scheme are another two schemes under way alongside the Training

Within the colleges there is a growing tradition of partnership with industry and it is commonplace for the Department of Trade and Industry to match investment in training and equipment on a pound-for-pound basis.

"This is about improving the skills base for Hertfordshire", says Mr Evans. It is a strongly

Jim Kelly



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HERTFORDSHIRE 4

Analysts argue that the county faces oversupply, writes Jim Kelly

Recession hits property market

THOMAS Malthus, who pointed out the disparity between the geometric growth of population and the arithmetic growth of food supply, would have found an application for his theories in Hertfordshire's property sector.

Malthus, as a late 18th century economist at the East India College at Hailsham outside Hertford, would have looked out across the green fields of this rolling home county.

During the last decade, those open spaces have been threatened by an overheating local economy. The growth of economic activity has been geometric; land supply is arithmetic at best.

The depth and length of the current recession are crucial to future property development and values.

Dr Al Rannie, director of the Local Economy Research Unit at Hatfield Polytechnic, says that it could be argued that the county faces oversupply. Light industrial and office development are vulnerable, says Dr Rannie: "B1 (office building) is springing up all over the county. The landscape is going to be littered with steel dinosaurs. Historically in a recession Hertfordshire has gone in late and come out early. A considerable number of people believe it may be different this time around".

Dr Rannie believes the local economy is on a cusp, creating a nightmarish situation for planners who must decide if office development is going to soar into oversupply or be the economic saviour.

There is also a contradiction between rising unemployment and the perceived skills shortage which has already led to some outward investment.

While many developers con-

tinue to paint a bullish picture of Hertfordshire's land value potential, the Local Economy Research Unit identifies some cause for concern. First, the reliance on defence industries; second, the global nature of the pharmaceutical industry; third, in the recession in computing; and lastly, the high cost of housing, which is proving a barrier to attracting skills.

Dr Rannie says there is also evidence that London problems, such as house prices and travel times, have migrated out to the county, along with those companies which have relocated.

This, he says, may prompt a further phase of relocation.

The recession in the housing market at least, has taken some of the steam out of the overheating machine. Mr Adam Sanders, of William H Beale & Sons, says that in 1989 a three-bedroom semi-detached house would have cost £120,000 in Ware; it would now command £95,000.

"We do not think the prices are likely to rise for at least another nine months – and there is still going to be some movement downwards", says Mr Sanders.

He points to a 25-30 per cent reduction from the peak of the market.

The upper end of the market in the county, priced at above £400,000 with an acre and a

half of land, has dipped by 20 per cent.

At the lower end of the market, studio flats in good locations have dropped from £20,000 to around £14,000.

The cheaper areas for housing are, predictably, in the north of the county away from the London fringe and in the new towns like Stevenage, where a three-bedroomed ex-corporation property can cost £25,000. Mr Sanders finds Hertfordshire prices particularly sensitive to commuting costs.

During the last increase in oil prices in the mid-1970s, the value of village properties was depressed by the increased cost of petrol and the running costs for oil fired central heating.

Healey and Baker, the London-based international real estate consultants, have monitored the commercial property sector in the county and are involved in several schemes. Mr Justin Taylor, a partner, says: "Basically it's a boom county in terms of all sectors of the commercial market."

Hertfordshire has several major retail schemes including the Harlequin Centre at Watford, the Marlowes Centre in Hemel Hempstead, the Howard Centre in Welwyn Garden City and the Galleries at Hatfield – a development built over the new A1(M) tunnel and concentrating on value added goods in a development without a major anchor store.

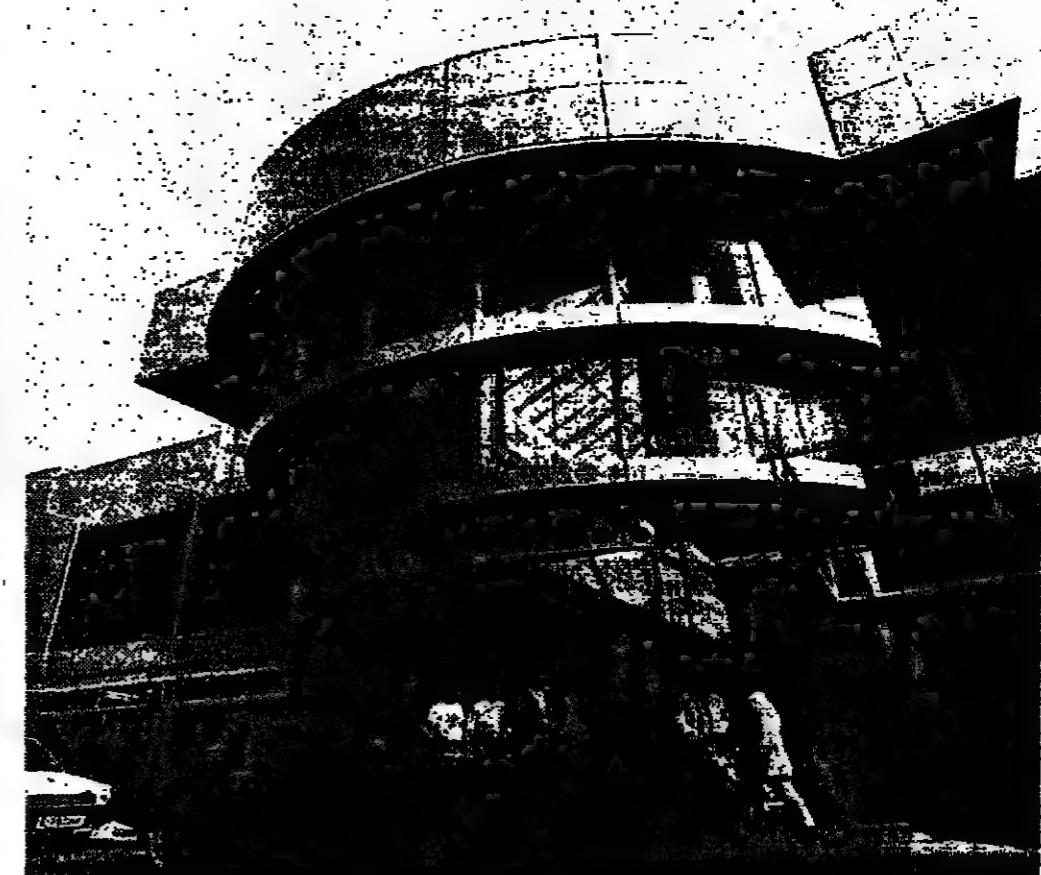
The boom has been fuelled by the economic growth since 1985 and in spite of the fact that growth in rents slowed down in 1990, and are likely to slow until late in 1991, Mr Taylor predicts solid growth in the next five year rent period.

"My view is that the schemes up and running have demand and will be let fully," he says, although he accepts that others in the pipeline may have to be mothballed.

"You are going to see a marked slow-down for two years in shopping centres", he predicts, but he sees potential in smaller scale developments in areas such as Stevenage.

The Harlequin at Watford is the largest in-town shopping centre currently under construction in the UK. The 750,000 sq ft development contains John Lewis, Marks & Spencer, British Home Stores, Boots and Littlewoods.

The zone A rates in Watford are around £150; in Hemel Hempstead around £100, while Healey and Baker claim a new rental high of £250 zone A in Chesham.



The Marlowes shopping centre, Hemel Hempstead: retail development has been 'remarkable'

Mr Terry Betts, head of planning at Hertfordshire County Council, says that the key factor in land and planning in the region is the green belt: 45 per cent of the county falls within its boundaries.

There is also an area of Outstanding Natural Beauty in the Chiltern Hills.

"Conservative central planners have taken a very black and white attitude" to green belt applications, says Mr Betts. And, in spite of the tightness of land, there is still room for development in the north and east of the county.

While office development has continued across the county it is the growth in retail development that Mr Betts believes to be "remarkable", adding that "it is problematical what will happen when they are completed".

The completion of the M25 provided the opportunity for major out-of-town shopping developments and several projects so far failed.

On the other hand the office, B1 developments under-construction and in the pipeline seem to be outstripping council forecasts for population and

economic growth. At present office rents in, say, Borehamwood, are running at about £20 per sq ft, in Rickmansworth at £22.

The county council's own handbook provides a fitting warning to developers who might see a short recession as an opportunity for later growth. "Only the application of a firm development policy, charting an intricate course between the conflicting needs of the community has prevented the county from being overrun in the rush to build", it notes.



Confederation Life's new headquarters in Stevenage: office development has continued

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London's third airport prepares for take-off

Stansted: gateway to the future?

WHILE many commentators still doubt Stansted Airport's ability to get off the ground, there is a growing awareness that a gathering momentum is about to lift the enterprise into flight.

Two new cards, both played within the last month, have significantly bolstered Stansted's putative role as London's third airport.

The effect of that metamorphosis on Hertfordshire, which skirts the apron of the Essex airport, is sure to be fundamental.

Air UK, Britain's third-longest scheduled airline and Stansted's pioneer operator, has announced plans to expand its operations to coincide with the opening of the 240m new terminal and rail link.

The privately owned carrier, in which KLM Royal Dutch Airlines has a 14.9 per cent stake, hopes the expansion at Stansted will attract 400,000 additional passengers in 1991 on to its domestic and international routes operated by BAe

146 short-haul jets. At the moment, Air UK carries 200,000 passengers a year through Stansted, representing 10 per cent of its activity.

Mr Andrew Gray, managing director of Air UK, has said: "It is the principal objective of Air UK to position itself as the short-haul business carrier at Stansted serving business centres both in the UK and Europe."

While some estimates of passenger growth at Stansted are significantly lower than Air UK's, the carrier insists its predictions are based on forecasts extrapolated from current market share figures.

Mr Gray says: "We have been here for some time and we are bullish about the future of what is a very fine airport. The train link is of paramount importance, especially to the business travel market."

The second card was played by American Airlines. A spokesman has confirmed that the airline, which has 500 aircraft and operates 18 routes in seven European countries, is seeking a licence to operate between New York and Stansted.

At the moment, under the so-called Bermuda 3 agreement, two US and two UK airlines are designated by each country to fly between the three London airports and New York's La Guardia, Kennedy and Newark. Newark has been excepted to allow Continental Airlines to fly to Gatwick.

American's move opens up the possibility of an exception on this side of the Atlantic.

Meanwhile, the complex network of inter-related air carrier

agreements is in a state of flux. A new, more pressing, timetable for change has been precipitated by Pan American's sale for \$400m of its North Atlantic rights into Heathrow to United Airlines. While a review of traffic distribution at Gatwick, Heathrow, and Stansted continues, along with the setting up of working party on extra runway provision, the European Commission is reviewing its competition policy.

This tumult, brought into focus by United's attempt to get into Heathrow by the back door, will bring about a re-writing of the rules which could fundamentally affect the future of Stansted. The government may be tempted to offer some form of inducement to carriers to use the third airport. As Mr Lomas thinks, "we have got the time for a considered and detailed study of the issues."

Stansted's image problem is also being attacked with vigour and, notably, a series of TV advertisements. "Six months or a year ago I would have agreed with you about the problems but not now", says Mr Lomas.

"Between now and 1996/7 we plan to grow to 8m passengers. I am encouraged that we have achieved my first year's operation."

The first long-term target is 25m passengers off the one runway. A second terminal is envisaged in the context of the "phenomenal growth" in south-east traffic levels from 70m to 120m.

The recession has taken the buoyancy out of the tour trade.

Remarking on the downturn,

Mr Lomas says: "I have been pleased that this has been less than the average."

While the leisure market will be a key sector for Stansted for some time, Mr Lomas notes that Gatwick took 20 years to reach a fifty-fifty split with the unashamed market. "I want to do it in less."

On development, Mr Lomas points out that the airport site is 1.5 times as large as Gatwick. He is confident that ancillary building can be contained, such as the current heavy jet facility, industrial site, and the second major in-flight catering operation which has introduced competition.

The continued growth of Stansted has been watched with trepidation by both Hertfordshire and Essex County Councils.

They are seeking to channel housing to well-defined locations and economic development for the most part to largely well-established employment areas.

For Hertfordshire, the key stress areas are the infrastructures of towns such as Bishop's Stortford, in the east of the county, which already faces considerable traffic congestion.

While the huge economic benefits to the local economy of a development of Stansted's potential are recognised, there are also worries about the ability of the region's traffic net-



Stansted's 240m new terminal

work to deal with further expansion and cater for commuter needs. The completion of the M25, the new bridge over the Thames at Dartford and the Channel Tunnel will create a potent network of developments.

Although Stansted promises to contain direct and related development, Mr Norman Mead, general secretary of the Northwest Essex and East Herts Preservation Association, says that there are fears that "airport induced" growth will spill over into the countryside. He insists that there is still a wide and vociferous lobby against growth beyond the perimeter at Stansted.

Despite the reservations, there is now a considerable development momentum behind Stansted: it is moving rapidly towards making a reality of the title of London's third airport.

Jim Kelly

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Gray says: "We are looking to Stansted to develop as an airport, therefore we would certainly like to see an inter-continental operation. The government have to consider the pros and cons but we would like to see them encourage growth at Stansted."

Mr Eric Lomas, managing director of Stansted Airport, agrees: "I would like the support of the government to enable Stansted to have a transatlantic service. American Airlines has made a vote of confidence in Stansted Airport."

Mr Lomas believes such confidence brings the airport close to achieving the "critical mass" required for long-term success.

Since 25 per cent of passenger totals are scheduled, with carriers like Air UK, Air France, and Easyair. The lowest growth area is inclusive tour holidays, with 70 operators using the airport, with 300,000 passengers carried in the summer of 1990.

The airport's new 240m, 180 sq metre terminal, which opens next spring, is the most visible symbol of confidence in Stansted. It is on one level and, with a flash of sun, unusual in airport architecture, it is designed for ease of use. Incoming and outgoing passengers do not mix and a direct rail link will run from the building to London's Liverpool Street rail station. Three hum-

ble jet facilities will be available.

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When fiction could not match the passion on the Westminster stage: characters from 'Capital City', 'House of Cards' - and Mrs Thatcher

TELEVISION

The barbican unbowed by the Thatcher years

In the whole history of television publicity there cannot surely have been a more elaborate study than this BBC1 production of a splendidly contrived political drama called *House of Cards*, set in the immediate aftermath of Margaret Thatcher's premiership, and in the very week it comes on air, sure enough, Mrs Thatcher is forced to resign. How on earth did the BBC persuade the Tories to co-operate? The only trouble is that the tickering and back-stabbing among the real politicians is much too meagerous; though Andrew Davies' adaptation of Michael Dobbs' story is masterly, it cannot begin to match the passion and spite of the play on the Westminster boards.

FINANCIAL TIMES

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Wednesday November 28 1990

The task for the new PM

PERHAPS THE most jarring moment of the Tories' six-day war came when Mr Michael Heseltine marvelled that it had taken him only a week to topple Labour from its lead in the opinion polls. But the prime minister-elect should spend only a little time enjoying the honeymoon and none at all contemplating an early general election. Mrs Thatcher has bequeathed her successor more than a problem of tone and party disunity. Her administration had run out of steam. It will take more than a reasonable manner to restore its momentum.

Mr Major's first task is to choose his cabinet. He will be right to choose a team capable of uniting the party and wrong to restrict his rewards to his backers in the campaign. The case for keeping Mr Hurd in the foreign office, given the Gulf crisis, is overwhelming. But for the Treasury, Mr Major has a number of options. Mr Chris Patten and Mr George Clarke are perhaps the two most able figures in Mr Major's own generation in the outgoing cabinet. The fact that both men supported Mr Hurd is irrelevant. Either would be a credible chancellor, as would the chief secretary, Mr Norman Lamont.

It also seems likely that Mr Heseltine will be offered a job. The party chairmanship suggests itself, but that may not be enough for the man who has had to settle for being kingmaker. Another possibility would be the Home Office, where another of Mr Major's backers, Mr David Waddington, would not be sorely missed.

Immediate priorities

Once he has got his cabinet, Mr Major must take a hard look at policy. The immediate priorities are obvious: poll tax, Europe and the economy.

On poll tax, there must be a commitment to a more progressive impost, although Mr Major was right during his campaign to avoid specific proposals. The last thing the Conservative party needs is an ill-judged reform of an ill-judged tax.

Britain's European partners are likely to allow the author of the hard Ecu plan to keep it as part of an agreed progress towards monetary union. But

he will have to accept the ultimate goal of a single currency as well. At the same time, Mr Major will need to place his personal stamp on the political union debate and provide a landmark as tall as Mrs Thatcher's Bruges speech to convince his domestic and European audiences that Britain is at last on board the European express.

Significant challenge

Europe will also present the new prime minister with what will probably be his first significant challenge. The Uruguay Round of international trade negotiations is to close next week. At issue is the future of agriculture, which will probably get the blame.

Mr Major will have to fight as hard as his predecessor, but more effectively, to change that position.

Mr Major will not need any briefing about the economy. Here the options are narrow and the risks of electoral embarrassment considerable.

The new chancellor will have his nerve tested on interest rates in what increasingly feels like a rather nasty recession and he will also find obstinately high German interest rates cramping his room for political manoeuvre.

This may seem like a big enough agenda for the new prime minister. But he cannot simply hope that competent leadership in these areas will keep him in Downing Street, since there is no chance that the economy will deal the Conservatives an electoral ace.

The missing dimension in the Major manifesto has been any sense of where he wants to take the party. It is all very well to say that he wants the welfare state to be better run, but how? What does he have in mind about infrastructure and about local government? Will he uncork the potential of Thatcherite liberalism in the field of devolved government, a more effective role for parliament and reform of the Upper House? Is he, perhaps, the man to open the door to proportional representation in European elections? It is time for Mr Major to start working on the party's general election manifesto. There is much to do.

Resolution on Iraq

IT IS now nearly four months since Iraq invaded Kuwait. The immediate reaction of the outside world was on the whole united. Through the United Nations, it was to condemn the invasion, to call for an Iraqi withdrawal, to impose economic sanctions to help bring that about and to allow enough military forces to be in place to be used if economic measures proved inadequate.

Some of the initial objectives have been achieved. Just after August 2, when the Iraqi invasion took place, it seemed possible that Saddam Hussein might extend his aggression to at least parts of Saudi Arabia. The prompt response, especially by the United States with the backing of the Saudi government, removed that option. It is also probable, though hard to demonstrate in detail, that economic sanctions have had some effect. Iraq has not been able to export its oil; it has been unable to borrow on the international markets. Yet the fact remains that nearly four months on Iraq is still occupying Kuwait.

That is why moves are now in train to introduce another resolution of the United Nations Security Council that would be both tougher and more specific than anything that has gone before. The resolution, expected to be proposed tomorrow, will not only seek endorsement for the possible use of force; it will set a deadline for Iraqi withdrawal.

General principle

There has been some discussion whether the deadline should be January 1 or January 15. The precise date, however, is less important than the general principle, and there need be no automaticity in war starting the day after Iraq has failed to comply. The points at issue are whether setting a deadline might encourage Iraq to draw back, and whether the outside world is in a position to take effective action if Iraq does not.

In seeking to answer these questions, it is worth recalling what the dispute is about. Iraq committed a blatant act of aggression. It was the first such major act in the post cold war age. The ending of the cold war meant that the five permanent members of the Security

Council (Britain, France, China, the US and the Soviet Union) were in the unusual position of agreeing that the aggression should be challenged. The possible use of force was always implicit in the original resolutions on economic sanctions; actual use of force is provided for in Article 42 of the UN Charter.

It is also worth asking how the UN would look if it biffs and puffs, passes resolutions yet in the end allows the aggressor to get away with his gains. The answer lies in the proverbial Chinese phrase: it will not only look like a paper tiger; it will be a paper tiger. The invitation to future potential aggressors will be open.

Subsidiary question

There is a subsidiary question about the United States and its main allies. Some Americans have complained that they have not received as much support as they might have done from Japan and Germany and even from Europe in general. That is a subject that may have to be dealt with later, yet it can hardly be said that the US-European support is negligible: the Japanese have helped financially. For America and its allies to back down, when they have the resolutions of the UN behind them, would be to undermine any new world order before it has been established. It would also place very serious question marks over the role of the US in the world at large.

Only the military commanders can satisfactorily answer the question whether the allied forces have the capability to drive Iraq out of Kuwait if diplomacy and economic sanctions have been shown to have failed. But given the amount of hardware and manpower now in place, as well as the unity that has been maintained between such a large number of diverse states, we must be reaching the stage where some military action is feasible. It is desirable to obtain wide international sanction for the use of force, not least to make the threat to Saddam Hussein more credible. It would also ensure that any use of force would reflect a global consensus rather than a unilateral US decision.

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It has all been remarkably efficient. Within a fortnight, the most commanding peacetime prime minister of this century has been replaced, after two ballots of her peers, by a promising nonentity. The Conservatives jettisoned Mrs Margaret Thatcher because her unpopularity threatened to drag them down.

They have adopted Mr John Major partly because she supported him, partly because he has done a number of ministerial jobs without putting a foot wrong, but mostly, I suspect, because he is universally liked, a nice guy who has enjoyed rapid promotion and threatens to do no one any harm. He may even turn out to be another living wonder, although this is not widely anticipated.

Translating what has happened into plain American, we have dumped Reagan, and picked up, some sourpusses think, Dan Quayle – but in my view we have probably got a young George Bush. For the signs are that Mr Major is no more a captive of the Tory right than President Bush is of the wilder Reagansites. My analogy cannot be stretched too far, since Mr Bush is of the upper-crust, while Mr Major, as everyone in Britain should know by now, is of humble origins.

Perhaps I should have said that the great leader Franklin D. Roosevelt has suddenly gone, so who is this Harry Truman, and how will he turn out?

Not even his best friends claim that they can at this early stage discern in Mr Major qualities of the sort that President Truman displayed. The president who surprised the world nearly half a century ago came to power in the closing year of a particularly horrendous war, and was tested early on by being confronted with the decision to use the atom bomb. Yet Mr Major may be tested pretty sharply, too, if there is a Christmas war in the Gulf.

It would be helpful, if that happens, to have Mr Douglas Hurd as his foreign secretary, but at the end of the day he is the new prime minister himself who will have to be on the line to Washington, and it is he who will bear the responsibility for shouldering the burden of the British casualty count.

His personal response to such a foreign crisis will be observed when the time comes; no more can be said about it now. We can, however, look at the peacetime tasks that lie before him.

The first is the establishment of a new government. He will do this as he does everything else, using his proven sensitive political antennae to ascertain

The new cabinet will be the initial indication of how much Mr Major is in charge of his own agenda, and how much, or little, heed will be paid to the voice of his predecessor

what ministerial team will most establish party unity and, more pointedly, which set of ministers will produce the best chance of winning the next general election. This cabinet-making will be the initial indication of how much Mr Major is in charge of his own agenda, and how much, or little, heed will be paid to the voice of his predecessor if she plays the role of back-seat driver. Those who know him well suggest that he will be anxious to demonstrate that it is he, and he alone, who is behind the wheel.

I make no predictions as to individuals, except to retain the guess, available wholesale in Westminster this week, that the job of party chairman, plus seat in the cabinet, may be

42 of the UN Charter.

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contract and, to everyone's horror, rip it to shreds – then magically restore it, to the delight, relief, amusement and perhaps applause of the entire room!

Marvin's Magic, we are told, is increasingly in demand to conjure up ways of bringing a novel and light-hearted touch to boardroom speeches, sales presentations and meetings.

Strike me that this is pretty junior stuff compared with the juggling of figures and levitation of share prices to be seen most days in the City.

But no: he has chosen to disdain the turmoil. Yesterday he was not roving the corridors of Westminster gleefully campaigning for Mrs Thatcher's replacement, but arriving in Peking for the start of a five-day visit.

Health has had a close relationship with China's leaders since the days of Chairman Mao, and his visit to the capital was arranged some time ago.

None the less, it could surely have been postponed, allowing Health to remain in London to play the role of elder statesman.

Given the strong emotions that Heath's anti-Thatcher stance has aroused over the years within the party, he may have calculated that any intervention by him on the part of Douglas Hurd, his one-time political secretary, could have had an effect opposite to the intended.

Abracadabra

■ A London company called Marvin's Magic has launched an executive service telling captains of industry how they can put tricks to use in the course of their day-to-day business.

"Imagine the situation," says the publicity blurb. "A stuffy executive boardroom... international businessmen... a delicate negotiation... finally, you pick up the all-important

with the figures.

It is plain that the election will be fought on bread-and-butter issues. When I interviewed him on Monday the new prime minister – then still chancellor of the exchequer – indicated that the central issues that always determine elections in this country are the economy, interest rates, mortgage rates, the retail price index, pensions, social services, and social security. This also constitutes a list of his previous job responsibilities in government. He should be good at them, or at the least good at ensuring that his ministers are.

Ah-ha, you say – but what about Europe? With negotiator Major in charge the Conservatives stand a chance of getting through even that more or less unscathed. There may be tense moments in the intergovernmental conferences (IGCs) on European political, economic and monetary union due to start in Rome on December 14, but a bridge between the Franco-German and the British positions should not be impossible to design.

It would be quite amazing if, after all the infighting among Conservatives about the EC over the past few months, Mr Major would risk another outbreak by coming home from the IGCs in high dudgeon, isolated and furious. That is not his way. Only Mrs Thatcher could upset the apple-cart, in a Bruges speech from retirement.

All of this leaves the Labour opposition in something of a quandary. It no longer has Mrs Thatcher to frighten the voters with. It now faces a young prime minister who left school at 15 to help support his family, an evocation of the American presidential dream. His record shows not only some genuine adjustments of policy in favour of the worse off, but also a wily understanding of how to prevent rather harder strategies in a favourable light.

"What materialism means for many people," he said at the party conference a few weeks ago, "is that they are better fed, better clothed, better housed than ever before. They own homes, cars, washing machines and televisions, on a scale earlier generations never dreamed of..."

Labour's obvious reply is that little attention has been paid to market forces. The opposition had better watch out on education – Mr Major clearly plans to attempt to outflank them there – but on the environment, health, city centres, transport infrastructure, and similar areas Labour can plausibly argue in favour of public provision on the ground that the private sector acting alone is inadequate to the task.

It should do well on that ground alone. Then, the case for voting Labour next time would be that it is newly-established as one of two large non-socialist parties in a disparate contest to be better managers of the social market economy, the Tories presumably by then being free of ideology. It might therefore reasonably expect a chance to consolidate the new bi-modal nature of British politics. I doubt it.

What is in question is whether the leader of the Labour party, Mr Neil Kinnock, will prove adequate to the task of selling his own simple message of better communal provision and not too much incremental taxation. I have great admiration for Mr Kinnock's demonstrated skill in reshaping his party, but his well-known verbosity is a handicap, both for himself and for Labour. We are not talking about political giants here.

No contemporary British party leader is that: following Mrs Thatcher we are back in pygmy-land. But the Tories may have convinced everyone that there has by some miracle been a change of government and show, as they began to do last night, that they are solidly behind their new, unarguably competent, leader. How Labour supporters must envy them.

The new prime minister has had a rapid rise through Conservative ranks, but will he be his own man, asks Joe Rogaly

Will the real Mr Major stand up



John Major: he may turn out, like his political mistress Mrs Thatcher, to be another living wonder, or he may turn out to be a British George Bush

issue, scrawling her comments on everything, vetoing this, insisting on that, overshadowing all.

The new prime minister entered parliament when the old one entered Downing Street. In all his appearances to date, Mr Major has been the antithesis of his political mistress. Where she has courted conflict, he has sought a deal; where she has disliked the hatred of her opponents, he seeks to be liked by everyone. The new prime minister is a hard worker, a friendly chap, a strong debater, intelligent if not excessively burdened by a wide range of knowledge, a solid conservative with his heart in the right place on issues such as racial discrimination and care for the worst off. He is all of those things, but he is not her.

This is not to say that the policies put in place over the past 11 years will be abandoned. Some of the wackier notions of the Thatcher cult, particularly those developed during the infamous year-and-a-half of hubris, July 1987-December 1988, will be quietly filed away, but the essence of the strategy – privatisation, fiscal discipline, and a progressive extension of the prerogative of the consumer – will be maintained.

Thus education vouchers and the extension of tax relief to more buyers of private medical insurance are ruled out; the experimental scheme that turns public housing rents into mortgage payments, and thus tenants into owners, could be turned into a useful item in the next election manifesto if the cautious Mr Major is satisfied

OBSERVER



"It's the honeymoon period"

Soviet enterprises are willing to pay a huge amount of money just to know the difference between a bond and a share," Alekhin says.

He adds that Russia Securities' first contract – with a petrochemical company – was worth more than the firm's initial paid-up capital of Rhs 50,000.

The textbook goes on sale in January, with Alekhin expecting sales to reach work copies.

His publisher – Finansy y Statistika of Moscow – has already asked him to start work on a second edition.

The project is the brainchild of Dr Boris Alekhin, a former researcher at the USSR Academy of Sciences in Moscow and more recently visiting professor at the business school of Dalhousie University in Halifax, Nova Scotia.

Alekhin says he got the idea during a visit last year to RBC Dominion Securities, Canada's biggest brokerage firm.

Since then, he has set up a consultancy in Moscow (named, appropriately, Russia Securities) to advise people on the ins and outs of the stock markets.

■ On the playing fields of France, all is well. The country's national soccer team has left behind its ignominious failure to qualify for this year's World Cup finals and is proudly parading the longest unbeaten record in Europe.

Off the field, however, all is darkness. Half the clubs in the football league are losing money – the record is currently held by Bordeaux, with

He may have his work cut out. Even the referees are tainted: Bez has claimed that those presiding over European cup matches are routinely provided with prostitutes.



Currency at a crossroads: from left, Andreotti, Delors, Kohl and Mitterrand will have to grapple with Major's hard Ecu plan

Britain's position in the forthcoming inter-governmental conference of European Community leaders on economic and monetary union has been greatly enhanced by Mr John Major's ascendancy.

For the prime minister-designate has been the driving force behind Britain's plan for a parallel currency, the hard Ecu, as an alternative to the Delors Committee's plan for a three stage move to Ecu currency in a single currency and European central bank.

Mr Major will be able to appear in Rome next month with none of the odium that came to attach to Mrs Thatcher in her dealings with other community leaders.

Although an unknown quantity for the likes of French President François Mitterrand, German Chancellor Helmut Kohl and Mr Giulio Andreotti, the Italian prime minister,

Mr Major can expect to be more of a master of his brief than the other EC leaders

they will know from their ministers of finance that he is a charmer by nature.

Mr Major can also expect to be the master of his brief to a far greater extent than the other EC leaders, having espoused and defended the hard Ecu at several meetings of EC economics and finance ministers.

It is clear from Mr Major's comments during the leadership election campaign that he will be a tough negotiator on Ecu. He has ruled out the idea of a single European currency being imposed on the British parliament and people. In that sense, his position and that of Mr Douglas Hurd, who is expected to remain foreign secretary in the Major cabinet, are no different from the stance adopted by Mrs Thatcher.

But while Mr Major has said

The push is on for a parallel currency

Peter Norman and David Buchan on the EC prospects for Mr Major and his hard Ecu

that there are currently no circumstances in which he could contemplate surrendering monetary sovereignty to Europe, he has made clear that this position could change.

He has said that he does not know what the position will be in 15 to 20 years. In a weekend television interview, he stressed that the UK must "not deal in absolutes". He would have to study the details of any proposal to see where Britain's interest lay. This stance opens the way for Community judges, even though for the moment, Mr Major is adamant that Britain's interests do not lie in monetary union.

He believes that the rapid imposition of a single European currency would produce "intolerable" strains and seriously divide and damage the EC. Weaker, less flexible currencies on the fringes of Europe, such as Portugal or Greece, would fall badly behind. Friction would arise because these nations would demand huge transfer payments from the northern states and not get them.

Mr Major believes that the October Rome summit, in which 11 EC countries agreed to move in 1994 to the second institutional phase of the Delors plan with the creation of a new Community institution to strengthen and co-ordinate monetary policies among EC member states, was badly handled. He reckons that Britain's EC partners will be more divided when the IGC starts.

In his view, the apparent

rejection of the hard Ecu by other EC member states is as premature as the decision to go ahead with a timetable for Ecu before agreeing the substance of the moves.

The prime minister-designate believes his argument is reinforced by growing evidence that the main economies of the Community are diverging rather than converging under the pressures of rising oil prices, brought on by the Gulf crisis and German unity. While Germany, or at least its western part, remains an economic powerhouse, with strong growth, the economic slowdown in France has been sharper than expected.

In consequence, Germany is likely to raise its interest rates after next month's elections while France has been pushing hard for interest rate cuts.

There are differences of detail even where the EC nations have moved further in their drive to monetary integration. After the writing of statutes for the proposed independent European System of Central Banks (ESCB) and the European Central Bank that will manage monetary policy and the single currency if and when Ecu is agreed.

Although the central bank governors achieved a remarkable degree of unanimity, uncertainties still remain over such key details as:

- How responsibilities should be shared between the European bank's executive board and its council comprising the board and the EC's 12 national central bank governors;

• The system's external policy; and

- The sharing out of the bank's capital and profits.

Mr Major's elevation to the premiership could be a further blow to progress on the Bank. Unlike his former rival, Mr Michael Heseltine, Mr Major has rejected the idea of independence for the Bank of England and stated that the British parliament would not accept a European central bank that was not democratically accountable. Such a stance would make more difficult the goal of Mr Karl Otto Pöhl, the Bundesbank president and chairman of the EC central bank governors committee, of obtaining an EC Treaty changes incorporating the central bank statutes.

Officials in Brussels judge that Mr Major's government has some room for manoeuvre on a couple of counts at the forthcoming IGC. First, the new prime minister is passionately opposed to the creation of a "two-speed Europe", and so are some other countries, notably Spain. To avoid this, the Spanish would like the planned European central bank, which they would like to see set up in 1994, should have a long running-in period before it becomes solely responsible for monetary policy.

The Spanish have therefore expressed an interest in the hard Ecu, which would provide an evolutionary route to Ecu. Their idea is that the proposed European central bank should manage the new parallel currency, in much the same way as the European Monetary Fund of the original British proposal. That would give the bank something to do before the creation of a single currency by the turn of the century.

The second opportunity for the new British government is to stress the link with the inter-governmental conference on political union, which also starts in mid-December. In this, Britain could play a positive role, or at least not that of the spoiler.

A Major government would be unwilling to approve of current proposals by the Italian presidency of the EC for a significant further pooling of foreign and defence policies. But other countries have doubts about these ideas as well, notably neutral Ireland and pacifist Denmark.

Germany and France are divided on the question of pow-

ers for the new European parliament, with the UK agreeing with France than no further significant law-making powers should go to the Strasbourg Assembly.

In addition, extension of majority voting in the Council is unlikely to pose the Major government with greater problems than its EC partners, except in the field of labour market regulations.

However, there are strong pressures for a two-speed Europe in which Britain risks being left behind. Mr Pöhl has indicated on several occasions that Germany, France, and possibly Denmark and Ireland now have their inflation rates and other economic conditions sufficiently aligned to embark on some form of monetary union without the others.

The committee recognises that arguments over sovereignty have obscured the fact that the debate about democracy is not about transferring new powers to the Community, but about rendering sovereign powers that have already been transferred. Before the transfer, powers were exercised by national governments responsible in theory at least to national parliaments. They have been transferred, however, to the Council of Ministers which is not similarly responsible to the European Parliament. It is this which constitutes the democratic deficit in the EC, and until it is remedied, the Community will fall far short of the standards of parliamentary government taken for granted in the member states.

The problem of democratic accountability has, moreover, taken on a new form following the extension of qualified majority voting, as provided in

Majority voting in the EC

Iron drawbridge between Britain and Europe

By Vernon Bogdanor

If the European Community was a state, David Martin MEP has declared, "and applied to join the Community, it would be turned down on the grounds that it was not a democracy". In Britain, the debate on Europe has focused on monetary union as a symbol of sovereignty. Yet, in addition to an inter-governmental conference to amend the Treaty of Rome on economic and monetary union, there will also be a second IGC aimed at the treaty on political union. This second IGC will have, as an important part of its result, the pressing need to democratise the Community.

It makes no sense to regard ministers as merely a grouping of independent, sovereign states which is thus not only anachronistic; it has been the main conceptual block preventing Britain from taking a constructive position towards the reform of Community institutions at the IGC, where it is perfectly possible that majority voting will be extended from the economic and commercial areas into social and environmental policy.

In the European Parliament, Conservative MEPs find themselves part of a national group in a multi-national parliament, and for that reason bereft of influence. In the Community as a whole, the government's stance is that of a national member of a trans-national grouping. It is for this reason that, in the words of the Conservative MEP, Mr James Elles: "At a time when the iron curtain is beginning to come down between east and west, an iron drawbridge is being drawn up between Britain and Europe."

It is because it is so at odds with the burgeoning reality of the Community that the government's position has increasingly come to be seen as incompetent. For the alternative to playing a constructive role is not to cling to a conception of the Community which has been rendered outdated by the Single European Act; it is rather to withdraw, and perhaps negotiate some form of association with it on the lines of the Delors proposals for a European Economic Space. The third way advocated by the Bruges group simply does not exist.

At some time in the not too distant future, both governments and people will have to make a fundamental choice: either to endorse the pooling of sovereignty, or to leave the Community.

The author is a fellow of Brasenose College, Oxford.

the Single European Act, which came into force in 1987.

In the words of Sir Christopher Prout, leader of the European Democratic (Conservative) group in the European Parliament: "Until the Single European Act, the Council was no greater than the sum of its component parts; but with qualified majority voting it has acquired a role in its own right."

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LETTERS

West Indies show the way to a parallel currency.

From Mr Frank Bellamy.

Sir, Certain Eastern Caribbean nations - Antigua, Grenada, St Vincent, St Lucia, St Kitts-Nevis and Dominica, all ex-British colonies, share (with the British colonies of Anguilla and Montserrat) a common currency and a central bank. This is pegged to the US\$ at a rate of EC\$2.70 = US\$1.

Although some of those nations are increasingly working together in many fields (for example, in the UK some share high commission and tourist board premises), their citizens remain staunchly patriotic. There is no "loss of sovereignty".

It is possible that a majority of the citizens of, for example, St Lucia may oppose tentative moves towards a more federal political structure for the islands; hardly anyone there would welcome the establishment of a purely St Lucian currency.

On a business trip to the Caribbean I used to carry on my person US\$, EC\$, Barbados \$, Trinidad \$ and sometimes, French francs. Fortunately for most business transactions, there is effectively a parallel currency covering the Caribbean basin - the US\$. As tour operators we pay hotels, airlines and handling agents in US\$, the only exception being the French Islands. The benefits of this are tremendous, not least that we have only one currency variable when calculating our holiday prices for any 12 month period.

People are innately conservative. Thus it is easy to see why there are objections to a single or parallel currency in the EC. But on a parallel currency is established, all EC currencies have permanently fixed exchange rates with it. And business dealings are normally conducted using such a currency, you will find virtually no one to argue for the present system. And at that time there will be overwhelming support for a single currency as the next logical step.

Maybe the West Indies can show us the way?

Frank Bellamy,

Managing Director,

Transatlantic Wings,

70, Pembroke Road, W3

Education is more than an election tool

From Mr John Black.

Sir, Mr Michael Heseltine's idea of having a centrally controlled educational system in Britain has been broached as part of his strategy to reduce the community charge. However, the implications of this are wider than it being just a tool to reduce the poll tax.

Much is made in government circles about emulating our European partners or even Japan with regard to their attitudes towards industry and technology. Yet these nations have centrally controlled educational systems which plan long-term educational strategies in the national interest.

The last task of the Uruguay Round products. There are still details to be agreed, but the important thing is that such measures become enshrined in the Gatt as a means to the end of reducing protectionism.

Second, there is broad agreement that all forms of border protection be converted to tariff equivalents which may then be subject to progressive cuts. Again, in the first instance the important thing is to pursue the detail of the method to achieve as watertight a deal as possible.

If the contracting parties were able to secure agreement on these terms plus a commitment to cut imports by a significant amount over the next decade this is surely progress worth having. To contemplate jeopardising the future terms of global trade because we do not largely eliminate the problems of agriculture in one negotiation is foolhardy. It is much more important to concentrate on the quality of definition of support and tariff equivalents which are to be bound and then reduced, than to risk failure because the quantity of the cuts are deemed by some to be insufficient.

Using the remaining period of negotiations to improve and sharpen the areas of agreement where real progress can be made seems more constructive than elaborating the areas of disagreement.

Allan Buckwell,
Department of agricultural economics, Wye College, University of London, Wye, Ashford, Kent

of young people for a declining industrial union.

The big issues behind all the major education acts have been about dogmatic religious issues. Butler, when president of the Board of Education, had his time saturated with weekly meetings of religious worthies attempting to obtain their slice of the religious educational cake. Ballou's 1902 Education Act sparked off a nonconformist rate war in England which has parallels with today's anti-poll tax action.

The British, unfortunately, criticise any thought of corporatism as being socialist. No one can accuse Japan of being a socialist nation. Yet the Japanese have a corporatist state. Their ministry of international trade and industry (MITI) mobilises resources and manpower planned on very long-term strategies. The ministry of education works in conjunction with MITI to sustain and educate a highly technologically literate work force to meet the long term aims of the Japanese economy.

The structure of the ERA will have the opposite effect to what was intended. Varying degrees of decentralised state schools now have to compete with each other. The infrastructure of many state schools is in decay. There is no national long-term plan for state education or higher education in Britain. Most school managers under local management of schools face the dilemma of what priorities to meet. One secondary school I know of in Bristol has not been redecorated since the 1953 coronation.

An attempt to reform the educational system in Britain on a centralised system must be with the major objective of improving education, as a means of improvement within the nation's economy. Any other consideration - such as reducing the community charge - must be recognised as a secondary priority. The future of the British educational system is too important to be left to laissez-faire values.

I have often wondered how Eton, Harrow, Winchester or any of the other Clarendon public schools would fare under local management of schools?

John Black.

22 Baywater Avenue,

Westbury Park, Bristol

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FINANCIAL TIMES

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Gorbachev gets tough with Iraqis

By Leyla Boulton in Moscow

MILITARY force will be used against Iraq if necessary, Soviet President Mikhail Gorbachev said yesterday, and he warned Baghdad not to test the world's resolve to expel it from Kuwait.

The Soviet leader's toughest remarks yet during the Gulf crisis followed talks on Monday with Mr Tarek Aziz, the Iraqi foreign minister. Mr Gorbachev said the talks were "difficult"; I would even say harsh".

Speaking to journalists, he said: "I stated once more: 'Do not count on our retreating because we will not retreat. This is a matter of principle for us'." He said Iraq was still waiting for "the nations of the world to quarrel" but that it would ultimately be forced to pull out of Kuwait.

Speaking in the halls of the Russian Federation parliament, Mr Gorbachev put his opposition to Iraq's annexation of Kuwait in the strongest terms. "All of a sudden, a state barely out of a war, a neighbouring state, an Arab power, just grabs, annexes its neighbour. What kind of policy is this?"

United Nations Security Council members were yesterday finalising the text of a resolution allowing for the use of force against Iraq if President Saddam Hussein of Iraq failed to meet a January deadline for the withdrawal of his troops from Kuwait.

The Security Council is expected to approve the resolution at a meeting tomorrow. However, a deadline of January 15 is likely to be set for

Iraqi withdrawal rather than the January 1 limit sought by the US.

Mr Roland Dumas, French foreign minister, said in Paris yesterday: "All of a sudden, a state barely out of a war, a neighbouring state, an Arab power, just grabs, annexes its neighbour. What kind of policy is this?"

Mr Vitaly Ignatenko, the Soviet president's spokesman, said the Soviet Union would vote "for language that will envisage a clear-cut deadline from Kuwait and the liberation of hostages". "Otherwise, appropriate measures will be taken," he added.

Mr Gorbachev, asked whether the UN decision could involve military action, replied: "It will be very harsh, but it will be decided collectively, not by you or me." The

Soviet leader added that "almost all informal talks" at last week's Paris summit had been devoted to the Gulf.

"I am sure the measures will be severe, I foresee this from the conversations I had in Paris," he said. He did not specify, however, whether the Soviet Union would be prepared to send troops to the Gulf.

Mr Gorbachev said a conflict in the Gulf could also destroy "the whole new world order". "Tell me how can war be explained now, in a situation where the world is turning towards new relations, when we are leaving the Cold War behind us... The situation could explode not just there but the whole new world order could be blown up."

The Middle East, Page 5

Toyota to double capacity of Kentucky car plant

By John Griffiths in Tokyo

TOYOTA is to spend \$800m to double the capacity of its US car assembly plant in Kentucky to 400,000 a year.

The announcement is certain to generate sharp new controversy over both its timing and the alleged damage being inflicted on the indigenous US automobile industry "transplants" by Japanese vehicle "transplants".

The announcement comes against the background of an already weak US new car market and declining profits for General Motors, Chrysler and Ford, but with Toyota, Nissan, Honda and other Japanese producers continuing to make strong sales gains.

What is likely to be regarded as particularly provocative, however, is that it follows by just two days publication of a US General Accounting Office (GAO) report concluding that the presence of the Japanese "transplants" resulted in a net loss of more than 40,000 jobs in the indigenous US vehicle and components industries in the period 1988-89.

Mr Shouhei Kurihara, executive vice-president of Toyota Motor Corporation, acknowledged that the timing of the announcement was "difficult" in terms of market conditions. However, the decision had been reached over a period of some months.

The Kentucky move is bound to strengthen the view of European motor industry analysts that the £700m (\$1.3bn) car plant Toyota is constructing at Burnaston, Derbyshire, in the English Midlands, to make 200,000 cars a year, is only the first step, with capacity also likely to be doubled at a later stage.

While declaring that the expansion of the US plant - at Georgetown, Kentucky - should increase the percentage of US-made vehicles Toyota sells in the US, Mr Kurihara gave no guarantees that there would be a proportionate decrease in the number of cars Toyota exports to the US from Japan.

This year Toyota expects to sell about 1m cars and light pick-ups in the US - of which some 700,000 will be made up of imports.

Currently Toyota produces 200,000 Camry sedans a year at Georgetown, plus 100,000 smaller Corolla models at New United Motor Manufacturing (NUMMI), a joint venture operated with General Motors in California.

NUMMI produces a further 100,000 similar cars per year which are sold by GM through its own dealerships as the Geo Prism. From next year, NUMMI is also to start producing 100,000 Toyota-based pick-ups annually.

Not all of the Kentucky output is sold in the US, however. About 10,000 units a year are currently being shipped to Taiwan and 40,000 a year are due to be exported to Japan starting in late 1991.

Mr Kurihara said that the additional Georgetown capacity would create "at least" 1,500 jobs in the US industry. Construction is to start in spring next year, with the first cars due to come off the line at the end of 1993. The \$800m investment will bring to nearly \$2bn the total invested by Toyota in its Georgetown plant, which was first established in 1988 and which is operated by a wholly-owned Toyota subsidiary, Toyota Motor Manufacturing (TMM).

Mr Kurihara said that Toyota's aim was to reach at least 75 per cent US content for the cars. Cars currently produced at Georgetown are claimed to have 65 per cent "local" content.

However, Toyota asserts that since production first started at Georgetown in 1988, purchases of US parts and materials have risen sharply and will have totalled more than \$700m by the end of 1991.

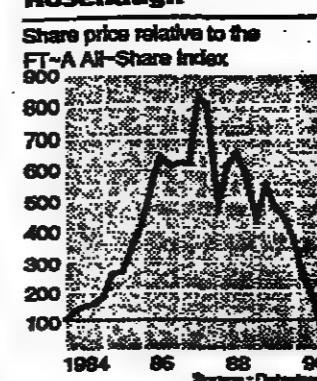
The Georgetown project is the latest, and easily the largest, of several recent Toyota investments in the US. Last year it announced a \$144m expansion of its research and development facilities in California and Michigan.

In the first six months of this year, Japanese "transplants" production rose by 17.8 per cent to 669,000, whereas total US output fell by 16.8 per cent to 3.15m.

THE LEX COLUMN

Good fun while it lasted

Rosehaugh



coming in this year. It is self-evident that if he is to keep going he still has a lot of property which must be sold, starting with his brand-new shopping centre in Torquay. In present market conditions, this is going to be a long, laborious slog not just for Mr Bradman, but also for all the UK's other little Rosehaughs, whether private or public.

To be fair, Mr Bradman has already disposed of £150m of properties in the last 18 months, a more rapid rate of sale than many expected at the time of last January's rights issue. But the disposal process raises questions of its own about what shareholders are going to be left with at the end of it. If Mr Bradman trades out the vast bulk of his development portfolio, Rosehaugh will be reduced to little more than a quasi-investment trust, with one big, potentially valuable, but rather illiquid asset: its 50 per cent stake in Rosehaugh Stainborough Developments, which owns £150m of debt by mid-decade. At that point, shareholders will have to ask themselves whether Rosehaugh's continued existence makes sense at all.

Argyll Group

The market has become so used to the solid earnings growth of the UK food retailers that Argyll's interim results caused little stir. A 21 per cent rise in pre-tax profits to £24.1m, a 16 per cent dividend increase, plus a confident trading statement, and still the shares did not budge. Apparently, they have outperformed the market by close to a third over the last year and the management has a reputation for not disappointing. Nevertheless, if Argyll really can maintain this sort of growth during what could be a long recession, the shares deserve to be trading on a higher multiple than those of a competitor like Asda, which has yet to prove its reliability.

Much of the trading in Argyll's profits over the last three years has resulted from integrating and upgrading the Safeway acquisition. It now has to prove it can grow its business further than just re-gaining a short, sharp shock before capital values start falling again. The message underlying yesterday's 12.5 per cent rise from Rosehaugh is much less palatable. Mr Bradman has £250m of net debt on his group balance sheet, annual running costs of £25m, and probably only £2m of rents

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Oil import costs lift US trade deficit

By Peter Riddell, US Editor, in Washington

THE US trade deficit worsened sharply in the latest quarter, pushed up by the increased cost of oil imports and sluggish exports.

Meanwhile, consumer confidence is continuing to slide and is now nearly down to the same levels of the last recession.

The merchandise trade deficit widened to \$22.75bn in the July-September quarter from a revised \$22.1bn in the second quarter, according to the Commerce Department.

The increase was mainly because of a 5 per cent rise in imports, although exports dropped 0.6 per cent after having risen steadily in previous quarters.

The value of imports of petroleum and related products rose by 29 per cent during the quarter, to \$15.7bn.

By volume, daily oil imports increased 3.1 per cent over the period while the average price of a barrel of imported oil

increased to \$24.37 in September from \$14.77 in July.

The Conference Board, a business research group, reported yesterday that its monthly consumer confidence index dropped to 61.5 in November, down from a revised 62.8 last month (1885-100), compared with a level of 115.1 a year ago.

The index is widely taken as a reliable pointer to future business conditions.

The National Association of Business Economists also reported yesterday that in a survey of 51 professional forecasters, three quarters said the US was already in recession, although some two thirds believed the contraction would be mild and would be over by early 1991.

Depending on the level of oil prices, he has talked of a recovery from the middle of next year.

There is likely to be growing pressure on the Federal Reserve, the US central bank, for a further cut in short-term interest rates as well as calls for measures to assist growth to be included in the administration's budget in two months.

The board notes that the detailed responses show that Americans have become less

confident about both current and future business conditions, while indicators of plans to buy homes and big household appliances have also weakened slightly.

Mr Fabian Linden, executive director of the board's consumer research centre, commented that the index had "fallen to recession levels and is now only marginally above the figure recorded during the lowest point of the 1982 economic downturn".

While rising unemployment and higher prices have made consumers uneasy, the weakening of the economy has been relatively moderate, he said.

"It certainly has not been of a magnitude that would explain the plunge of more than 40 points in consumer confidence since July.

"It is likely that the Gulf crisis and pending tax increases have contributed to the precipitous decline in consumer spirits," he added.

under pressure to liquidate from some creditors; Pan Am, which has failed to find a US merger partner - and Continental, have been mentioned.

Yesterday, the Air Transport Association, the industry's trade association, declined to comment on the possible move, saying its members had mixed views on the issue.

However, the industry has been pushing the authorities to find ways to relieve the current financial pressures and chief executives from many US airlines have met recently with Mr Sam Skinner, the transportation secretary.

The US airline industry, badly hit by higher fuel prices, is expected to lose around \$1.5bn this year.

Some carriers are financially vulnerable: Eastern Airlines, which is in Chapter 11 bankruptcy proceedings, has been

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INTERNATIONAL COMPANIES AND FINANCE

Receivers present report on NFH

By Hilary Barnes in Copenhagen

NEQUITY capital of Northern Feather Holding (NFH), the Danish company whose collapse has badly shaken the Danish business world, will probably be negative when the accounts have been completed.

That is the conclusion of a preliminary report to creditors by the receivers appointed last week by the Maritime and Commercial Court in Copenhagen. NFH is the parent company of Northern Feather, the bedding and household textiles group.

NFH went to the court on November 19 following the suicide of Mr Johannes Petersen, its executive chairman on November 17.

NFH is one of Denmark's oldest companies. Its turnover

last year was about Dkr2.6bn (\$455m) and it had 4,200 employees worldwide and manufacturing subsidiaries in the US, UK and Germany.

The receivers' report reveals some highly creative bookkeeping, which turned a large loss for the year to end-March to a sizeable profit, but the report gave no indication of the possible extent of the losses to creditors if the group goes into liquidation. Total group liabilities at March 31 were Dkr3.69bn.

The leading Danish banks are understood to be among the main creditors, but about 40 foreign banks also have claims on the company.

Several respected Danish business figures, who were members of NFH's supervisory board, have said that Mr Peter-

sen misled them as to the true state of the group's finances.

Commentators and analysts have pointed out that frequent changes of accounting principles, as well as company auditors, over a period of several years should have alerted board members and the financial world that something was seriously wrong.

NFH told the Copenhagen Stock Exchange on September 26 that in the year to March 31 it made a net profit of Dkr36m and its equity capital was Dkr358m.

This "did not give a true and fair picture," the receivers said.

The group's own financial department reported a loss of Dkr349m and equity capital of only Dkr1m before "special

group postings" improved the appearance of the accounts.

On September 26, Mr Petersen told a meeting of shareholders that 52 per cent of the equity in Northern Feather International of the Netherlands was sold to foreign investors for about Dkr500m.

It is doubtful whether this share transfer was carried out or, if it was, whether it is legally binding, the receivers said.

The group's collapse was precipitated by reports that three international textile companies which, according to Mr Petersen, were investing in NFH as part of a strategic alliance, had not, in fact, agreed to buy equity.

MCA sale is a

reel big earner

R MCA chairman and chief executive officer, Mr Lew Wasserman, (near right) stands to receive about \$330m from the sale of the Hollywood entertainment group to Matsushita, the Japanese electronics concern.

On Monday Mr Akio Tamai (far right), president of Matsushita, appeared on screen before journalists in Tokyo to announce that the Osaka-based company was off buying MCA for \$1.1bn, the largest US corporate takeover ever this year.

The takeover calls for a bet payment of \$65 a share to MCA shareholders plus separate stock in MCA's sister worth \$5 a share.



Stake sold in Spanish sugar

SUCRE UNION and Générale Sucrerie, French sugar producers, Tate & Lyle of the UK and E.D. & F. Man, the UK sugar brokerage, have bought a 21 per cent stake in Spain's second-largest sugar manufacturer, Sociedad General Azucarera de Espana.

Gruppo Saint Louis, the French food group which owns Générale Sucrerie, said a jointly owned company would hold the stake. SGAE has a European Community production quota of 230,000 tonnes.

Cagliari Enimont nomination vetoed

By John Wyles in Rome

MR FRANCO PIGA, Italy's minister for state shareholdings, yesterday vetoed the nomination of Mr Gabriele Cagliari, the president of ENI, the state energy group, to the presidency of Enimont, the chemicals group.

At a meeting with the ENI executive, Mr Piga said there were clear rules governing the holding of more than one top managerial position in the public sector and these prevented Mr Cagliari from taking charge

of Enimont. ENI is to spend L4.200bn (\$3.75bn) acquiring the 40 per cent stake in Enimont held by Mr Raul Gardini, the president of ENI's Montedison and a further 20 per cent in third party hands.

ENI was due to announce later yesterday the nomination of many of its top executives to the Enimont board in the wake of the acquisition. These should not run into the same difficulties with the rules.

Mr Piga said yesterday that Enimont was in need of strong leadership and a president should be appointed within a maximum of two weeks.

He added that Enimont must be managed like a quoted company and should pursue international alliances. Its future should not be that of a "state chemicals company" and, when the conditions exist, "it will return progressively to the market with a flotation of a certain weightiness".

Investing in India's economic future



Basant Kumar Birla: an ambitious blueprint

CONSERVATIVE economists issue dire predictions of looming hyperinflation in India. The Indian ministry of finance announces the country has barely enough foreign exchange reserves for 10 days' worth of imports.

The energy secretary warns of large power cuts. International bankers shy away from lending to a country riddled with political uncertainty.

In the middle of India's worst economic crisis, Mr Basant Kumar Birla, head of India's second biggest business house, said he was "optimistic about the economy." And he was willing to stake his money on it: he is proposing to invest Rs15bn (\$833m) on four big greenfield projects.

Agreeing that certain sectors of the economy did not look so good, the patriarch of Indian industry ticked off some of the good points: "Look at the stock exchanges. They are up, not down. Investors are happy. By and large companies are making profits, so shareholders are also happy. I do not subscribe to the view that India is facing the worst economic crisis since independence."

Despite political uncertainty and dire warnings of hyper-inflation, businessman Basant Birla remains optimistic, Gita Piramal reports

Even as most Indian industrialists put their projects on ice until the political situation is clearer and they know whether their favourite politicians and bureaucrats have found a place in Mr Chandra Shekhar's Congress party-backed administration, Mr Birla is putting the finishing touches to an ambitious blueprint which envisages heavy investments in power, cement, polyester and tyres.

Of the Rs15bn investment, more than half (Rs8bn) is earmarked for a 440mw thermal power station in Rajasthan, for which the Birla group has already signed a memorandum of understanding with the state government.

Already one of the largest cement manufacturers in the country, producing over five million tonnes/annum or 11 per cent of India's total production through eight units scattered across the country, Mr Birla expects to spend Rs2.5bn on adding to the group's existing capacities.

Through one of its flagship companies, Century Enka, Mr Birla is planning to invest Rs2.35bn in a polyester filament yarn project in a joint venture with Akzo Fibres and Polymers of the Netherlands. Another Rs2.25bn will go towards funding the first phase of a tyres and tubes plant on a site at Balasore (in the state of Orissa) in collaboration with Italy's Pirelli.

Most of the nine companies under Mr Birla's management, with combined post-tax profits of Rs1.4bn from sales of Rs17bn, have chalked out their own investment strategies for expansion. Other companies of the diversified, 43-company group, which notched up sales of Rs45bn last year, have their own capital-hungry agendas. A rough estimate reveals the group will probably spend over Rs50bn on building refineries, petrochemical complexes and more cement plants.

Fees will also be based on the use which members make of the system rather than on their asset size as in the past.

Cepsa, the Spanish oil refining company, will offer a rights issue valued at Pta14.9bn (\$157m), the company said yesterday. The rights issue is a one-for-five share offering with a nominal value of Pta50 a share, Steiner reports.

The rights issue is aimed at

Cross-selling fails to motivate the salesforce

William Pitt reviews the plans of Europe's banks and insurers to sell each others' products

before extending the current pilot scheme much further.

In an attempt to mollify the agents, UAP raised the possibility of releasing them from their contractual obligation to sell only UAP products. The company offered them what Mr Peyrelade termed a "free space" — up to around a tenth of their turnover — to sell insurance on behalf of other companies.

This too has gone sour. UAP's agents jumped at the suggestion — UAP insists it was only ever a suggestion — and signed agreements with the British insurer Eagle Star and various other foreign companies. UAP threatened to cancel its own contract with the agents if they went any further. The agents backed down.

The "free space" proposal is still on the table, UAP insists. But its exact form is unlikely to be decided before the new year when, it is hoped, a nationwide agreement between BNP branches.

The attraction of this arrangement for both the insurer and the bank was that it minimised the need to train the bank's staff in handling insurance business. They would simply sell the cover and hand the dossiers over to the local UAP agent.

The agents have gone along with this but grudgingly. They are enthusiastic about becoming, as one French insurer puts it, "subcontractors to the bank" particularly as the UAP products being sold through BNP branches are those mainstays of the agents' livelihoods, motor and house hold insurance.

UAP denies that the reluctance of the agents to co-operate in building up rival networks to their own has slowed the pace of rapprochement between UAP and BNP. The insurer's products are available in less than a tenth of BNP's branches in only five French cities.

UAP says this is because BNP's staff need to be carefully trained to be able to advise clients on what form of cover to buy. It currently takes an average of 45 minutes of bank staff time to sell a UAP insurance policy; the insurance company is trying to simplify its products to speed up the process.

Nevertheless, UAP is clearly eager to ensure a smooth relationship between its agents and its new banking partner.

They want contracts to be

periodically reviewable rather than indefinitely binding as now.

The French insurers' association, the Federation Française des Sociétés d'Assurances, is not commenting publicly on the progress of the negotiations. But the representatives of France's 21,000 agents must be proving hard to convince. Late last year, the FFSAs predicted an outcome by July this year and that has yet to materialise. Both sides have put draft proposals to their members and are hoping for full agreement by January.

In Italy, the ANIA (Associazione Nazionale delle Imprese Assicuratrici) is likewise talking to representatives of the country's 20,000 agents, as well as government officials.

The bone of contention is how insurers may modify their agents' traditional right to sell their products exclusively in agreed locations.

There is an irony in the current antagonism between insurers and their tied agents. The territorial exclusivity of tied agents has historically been their greatest attraction for insurers: it has made it impossible for competitors to encroach without recruiting and training their own local salesforces at great cost.

This may yet serve to help check the flow of foreign insurance companies into Italy. Certain foreign insurers have been tempted to buy struggling Italian insurance companies, simply in order to gain access to their distribution network.

In France and Italy, in particular, the agents are being squeezed from two sides. The rapid growth in life assurance business in both countries is being led by the banks which have cost advantages over the agents in selling the simpler forms of cover. And from the other side, the independent insurance brokers are whining a bigger share of the more complicated individual risks.

Insurers in both countries are seeking, through their trade associations, to encourage the agents to be more flexible in working alongside other distribution networks. In France, this means updating the agents' horsey stables, dating back to 1945 for non-life business and 1950 for life business.

What most alarms French insurers is the prospect of being hemmed in by restrictive contracts with agents which prevent them from entering into potentially lucrative relationships with anyone else. They want contracts to be

PepsiCo gets go-ahead to end Perrier contract

By William Dawkins in Paris

PEPSICO, the US soft drinks multinational, yesterday received the go-ahead from the Paris Commercial Court to end the Perrier mineral water group's 27-year-old contract to bottle and distribute Pepsi-Cola in France.

This brings to an end a 13-month row between the two groups, the start of which was the first of the spectacular problems encountered by Perrier over the past year.

Last February, Perrier withdrew 150m bottles of its own brand of sparkling water following the discovery of minute traces of benzene.

This was followed in June by the retirement of its chairman, Mr Gustave Levan, who bought

the Perrier spring in 1946. Perrier reported more than doubled first-half profits early this month, but that was due to a one-off Ffr1bn (\$126m at current rates) gain from the sale of its soft drinks division to Cadbury Schweppes.

The US company ended the franchise deal on the grounds that Perrier underperformed and lost Perrier-Cola's market share decline — an allegation denied by the French group.

Perrier-Cola France will take control of the French business from the start of next January. Cail France, a beverages broker, will provide sales and distribution support while the US company sets up its own arrangements.

COMPANY NEWS IN BRIEF

MasterCard International, the plastic card company, is increasing its membership rates for members joining after November 15 to one and a half times those for existing members. This is intended to reflect the value of earlier members' investment in the card system, writes David Lascelles.

Fees will also be based on the use which members make of the system rather than on their asset size as in the past.

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The rights issue is aimed at

Andersen fee income climbs

By David Waller

ANDERSEN Consulting, the consulting arm of the Arthur Andersen accounting organisation, managed to increase its European fees by more than 40 per cent in the year to end-August, despite mounting recessionary pressures.

Fee income rose from \$456m to \$590m, with Germany and Italy doing particularly well. Revenues there rose by 60 and 65 per cent respectively. Industrial and consumer products and financial services were the strongest market sectors.

Andersen specialises in conducting long-term, information technology-based consultancy projects. The market for this is fast-growing and fragmented and competition comes from software houses, accountancy firms and consultants.

Mr Vernon Ellis, head of Europe for Andersen Consulting, said the Gulf crisis had made a discernible impact on potential clients' investment intentions. He said the firm's structure — with operations separated from the accounting side of Andersen — would make the firm more recession-proof than competitors.

ECU 200,000,000
Caisse Centrale de Coopérative Economique

Floating Rate Notes due 2001
For the year to Nov 23, 1990 the Notes will carry an interest rate of 10% per annum with an interest amount of ECU 255.55 per ECU 10,000 and of ECU 2,455.55 per ECU 100,000 Note.

The relevant interest payment date will be February 28, 1991.
Arrêté Régional
Banque Paribas Luxembourg Société Anonyme

COMMERZBANK OVERSEAS FINANCE N.V.

U.S.\$ 100,000,000

Floating Rate Notes Due 1991

In accordance with the provisions of the Notes notice is hereby given that for the six month period from November 23, 1990 to May 23, 1991 the Notes will carry an interest rate of 10% per annum with a coupon amount of U.S.\$ 502.78 on U.S.\$ 10,000... and U.S.\$ 2,513.88 on U.S.\$ 50,000...
Frankfurt/Main, November 1990
COMMERZBANK
AKTIENGESELLSCHAFT

Ninja, Samurai Keiretsu, Zaitech

If you know more about the first two than the second, read *Tokyo Business Today*. Since 1934, Japan's most-respected English-language business monthly. For a free issue, FAX your name and address to 81-3-241-5543

WHAT CAN BE BETTER THAN
AAA/Aaa
EUROBONDS?

EEPPING FOREST, EAST London area. On 1000 sq ft plots, 2 bed flats, 2 bed penthouses, 3 bed flats, 3 bed penthouses, 4 bed flats, 4 bed penthouses, 5 bed flats, 5 bed penthouses, 6 bed flats, 6 bed penthouses, 7 bed flats, 7 bed penthouses, 8 bed flats, 8 bed penthouses, 9 bed flats, 9 bed penthouses, 10 bed flats, 10 bed penthouses, 11 bed flats, 11 bed penthouses, 12 bed flats, 12 bed penthouses, 13 bed flats, 13 bed penthouses, 14 bed flats, 14 bed penthouses, 15 bed flats, 15 bed penthouses, 16 bed flats, 16 bed penthouses, 17 bed flats, 17 bed penthouses, 18 bed flats, 18 bed penthouses, 19 bed flats, 19 bed penthouses, 20 bed flats

INTERNATIONAL COMPANIES AND FINANCE

Eastern Airlines asks court for further \$120m

By Nikki Tait in New York

EASTERN Airlines, the ailing US carrier which is already in Chapter 11 bankruptcy proceedings, yesterday asked the courts to release a further \$120m from an escrow fund in order to keep it operating through the first quarter of 1991.

A couple of weeks ago, Eastern received \$15m with the bankruptcy court's permission. This was half the \$30m it had been seeking to pay its November bills and was granted despite the opposition of unsecured creditors who said they would prefer to

see the carrier go into liquidation.

At that stage, the judge had said that Eastern could be able to acquire the remaining \$15m on December 3 if it met certain conditions.

The airline had also asked for a further \$40m for December and another \$10m for January.

However, Eastern said yesterday that the making of repeated requests increased the perceived uncertainty over the airline's future and was proving damaging.

There were reports that, in a

hearing with the courts late on Monday night, Eastern put the cost of the liquidation talk at \$35m to \$70m in cancellations.

Mr Martin Shugrue, the court-appointed trustee who is running the airline, has stated that he believes the airline should be breaking even by the end of the first quarter of 1991.

A hearing on the latest request was due to take place in the Manhattan courts late yesterday afternoon and Eastern said that it was hopeful of a quick decision.

High costs hit Australian carrier

By Kevin Brown

AUSTRALIAN Airlines, the government-owned domestic carrier, should achieve net profits of between A\$60m (US\$46.1m) and A\$100m this year, Mr John Schap, chief executive, said yesterday.

Mr Schap said the airline was experiencing a "very tough year" because of a A\$65m increase in fuel costs caused by rising oil prices and a first-quarter decline in business travel.

Australian recorded a loss of A\$12.7m in the year to June 30, largely as a result of a pilots' strike which lasted nearly 12 months.

The government recently announced plans to sell its 100 per cent stake in the airline as

part of a programme of economic reforms.

Mr Schap said Australian was up to 4 per cent ahead of Ansett Australia on most routes and had a greater share of the more profitable business market. Ansett, owned jointly by TNT and News Corporation, is the other leading domestic airline.

Mr Schap said Australian was likely to lose some passengers to Compass Airlines, a new competitor scheduled to start services between major domestic destinations on December 1.

However, he forecast there would be room for only two leading carriers in the Australian market in the long term.

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Meanwhile, Mr Frans Sumoeng, president director of Merpati Nusantara Airlines, Garuda's sister company, said that Garuda's revenues include those of his company, which operates domestic flights.

However, Masseys Ferguson, which claims a share of about 20 per cent of the world's tractor market, suffered a drop in sales and earnings, due mainly to softer demand in European and North American markets.

Earnings at Perkins, the diesel engine maker, were steady on a slight increase in sales.

Mr Victor Rice, chairman, said overall sales could dip in the fourth quarter. He said all divisions were moving to cut inventories and receivables, and the company was also giving high priority to paying down its \$736m long-term debt.

Inventories increased to \$327.5m on October 31 from \$327.5m a year earlier.

On Wall Street, Dun & Bradstreet's share price was marked 5% lower yesterday morning, to \$41.

Sale of Datastream called off

By Alan Friedman in New York

DUN & BRADSTREET, the leading business information group, has taken its Datastream and Interactive Data subsidiaries off the auction block after failing to attract enough interest or offers from prospective buyers.

The announcement by Dun & Bradstreet - which attributed the decision to "current conditions in financial markets worldwide" - is the latest illustration of how US recessions, the slump on Wall Street and the worldwide credit crunch are affecting the business information industry.

Datastream, which is based in London, provides online investment information, research and portfolio accounting services on international securities. Interactive Data,

based in Massachusetts, provides securities-related information, software and systems to the US investment community. The two had combined 1989 revenues of \$155m. Profits are not disclosed.

The decision to sell the subsidiaries was first taken last March. Datastream had originally been acquired by Dun & Bradstreet in 1984 for \$102m. Interactive Data was purchased by D & B in 1988 for \$140m.

Dun & Bradstreet's third-quarter 1990 net income fell by 10 per cent to \$13.7m. The company said that both Datastream and Interactive Data are profitable, with the former having reported a substantial gain in third-quarter revenues and Interactive Data suffering

a downturn because of the termination of certain services to Interactive's former owner - Chase Manhattan.

Dun & Bradstreet, which had 1989 revenues of \$4.3bn, said earlier this year it would attempt to also sell other subsidiaries including Petroleum Information, Neodata Services, Zytron, Donnelly Marketing and the Communications division of IMS International.

To date, Zytron, Neodata and Petroleum Information have been sold. Dun & Bradstreet says it is in discussions with potential buyers of Donnelly Marketing and the IMS division.

On Wall Street, Dun & Bradstreet's share price was marked 5% lower yesterday morning, to \$41.

(CEAM), in which Invesco MIM has a controlling stake.

Mr Roy Bracher, managing director of CEAM, said the fund expected most of its investments would be in Poland, Hungary and Czechoslovakia, although it was looking at possible investment in Slovenia, Yugoslavia.

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ABN AMRO Holding N.V.

has made a successful Share Exchange Offer for

Algemene Bank Nederland N.V.

and

Amsterdam-Rotterdam Bank N.V.

We acted as financial advisor to Algemene Bank Nederland N.V. and Amsterdam-Rotterdam Bank N.V. in this transaction.

Goldman Sachs International Limited

August, 1990

Variety sales jump but income slips in quarter

By Bernard Simon

VARIETY Corporation suffered a relatively modest drop in third-quarter income, with improved earnings from its fast-growing automotive parts business offsetting sluggish conditions in its long-established farm-equipment and industrial engine divisions.

Net income slipped to US\$20.5m, or 6 cents a share, in the three months to October 31 from US\$22.2m, or 7 cents, a year earlier.

The latest figures include a \$1.5m charge to settle a dispute with the Canadian and Ontario governments and the Canadian Auto Workers union over a Variety proposal to move its head office from Toronto to Buffalo, New York.

Third-quarter sales jumped to \$920.9m, from \$855.4m, largely reflecting last December's acquisition of Kelsey-Hayes, a US automotive parts maker. Automotive products contributed 43 per cent of Variety's sales in the latest period, up from 11 per cent a year ago.

Meanwhile, Mr Frans Sumoeng, president director of Merpati Nusantara Airlines, Garuda's sister company, said that Garuda's revenues include those of his company, which operates domestic flights.

For this year, Merpati's revenues are estimated at Rp300bn, triple last year's Rp100bn.

Garuda made around Rp197bn profit last year.

The airline projected revenues of Rp3.200bn in 1991, which has been designated "visit Indonesia year".

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UK COMPANY NEWS



Sir Derrick Holden-Brown: all divisions increased margins

All-round progress lifts Allied-Lyons to £286m

By Philip Rawson

ALLIED-LYONS, the drinks, food and retailing group, yesterday reported a 10 per cent rise in interim pre-tax profits as the first contributions flowed in from the £530m acquisition of Whitbread's spirits division and the £195m purchase of the US Dunkin' Donuts chain.

Pre-tax profits for the six months to September 18 rose from £260m to £286m. The result was within the range of City forecasts but an increase in tax charge to 30 per cent, with the prospect of a further rise next year, affected market sentiment. Shares fell by 17p to 481p.

Earnings per share for the first half rose 3.6 per cent from 22p to 22.8p. An increase in the interim dividend of 11 per cent to 6.27p (5.69p) is proposed. Group turnover rose from £2.4bn to £2.5bn, and trading profits advanced from £219m

to £273m. Profits from wines and spirits increased by 24.5 per cent to £173m (£132m), and from beer and retailing by 10 per cent to £140m (£127m). Profits on the food business went up by 32.6 per cent to £57m (£43m).

Sir Derrick Holden-Brown, chairman, said that all divisions displayed strong trading performances and increased margins.

Jameas Burrough, the former Whitbread spirits business, and Dunkin' Donuts had fully met expectations and would make a more important contribution in the second half.

In the wines and spirits division, both Castlemaine's and Teacher's whiskies increased market share. Carluccio's enjoyed substantial growth, and Kahlua and Tia Maria liqueurs increased sales. In beer and retailing, Allied

Breweries achieved significant growth in sales volume and market share with Castlemeine XXXX, Lowenbrau and Tetley bitter. The supply agreement with Greenall Whitley would bring benefits from January, and in a full year would add 500,000 barrels to Allied's production.

Although pressure on consumer spending caused some trading down from branded catering chains to lower cost pub meals, the trend benefited the group's Big Steal outlet.

After the sale of Embassy hotels, and other disposals, and the purchase of a 4 per cent stake in the company by Suntry, the Japanese drinks company, the ratio of debt to shareholders' equity fell from 78 per cent to 72 per cent. Sir Derrick said: "It will fall further by the end of the year."

See Lex

Argyll beats analysts' forecast with 21% advance to £143m

By Maggie Urry

ARGYLL, the Safeway, Presto and Lo-Cost food retail group, confirmed the trend of supermarket group's results, with a 21 per cent rise in pre-tax profits to £143.1m in the 28 weeks to October 13. The profit figure beat analysts' best expectations, but the shares were unchanged at 242p.

The gain came on sales up 16 per cent to £2.47bn, including VAT. Operating profits were up 29 per cent to £124.9m, and the margin on sales excluding VAT rose to 5.8 per cent (5.2 per cent).

Mr Alastair Grant, chairman, said he was "confident of a pleasing outcome for the year".

The group had now completed the three-year phase during which many of the Presto stores had been converted to the Safeway format, following the takeover of Safeway in 1987, he said. The last conversion was completed in August. This also meant that the half-year profits contained no exceptional items, compared with a £5.8m debit a year ago.

Safeway's sales rose by 26 per cent, of which 19 percentage points came from new store openings and conversions. The other 9 percentage points from comparable stores included volume growth of 1 per cent.

Operating profits from Safeway were up 48 per cent to £102.5m as its margins rose from 5.3 per cent to 5.8 per cent ahead of 282m.

The division was dominated by the Fox's bacon business, which gained share in a slow market.

The group's finances were strong, Mr Clark said, with gearing reduced to 14 per cent at the half-year end although that was a seasonally high point for borrowings. He said the balance sheet could fund acquisitions of up to £150m without any rights issue.

Interest charges total £1.1m (£1.2m). Earnings per share increased 17 per cent to 15.35p (13.07p) and the interim dividend is raised 14 per cent to 6p (5.25p).

See Lex



Alastair Grant: a more competitive stance on prices

stores, which was costing money in the short term but was "a good investment".

Interest receivable of £2.2m (£1.8m) included £2.8m of dividends from Ahold and Casino, the two continental European food retail groups with which Argyll has arranged cross-shareholdings, and there was a £1.6m (£1.4m) provision against possible supplemental interest on its convertible Eurobond. Interest capitalised was £5.8m (£5.1m). Profit included other income, largely property profits, of £1m (£2.1m).

Earnings per share were up 16 per cent on a 20 per cent tax charge to 10.6p, a slower rate of growth than in profits because of the issue of shares to Ahold and Casino. The dividend is also 16 per cent up at 2.8p.

See Lex

Northern Foods enjoys investment pay-off

By Maggie Urry

NORTHERN FOODS, the yoghurt, recipe dishes, biscuits and pork pie maker, increased pre-tax profits by 18 per cent, from £40.3m to £47.4m, in its half year to end September, and saw its shares rise 4p to 384p in response.

The profit gain came on a sales increase of only 6 per cent to £567.6m (£535.3m). Operating profits were £48.2m (£41.2m) with the margin up from 7.7 per cent to 8.5 per cent.

Mr Christopher Haskins, the group chairman who takes a sceptical attitude to so-called healthy eating, said the results were the pay-off from the investment in recent years and the drive to improve efficiency.

He said: "I am confident that we shall be able to report good progress over the year as a whole." Christmas trade was beginning although retailers left receiving stock later each year.

Mr Haskins said that about

one-third of the group's turnover was to the four major food retail groups, with Marks and Spencer the largest customer. He said tying the fortunes to the supermarket expansion in fresh foods and prepared dishes was the right strategy as retailing became more sophisticated.

Further, the group had cut out about 20m of annual sales where margins were not satisfactory.

Acquisitions were likely in coming months, Mr Haskins said, and those would most probably be within existing business areas in the UK.

All four divisions increased profits and margins. The greatest profit improvement came in convenience foods, with operating profits up 41 per cent to 28.9m on sales 13 per cent higher at £126.3m. Even so, Mr Martin Clark, finance director, thought there was scope for increasing margins further as more work was put through the group's factories.

The meat group, which included Fork Farms and Rowyers, saw sales up 7 per cent to £137.2m and operating profits ahead 14 per cent to £10.6m. A small contribution came from

Sale of prepared meals — such as Thai Peanut Chicken Curry which Northern Foods makes for Marks and Spencer — were over 40 per cent up, Mr Clark said. Sales of filled rolls were buoyant and a £10m investment had been made in the group's sandwich factory.

The dairy division, which is the largest profit contributor, increased operating profits by 11 per cent to £22.3m on sales up 3 per cent to £221.5m. The margin now exceeds 10 per cent.

The low level of sales growth was the result of the gradual decline in doorstep milk deliveries, although sales of milk in cartons to supermarkets were up by one-fifth. Prices for commodity products were weak, and profits there fell slightly.

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Palethorpe, a meat supplier to J Sainsbury which Northern Foods bought from Sainsbury for £14m. The improvement stemmed from greater efficiency helped by lower pork prices.

Operating profits from Safeway were up 48 per cent to £102.5m as its margins rose from 5.3 per cent to 5.8 per cent ahead of 282m.

The division was dominated by the Fox's bacon business, which gained share in a slow market.

The group's finances were strong, Mr Clark said, with gearing reduced to 14 per cent at the half-year end although that was a seasonally high point for borrowings. He said the balance sheet could fund acquisitions of up to £150m without any rights issue.

See Lex

Apollo Metals 57% ahead in another year of rapid improvement

By Jane Fuller

APOLLO METALS, the USA-quoted processor and distributor of aluminium plate and bar, enjoyed a third year of rapid growth, producing a pre-tax profit increase of 57 per cent.

The taxable figure grew to £1.4m (£1.53m) for the 12 months to September 30 on turnover of £26.86m, against £19.07m.

As the company, which was bought by the management in 1985, further reduced debt, interest charges fell to £104,000 (£195,000). Year-end gearing was roughly halved to 16 per cent.

The figures were also helped by an exceptional property profit of £128,000.

Mr Clive Orford, deputy managing director, said the company supplied special alloys to high-tech engineering sectors, such as aerospace and medical equipment. Apart from buoyancy in these sectors, the trend to reduce stock had benefited Apollo, which carried out the first stage of the manufacturing process.

Although nearly 90 per cent of sales were in the UK, exports doubled to £3m.

Mr Orford said that demand from high-tech companies

remained strong whereas customers in general engineering were quiet. But he believed that continued efforts to control stock would encourage companies to make more use of processors and distributors. He remained positive about the outlook.

The company is in the process of finding a new finance director as Mr Rod Shaw has decided to leave next April. Mr Orford said the parting was amicable.

Fully diluted earnings per share rose to 12p (8.2p). A final dividend of 2p makes a total of 30p (29p).

The share price gained 5p yesterday to close at 12p (8.2p). A final dividend of 2p makes a total of 30p (29p).

When the company joined the USM in December 1988, via the placing of 38 per cent of the equity, the price was 88p a share.

This advertisement is issued in compliance with the regulations of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). It does not constitute an invitation to the public to subscribe for or purchase any securities in the Company.

Application has been made to the Council of The Stock Exchange for the Cumulative Redeemable Convertible Preference Shares to be admitted to the Official List.

WORCESTER GROUP plc

(Registered in England with registered number 774467)

Open Offer of 5,049,335 Cumulative Redeemable Convertible Preference Shares of 10p each at 100p per share in connection with the acquisition of Radson BV

Share capital of Worcester Group plc immediately following the issue:

	Authorised	Ordinary Shares of 10p each	Issued and fully paid	Cumulative Redeemable	Convertible Preference Shares of 10p each
	40,000,000	40,000,000	22,496,924	5,049,335	5,049,335

Copies of the Listing Particulars dated 10th November, 1990 relating to Worcester Group plc and containing details of the Cumulative Redeemable Convertible Preference Shares are available from the Company Announcements Office of The Stock Exchange at 46-50 Finsbury Square, London EC2A 1DD for the two business days following the date of the publication of this notice and in the Company's Fiduciary Service available from The Stock Exchange. Copies of the Listing Particulars may also be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 12th December, 1990 from the registered office of the Company at Navigation Road, Digbeth, Worcester WR5 3DG and from:

Smith New Court Corporate Finance Limited
50 St. Swithin's Lane
London ECAN 8AE

This advertisement is issued by Smith New Court Corporate Finance Limited, a member of The Securities Association and of The Stock Exchange.
28th November, 1990

BTR plc

(Registered in England No. 57410)

ISSUE OF 116,062,608 WARRANTS TO SUBSCRIBE FOR ORDINARY SHARES IN THE COMPANY

The Company has made a free issue of Warrants to existing shareholders in the proportion of one Warrant for every 15 Ordinary Shares held. Each Warrant entitles the holder to subscribe for one Ordinary Share of 25p in the Company at a subscription price of 37.0p (subject to adjustment). The Warrants are in registered form and may be exercised in either 1994 and 1995 during 30 day periods commencing on the dates falling one day after the date of posting of the Annual Report and Accounts and the interim results of the Company in those years.

The Council of The Stock Exchange has agreed to admit the Warrants to the Official List and such admission will become effective and dealings in the Warrants will commence on 28th November, 1990.

Details of the Warrants are available in the statistical service maintained by Excel Financial Limited and copies of the Circular to Shareholders dated 16th October, 1990 containing, inter alia, details of the Warrants may be obtained during normal business hours up to and including 30th November, 1990 from the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and during normal business hours on any weekday (Saturdays excepted) up to and including 12th December, 1990 from:

BTR plc
Silvertown House,
Vincent Square,
London SW1P 2PL
28th November, 1990

Signature of Sir Derrick Holden-Brown

(Extract from the Chairman's Statement)

Pre-Tax Profit	Earnings per Share	Dividend per Share	
1990/91	1989/90	1990/91	1989/90
£286m	£260m	22.8p	22.0p
Up 10.0%		Up 3.6%	

28 weeks to 15 September 1990.

"Hiram Walker-Allied Vintners will benefit from its successful acquisitions and well supported premium brand portfolio. Allied Breweries maintains its consistent long-term strategy and will gain from the progressive implementation of the five-year brewing and supply agreement with Greenall Whitley. J Lyons has good prospects in its core sectors and more gains to come from the integration of Dunkin' Donuts and Mister Donut."

Allied-Lyons' strategy of building on its strengths in brands, internationalism, and operating efficiency underpins our expectation of faster growth despite more testing economic conditions."

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No FT... no comment.

UK COMPANY NEWS

-Redundancies as expected contracts fail although orders exist for four years' work Vosper Thornycroft advances 15% to £6m

By Jane Fuller

VOSPER Thornycroft, maker of Royal Navy mine-hunters now stationed in the Gulf, increased pre-tax profit by 15 per cent to £6.1m in the six months to September 30.

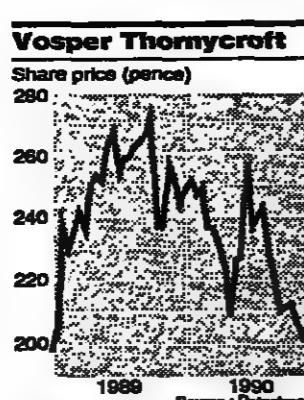
The increase, from £5.3m, was achieved after incurring redundancy costs of £1.5m. About 200 of the 2,100 workforce were shed when two contracts, for Brunei and the Ministry of Defence, failed to materialise.

This was offset by an increase in interest received from £1.3m to £2.5m. The group had £33m cash at the half-way stage. Turnover advanced 30 per cent to £63.2m (£48.6m).

Mr Peter Usher, chairman and leader of the management buy-out team when the group was privatised five years ago, said half the sales were exported and a bigger proportion of profit came from overseas orders.

"Our exports to the Middle and Far East are not affected by gloom," he said. "We have a long-term value" for the group in the Gulf.

Two big contracts, for the Royal Navy and Saudi Arabia, were progressing well. The group's order book totalled



Source: Datamark

between £400m and £500m, the equivalent of about four years' work.

He said defence spending cuts in the UK would not have a big effect on Vosper because the Royal Navy was keeping up the number of mine-hunters. It was "lendering for seven more Sandown class vessels".

Yet he did express concern that rivals were planning to use imported hulls which he believed would be subsidised.

About 30 per cent of the group's turnover is non-ship

building, although Mr Martin Jay, managing director, said the engineering work and services were often related to ship sales. One promising non-defence area was that of safety equipment for North Sea oil rigs.

Earnings per share rose to 12.5p (11.3p). The interim dividend is increased to 3.5p (3.25p).

COMMENT

Although the "peace dividend" has sent defence companies out of fashion, Vosper has considerable defensive qualities. Mine-hunters escaped relatively unscathed from the UK government's defence review and the group has a healthy export record. Continuity of work is secure until 1994. Tension in the Gulf is an obvious bonus, demonstrating the need for mine-hunters and patrol boats - and putting Vosper-made vessels on parade. Yet some Higgins ships are surface. The rate of MoD orders for minehunters is likely to slow and the chairman's questioning of rivals' hull imports gives a flavour of the competitiveness. The recent redundancies showed that replacement work

NEWS DIGEST

H Young confident in spite of fall

H YOUNG Holdings, distribution services and merger broking concerns, reports a pre-tax profit of £50,000 for the year ended September 29, compared with £1.77m for the previous 14 months period.

Mr John Wilson, the executive chairman, said it was a poor year for profitability caused by lack of consumer demand. But demand for optical frames and lenses had progressively shown improvement and was now estimated to have reached 85 per cent of the levels which were enjoyed prior to the implementation of sight test charges. A slight improvement had also been seen in the electronics division.

Turnover last year totalled £27.3m, compared with £27.81m for 14 months, but Mr Wilson said in spite of the difficult trading conditions there had been an encouraging start to the current year, with the first two months sales being in line with budget and showing a 17 per cent increase on the same period last year.

After tax of £163,000 (£665,000), earnings per ordinary share emerged at 2.1p (7.5p), but the dividend is maintained at 1p with a proposed final of 4p. Net assets of the group increased by 47 per cent from £8.8m to £12.9m (51p per share) and at the year end the company had cash of £3.5m compared with borrowings of £5.5m at September 1988.

Hanover Druce goes £2.2m into the red

Difficult trading conditions in estate agency businesses have led to Hanover Druce's losses accelerating from £28,000 to £2.21m in the six months to August 31; for the whole of 1989-90 the loss was £2.75m.

Following successful negotiations, Hanover has exchanged contracts for the sale of certain residential estates agencies for £4.56m. Because of the size of the transactions shareholders' approval will be required.

Mr Isidore Redstone, the chairman, said the disappointing half year's trading, which unlike last year, did not benefit from property sales, reflects the difficult conditions in the property markets, with high interest rates and a lack of investor confidence caused in part by political and economic uncertainties.

He said there were early signs of some revival in the property market which, if sustained, would show a marked improvement in the group's trading.

Turnover was £8.37m (£15.05m, which included £4.7m in respect of property in which the company had an interest). The loss per share was 34.5p (32p loss). No interim dividend being paid (1.5p).

IAWS at £5.4m in 'difficult period'

IAWS at £5.4m in

the previous year, Local advertisers continued to support the station at about the same levels, but national advertisers were regularly cut.

The weakness in national advertising had a direct effect on the associate, Broadcast Marketing Services, and its contribution fell from £276,000 to £50,000.

The launch of City Talk last month coincided with the start of the worst advertising rates for at least a decade. However, in its first few months the new station had built up an audience of more than 420,000 adults.

The start-up and launch costs of City Talk were shown as an extraordinary charge of £231,000. Earnings per ordinary and "A" ordinary share were 21.25p (33.77p), while a recommended final dividend of 7p makes a total of 10.5p (10p) for the year.

A-Scandinavian Trust declines

Anglo-Scandinavian Investment Trust has seen net asset value decline from 35.6p (£1.33m) for the 10 months ended July 31. For the previous 12 months profits were 15.56p.

The directors said that all divisions had continued their programme of development and expansion and had performed well, in what was a difficult period for agriculture. The current year would be one of consolidation they added.

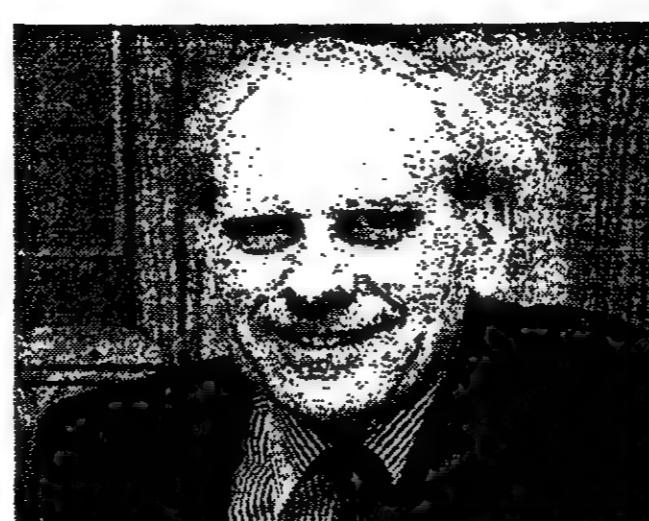
Turnover for the period was £223.65m (£242.31m) and earnings per share worked through at 6.2p (6.6p). The final dividend was 1.5p for a total of 2p for 10 months (1.5p for year).

The group reporting period was changed to facilitate the acquisition of R&H Hall, effective from September 1 1990.

Radio City falls to £382,000

A decline in national advertising led to a 34 per cent fall in pre-tax profits of Radio City (Sound of Merseyside), the independent radio station, from £1.34m to £882,000 for the year to September 30. Turnover slipped from £4.33m to £4.15m.

The directors said that for most of the year, but particularly in the second half, it was anticipated to be lower than the £389,173 achieved last time.



Peter Usher: defence spending cuts would not have big impact

is not readily available when occasional disappointments occur. While defence, like cigarette retail, is proving a persistent market, faster growth of other activities would be welcome - and Vosper has the cash to move this along. For the full year, pre-tax profit is expected

to approach £14m, compared with £12m, giving a prospective pie of 21.5p on yesterday's close of 21.5p, up 9p. This is a respectable rating for a defence company, although its competitive strength and prospects for dividend growth may warrant a little more.

Earnings per share amounted to 5.5p (5.4p) after tax of £61,000 (£665,000).

Scot and Mercantile net assets decline

Scottish and Mercantile Investment Trust reported a fall in net asset value from a restated 17.1p to 15p at September 30.

Pre-tax revenue in the six months to the end of September dropped from a restated £728,424 to £644,967 for the period. After tax of £166,654 (£144,244) and minorities, earnings per 5p ord. and "A" ord. share came to 1.81p (2.05p). The interim dividend has been maintained at 1.2p.

Property Partner setback and warning

Property Partnerships, which owns and develops commercial properties for investment and also operates hotels in Norwich, reports a slight setback for the half year to September 30.

Gross rental income from investment properties rose from £796,000 to £812,000 and operating profit increased from £56,000 to £53,000.

But operating profit from hotels fell from £661,000 to £503,000 reflecting a marked decrease in consumer spending and Mr Paul King, the chairman, thought that in the present uncertain economic climate it was unlikely that trading conditions would improve in the coming months.

After tax of £376,000 (£404,000) earnings showed a marginal decrease from 6.35p to 6.49p but the interim dividend goes up from 2.35p to 1.45p.

Southnews profits well down at £0.4m

The downturn in advertising was more severe than anticipated, had attacked margins and adversely affected profits, reported the directors of Southnews, the USM-quoted local newspaper group. The interim dividend is halved at 0.8p.

On the news the shares fall 22p to close at 50p.

In the half year ended Sep-

Beer sales rise helps Marston increase 7% to £9.68m

By Philip Rawstorne

STRONG volume sales growth of Pedigree and other beer brands lifted first half pre-tax profits at Marston, Thompson & Everard, the Midlands brewer, by 7 per cent, from £9.04m to £9.68m.

However, in line with City expectations, the pre-tax figure was reduced by a 74 per cent slump in property profits to £168,000 as disposals were delayed because of the market downturn.

Turnover increased by 17 per cent from £45.2m to £53.1m and

trading profit rose from £7.8m to £9.4m.

Earnings per share were 5 per cent ahead at 7.22p (6.88p). The interim dividend is raised by 13.5 per cent to 1.11p (1.11p).

reflecting our confidence in the outlook for the brand," said Mr Michael Hurdle, chairman.

Trading so far in the second half had been satisfactory, and pre-tax profit growth would be higher, he added.

Beer sales volumes showed a 5 per cent increase during the six months ended September.

Analysts forecast full-year pre-tax profits of about £18.9m.

IBC shares emerge at 4½p after suspension to give £1.7m value

By Andrew Hill

SHARES in International Business Communications, the business information group, fell sharply from 51p to 4½p yesterday when they emerged from a two-month suspension.

At yesterday's closing price

the company, which also publishes the Fleet Street Newsletter tip-sheet, is worth just £250,000.

That compares with a market value of more than £50m when the shares peaked in the middle of 1988.

IBC is weighed down by £7.5m of debt, and unveiled a rescue plan on Friday which could leave its bankers controlling nearly 76 per cent of the

company. For each share held, shareholders are being offered three new shares at 10p each and one new debenture at 7½% its nominal value of 7½p.

The group has been trying to sell off non-core businesses, and yesterday announced a buy-out of its design consultancy subsidiary Syringett for £250,000.

The deal releases IBC from significant deferred payments to Syringett's management.

IBC warned shareholders in a circular posted on Friday that investment in the company now carried "a significant degree of risk". If shareholders

reject the rescue plan, the banks will withdraw their support for the company.

Mr Don de Groot, IBC's chairman, said yesterday: "We are not oblivious to the share price but having included a strong warning I'm not totally surprised that the first dealings are at this level."

IBC is involved in organising specialist conferences and publishing newsletters.

Further non-core businesses earmarked for sale include typesetting and market research subsidiaries, which could raise up to £2m towards reducing the group debt.

New Cavendish in the red

By Muriel Dab

NEW CAVENDISH Estates reported a downturn from a £244,710 pre-tax profit to a loss of £102,500 for the year to June 30, partly because of a £2m provision against the sale of a freehold office.

The sale of the property in Little Russell Street, Bloomsbury, London, was expected last week and the preliminary result was delayed in anticipation.

But the contract was aborted by the purchaser because of the unsatisfactory political situation.

The provision was offset by £1.1m (£450,000) development

profits, management fees of £230,000 (£182,000) and net rental income of £551,000 (£508,000).

Interest and other income came to £401,000 (£454,000) while finance and administrative charges totalled £707,000 (£66,000) and tax took £179,000 (£27,000).

Loses per share came out at 1.25p, against earnings of 1.6p a year ago. Again there is no dividend.

Mr Hank Schep, the chairman, said that in view of the state of the property market, the group has decided to main-

tain its low gearing and defer plans for expansion.

This change in policy led to the resignation last month of Mr Richard Farr as chief executive and Mr Michael Ewing as finance director and company secretary.

Mr Ewing is to stay on as non-executive director until the Little Russell Street property sale, which would leave the group with no development or trading properties, and enable it to pay off all debts and have more than £2m in cash reserves, Mr Schep added.

Minet expands in New Zealand

By Richard Lapper

Minet International, the subsidiary of the Minet Holdings insurance group, has announced the acquisition of the Australasian insurance and risk management business of David Archer Group.

In New Zealand, David Archer and Associates is to merge with Minet's existing local subsidiary, Minet Insurance Brokers (NZ) to become Minet Archer. Minet's and David Archer's Australian operations are to be merged. Mr Archer will become managing director of the New Zealand company in which he holds a 20 per cent stake.

It made an encouraging contribution to profits compensating for the depressed level of business in the housing market.

Flooring products continued to grow, Mr Price said, but there had been considerable pressure on margins.

Overall, the recent level of trading was broadly similar to the first half.

Earnings in that period were 7.71p (7.14p) fully diluted. The interim dividend is again 1.6p.

In the half year ended Sep-

tember 29 1990 turnover fell from £10m to £9.04m, operating profit from £1.37m to £0.52m, and the pre-tax balance from £1.31m to £0.51m.

Turnover surged from £1.22m to £2.23m. Operating profit, however, only rose £27,000 to £1.54m and then suffered increased interest charges of £376,000 (£212,000).

Mr Peter Price, chairman, said construction materials was helped by the acquisition of Construction Material Services, which was engaged in the processing, preparation and distribution of pulverised fuel ash products.

<p

UK COMPANY NEWS

Some light on size of PPI offshoot

By David Barchard in Istanbul

QUESTIONS about the size of Meyna, the Turkish-based fruit and vegetable subsidiary of Polly Peck International, received a partial answer yesterday when Mr Stone, of Coopers & Lybrand Deloitte, described the company as "a big ongoing business."

Mr Stone, one of three administrators appointed by a London High Court to handle the affairs of Polly Peck, said that Meyna had an annual turnover of around £200m.

"It seems to be a business that operates extensively across the country," Mr Stone said, adding that he believed that up to 70 per cent of its activities might be concentrated in the Turkish domestic foodstuffs market rather than exports.

Meyna is regarded by several stockbrokers' analysts in the City as one of the principal contributors to the group's overall pre-tax profits of £151m last year. Estimates of its earnings have ranged between £50m and £80m. However, until now the

company's activities have been shrouded in secrecy because of a news blackout imposed by Polly Peck in the autumn.

Mr Stone said that he did not know the reason for the news blackout and that as he was an administrator for the Polly Peck group rather than for Meyna itself, he was not able to order it to be lifted.

"I have not got into all the detail of the account yet," Mr Stone said. "It is now a question of number-crunching." He added that it was too early to form judgments.

He said that figures from the Mediterranean Exporters' Union showed that Meyna exported only around \$4.5m of produce last year, though explained by earnings from exports to the Middle East and exports made through other companies, though he declined to name other companies involved or say what he believed the group's overall export earnings to be.

The administrators are not at present

planning any disposals of Polly Peck subsidiaries, other than Russell Hobbs, the UK maker of small electrical appliances. "Nothing is for sale," said Mr Stone.

He said that Mr Asil Nadir, the Polly Peck chairman, had provided promised support for the administrators' efforts to remove a court injunction in northern Cyprus which denies them access to Sunest, the group's fruit export company on the island, describing progress on this front as slow.

His findings will be put to an informal committee of the group's 60-odd bank creditors on December 13.

Meanwhile Polly Peck officials in Istanbul said that Mr Nadir's return from Cyprus was imminent. Mr Nadir has spent only a few hours in the Turkish business capital since the group was placed in the hands of the administrators last month, and has been in Cyprus since November 15.

Cattle's to raise £18.2m in rights issue

By Clare Pearson

CATTLE's (Holdings) yesterday announced an £18.2m rights issue party to finance the film acquisition of Compass Credit, a fellow consumer credit company, from Standard Chartered, the banking and financial services group.

The rights issue, Cattle's first for more than 10 years, is being made on an 11-for-20 basis at a price of 50p per share. Yesterday the shares closed at 55p, down 7p.

The company is paying £2m in cash for Compass, which has also declared dividends in favour of Standard Chartered totalling £2m.

Cattle's says there will be significant benefits from putting together Compass with

Shopcheck, its existing core subsidiary involved in weekly collected credit.

Cattle's made £1.76m pre-tax profit on £45.9m sales last year, but Cattle's believes this substantially understates its profit potential.

Mr Roy Wandby, chairman, said the acquisition was expected to add about £2.5m to £3m to operating profits next year, although it would not enhance earnings per share until 1992.

Compass, makes personal cash loans but is also involved in the issue of "shopping checks", credit documents which customers can exchange for goods and services at various shops. It has about 120,000 customer-households,

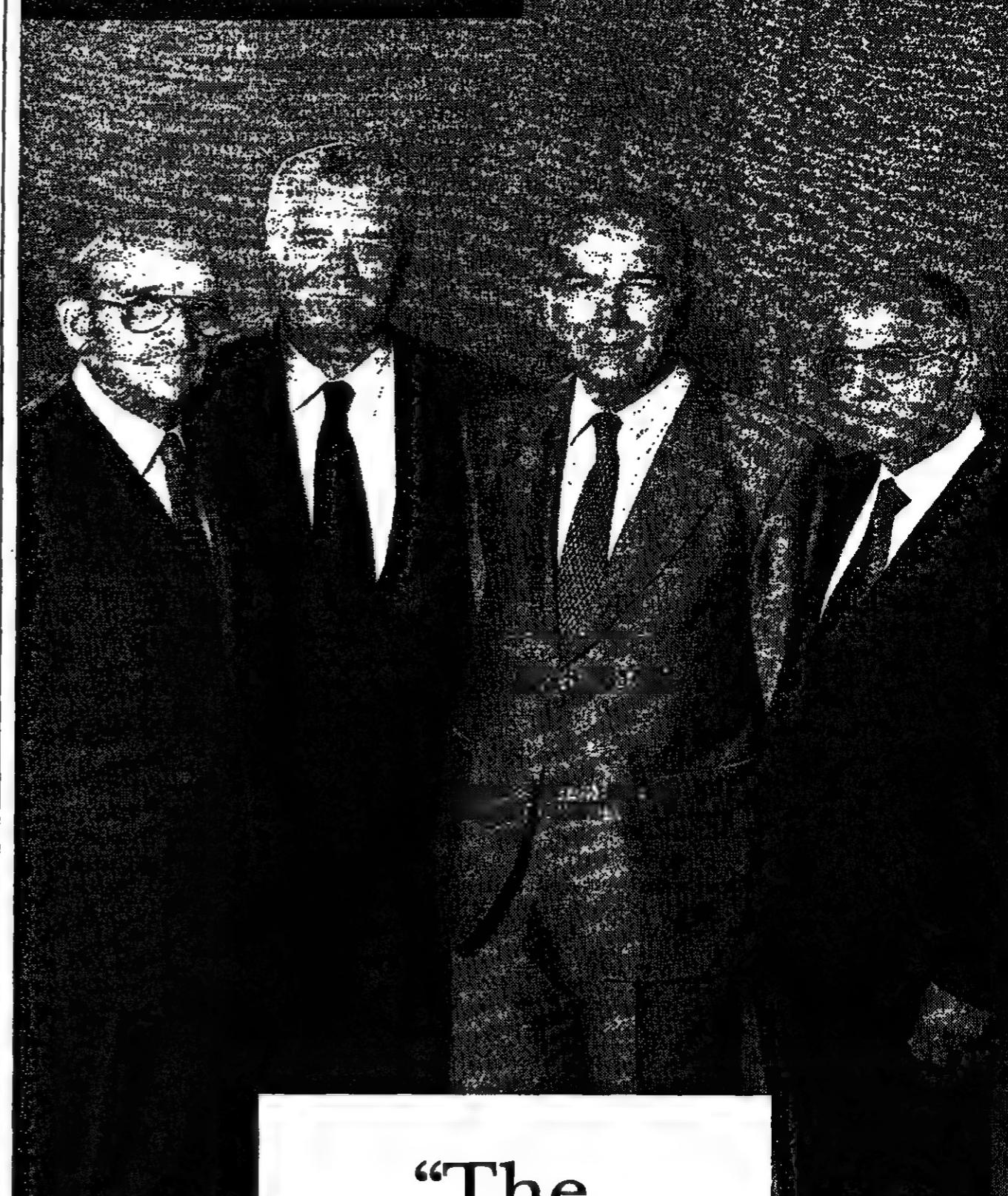
as against Shopcheck's 300,000.

Cattle's said it expected to make a final dividend payment of not less than 2.3p for the current year, making a total payment of 3.8p (3.57p).

The company described progress so far this year as "satisfactory", although Mr Wandby said the imposition of the poll tax had adversely affected demand. In the first half, it made pre-tax profits of £3.71m (£3.38m) on £83.6m (£83.8m) sales.

After the deal the enlarged group will have borrowings of about £80m. It makes loans at rates substantially higher than bank lending rates and hence is particularly sensitive to cuts in interest rates.

Claudio Boada, Chairman, Banco Hispano Americano
Walter Seipp, Chairman, Commerzbank
Jean-Yves Haberer, Chairman, Crédit Lyonnais
Antonio Zinzo, Chairman, Banca di Roma

**Christie £1.5m in loss and passes interim**

By Andrew Hill

A decline in the sale of businesses drove Christie Group, the specialist business agency, into the red in the half year ended September 30.

It lost £1.5m before tax and has passed its interim dividend. In the equivalent period of 1989 it made a profit of £20.6m and finished with £1.2m for the 1988-90 year.

There was an interim and final dividend each of 1.4p. For the current term the dividend proposal would be reviewed at the year-end.

Mr David Rugg, managing director, said yesterday that the group had had a "powerful" business during July and August, particularly in its agency activities and related mortgage operations, but since then business had stalled.

Turnover during the first half declined from £11.4m to £9.3m; earnings of 1.57p per share were transformed into an interim loss of 4.6p. The company said it had managed to cut costs but had maintained its spending on marketing in an attempt to increase market share.

Mr Rugg said: "Clearly we have made economies in areas such as property overheads and in training and support personnel, but we have retained all of the capacity in our [agency] network."

BS wins approval for Scott's merger but battle could go on

By Richard Gourlay

BS GROUP, the Bristol-based stadium and property company, yesterday gained approval for its merger with Scott's, the London-based restaurant chain, after an acrimonious battle with minority shareholders which highlighted gaping flaws in the art of corporate valuation.

The BS four-for-one offer, which was approved at an extraordinary general meeting yesterday, could give the family of Mr Laurence Kerman, chairman of both BS and Scott's, control of BS.

The deal values Scott's at 27.5m but minority BS shareholders who commissioned an independent valuation of Scott's London restaurants said this grossly overvalued

the restaurants. The minorities' valuation placed a value of only £2.3m on the properties compared with a £5.4m figure produced by chartered surveyors appointed by Singer and Friedlander, the BS financial advisers.

The Royal Institute of Chartered Surveyors confirmed both valuations were made on the same basis and admitted it was embarrassed that two of its member firms had arrived at such wildly different figures.

Yesterday a group of minority shareholders vowed to fight on. "The RICS had a lot to answer for," said Mr Geoffrey Hamilton-Fairley, managing director of Abingdon Management, a private investment company. "For the sake of the valuation profession the RICS can not leave this discrepancy at that."

The merger gives the Kerman family 30.9 per cent of BS voting stock. Scott's, which Kerman interests control, owns a further 26.04, or 5 per cent, of BS shares.

Last week the Takeover Panel dismissed an appeal by Abingdon to refer a valuation of the assets of Scott's Restaurant to the RICS.

The Panel said BS shareholders had been supplied with documents complying with general principle four of the Takeover Code which says shareholders should have enough information to enable them to reach an informed decision.

The BS merger with Scott's is not the first time that controversy has surrounded Mr Kerman's ownership of BS shares. In 1988, the Kerman interests in BS rose above 30 per cent, the level at which the Takeover code would normally require a full offer to be made.

The Stock Exchange allowed BS shareholders to approve conversion of some of the Kerman interest into non-voting shares. As a result the family now also owns non-voting shares which it can convert into voting shares simply by notifying BS.

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20th November 1990



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BUSINESS AND THE ENVIRONMENT

Clive Cookson and Peter Knight report on chlorofluorocarbon substitutes being introduced by the refrigeration and electronics industries

The toughest technical problem ever faced by the refrigeration industry - how to replace CFC coolant with an environmentally acceptable substitute - has been solved, following an intensive research and development programme by chemical companies and fridge manufacturers.

When the Montreal Protocol to protect the ozone layer was signed in September 1987, refrigeration faced the hardest struggle of all the industries forced to phase out chlorofluorocarbon (CFC) consumption. No one knew then what chemical(s) could replace R12, the general purpose coolant in fridges and air conditioners.

It soon became clear that only one compound had the right chemical and physical properties: a hydrofluorocarbon called HFC134a which has hydrogen atoms instead of the chlorine that makes CFCs so destructive to ozone in the upper atmosphere. Co-operative toxicity and environmental testing by the chemical industry showed that 134a was safe. But unfortunately it was not competitive with the cheap mineral oil lubricants used for the last 50 years with R12.

"It was a big shock for the refrigeration industry that 134a wasn't going to be a simple drop-in replacement for R12," says Bridget Paterson, 134a product manager for ICI, the UK chemical giant and CFC manufacturer. The industry had to find suitable lubricants for 134a and then redesign its

products to work with the new chemicals.

The first potential lubricants investigated - polyalkylene glycols - turned out to be a bust in the wrong direction. They lubricated well but absorbed water and after a while began to react chemically with other materials in fridge compressors.

Attention then switched to synthetic oils called polyesters. Extensive testing of refrigeration equipment with these ester lubricants over the last few months has convinced the industry that they are the answer to its prayers.

A combination of 134a cool-

ant with ester lubricant appears to work as well as R12 plus mineral oil in domestic fridges, car air conditioners and small commercial refrigeration systems. And the amount of redesign work required will be less than manufacturers had feared.

Several manufacturers expect to launch CFC-free fridges with the new combination on the retail market next year. For example, Electrolux of Sweden delivered its first test shipment of 400 fridges and freezers to customers in the Stockholm area this month.

For users of commercial refrigerators, the most important test has taken place during the autumn in the cellar of the Hotel Menden, an Anheuser pub in Solihull near Birmingham. Its eight-year-old Copeland cooling unit has switched successfully from running on

R12 and mineral oil to 134a and a new ester oil developed by Castrol, the UK lubricants company.

The conversion involved fit-

ting more than flushing out the system with the new ester (which is miscible with the old chemicals). The only hardware required was an inexpensive new expansion valve.

The Hotel Menden test seems to disprove the widely held view that it would be impossible to make old refrigerators run on 134a. This is a real breakthrough for commercial users because it means that they can switch to CFC-free refrigeration while keeping existing equipment, says Steve Lloyd, Anheuser refrigeration engineer. It will save the Alited Lyons food and drinks group £50m which it would otherwise have had to spend on new equipment to comply with the Montreal Protocol.

Other important commercial

users of R12 refrigeration systems are dairy farmers (for cooling milk tanks) and the shipping industry (for chilled containers). A retrofitting test of 134a is now under way at the Shipowners Refrigerated Cargo Research Association in Cambridge.

Both 134a and ester lubri-

cants represent significant new

markets for the chemical

industry - likely to be worth more than £100m each by the mid-1990s.

Chris Tane, new fluorocar-

bond marketing manager for ICI, expects the volume of 134a consumed to be only 40 per cent of R12 consumption because people will use it less willingly, and because R12 had other applications besides refrigeration, for which 134a is not suitable.

But industry experts predict

that the price of 134a will settle at a level four or five times higher than R12 (now about \$1

per kilo and rising rapidly as

production is cut back in accordance with the Montreal

Protocol).

Tane says the higher price is justified by the more complex process required to make 134a and by the need to recoup the large investments in new manufacturing facilities for CFC substitutes.

ICI has invested more than £100m in the search for CFC

substitutes (which it has christened with the brand name Klean). Its first commercial plant at Runcorn on Merseyside, was completed within a year - far faster than most comparable chemical plants - and started production last month. ICI is building a second 134a plant in Louisiana, a 575m facility due to come on stream early in

1993. And if the market devel-

ops as ICI hopes, a third plant

will be built in Japan in the mid-1990s.

Du Pont, the world's largest CFC manufacturer, puts its investment in CFC alternatives at \$240m to date and expects the total to exceed \$1bn over 10 years. Its first commercial 134a plant, in Corpus Christi, Texas, is expected to come on stream within the next week or two.

Although Du Pont and ICI have made the largest public commitments to 134a production, half a dozen other international chemical companies say they also plan to compete in the market. A pilot plant at Rhone Poulenc's ICI division in Avonmouth near Bristol gives UK refrigerator and compressor manufacturers another source of 134a for testing.

The market for new lubricants is more open than the 134a market. Chemical compa-

nies, oil companies and specialist lubricant blenders are all in a position to supply the ester required. In the UK Castrol and ICI have made the early

moves. The refrigeration industry now seems to have settled on the best combination of coolant and lubricant. It did not become clear until about six months ago that 134a plus ester was the right answer. Until then uncertainty over the lubricant and the destruction of polyalkylene glycols held back the development of CFC-free fridges - and even now many manufacturers are proceeding cautiously.

CC

Put it in a washing machine, add detergent, jiggle it about with ultrasonics and then dry it with jets of hot air.

This is how some electronics manufacturers have replaced CFC 113, a common chemical solvent once used extensively to clean electronic parts.

The washing machine method is hardly high-tech but it is effective in some applications. For example, at IBM's factory in Slough, UK, the metal castings for disk drives are now cleaned in water instead of CFCs. IBM is phasing in the water-wash method but still runs old-style CFC washers especially for some components, such as electric engine windings, which cannot be cleaned effectively without chemicals.

Electronic components have to be scrupulously clean. Computer disk drives, for example, have such fine tolerances that a fingerprint can cause a breakdown unless removed before the drive is assembled.

Washing machines that use CFCs

look like old-fashioned chest freezers used to store ice cream in the 1950s. Around the mouth of the chest is a refrigeration plenum. The chest is filled with liquid CFC, which is highly volatile. The vapour, which is integral to the cleaning process, rises to the chest's mouth where it is cooled by the refrigeration pipes and held in suspension.

The articles to be cleaned are stacked in plastic-coated metal baskets and lowered into the CFC liquid. This is sometimes heated or agitated with ultrasonic sound to improve cleaning. After a while the baskets are lifted and dried in the vapour layer.

Since CFCs were found to damage the environment, washing machine makers have managed to prevent much of the chemical from evaporating by sealing the

machines with air-lock doors. The automatic mechanism that lowers the basket into the chemical is re-designed to ensure that the vapour layer was not disturbed too much. This prevented evaporation.

IBM is committed to stop using CFCs worldwide by 1993. And at its Havant factory the managers have already halved their use of the chemical by what they call "containment" - simple housekeeping measures, such as preventing drafts and keeping a stricter control on wastage. Used CFC is sent away for recycling.

Better management of the chemical has certainly helped the environment but it also saved IBM £230,000 last year. Why did it take so long to make the changes? The last thing you need on a high-tech manufacturing line is change. Engineers are nervous about changing

bedded-down processes," says Jack Clinch, plant controller.

IBM is working with Kerr Ultrasonics, the UK-based maker of CPC washers, to develop suitable water-based washing machines. Such machines already handle about 2,000 disk-drive assemblies a day at the Havant plant.

Water-based washing machines clean in three stages. First, the articles are immersed in a warm water and detergent mixture which is agitated with ultrasonic sound. Second, the articles are removed, sprayed and rinsed in de-ionised water (to remove staining salts). The rinse tank has filter cartridges that can remove particles as small as 0.01 microns.

Third, the articles are dried under jets of clean, hot air. Water vapour is removed in a closed-loop extraction system.

This system works well with disk drive assemblies or similar items. Other cleaning methods are needed for more complicated electronic components. The intricate windings of electric motors, for example, provide too many crevices for water-based cleaning and chemical solvents are still necessary.

Electronic circuit boards have to be cleaned after assembly because the soldering process leaves resin flux residues. Du Pont, the chemical company, has introduced a hydrocarbon cleaning solvent called Axaril 38 - a blend of solvents and detergents which remove resin. The boards are then rinsed in water and dried with hot air.

Digital Equipment Corporation, the US-based computer maker, has developed a purely water-based washing system designed to clean circuit boards. The system is simi-

lar to a domestic dishwasher where water is sprayed on to the articles. Digital's washer continuously changes the angle at which the spray hits the boards. This, and the tiny size of the nozzles, enables the water to dislodge the flux and any residues that might collect in the minute (up to 0.004 inches) gaps between the board and the components attached to it.

This system also uses degreaser and a number of wash, rinse and warm-air drying cycles. Digital has donated its technology to the Industry Co-operative for Ozone Layer Protection. This is a US-based group set up by the Environment Protection Agency and the electronics industry to exchange information and technologies on CFC replacement.

Water-based cleaning methods might prevent ozone damage but

they also have environmental drawbacks. Water consumption, for example, is becoming a critical environmental issue. While water washers might not use excessive amounts of water the process places an increased strain on resources and demands recycling and waste-treatment plants.

But the main drawback is the energy needed to dry components in hot air. This is much higher than when chemicals were used to wash and dry the articles.

Electronics manufacturing plants produce surplus hot air, most of which is wasted. This air is not hot enough to be used for drying, but it should not be beyond the capabilities of engineers to use the waste heat to pre-heat air for dryers and so reduce energy consumption.

The IBM Havant plant has not advanced this far. But at least it uses all the methane gas generated by a nearby sewage treatment plant to keep its workers warm.

PK

Victory is near in the cold war



"We rushed to get our 134a plant completed and now we're not getting the volume of orders we had hoped for," says Tom Christie, a refrigeration consultant working for DuPont in Geneva.

Manufacturers of compressors - the pumps that drive the coolant circuits in fridges, freezers and air conditioners - now have considerable experience of testing their equipment on 134a plus ester. DuPont, the Danish compressor company, led the way and concluded in the spring that a fridge could run on 134a without any loss of efficiency compared with R12.

This contradicted earlier claims that 134a would consume more electric power and therefore contribute indirectly to the greenhouse effect.

Fridge manufacturers, who typically buy in some compressors and make some of their own, remain cautious. "The compressor manufacturers may have got over their problems but we still have to test the system as a whole, to make sure that it all works properly in our cabinet," says Stewart Atkin, joint managing director of Lec Refrigeration, the UK fridge maker.

But the consensus of the industry is that the problem of making reliable, energy efficient fridges that do not harm the ozone layer has been solved. Small numbers are likely to appear in the shops next year, with the main surge in sales expected in 1992.

Washing away those chemical troubles

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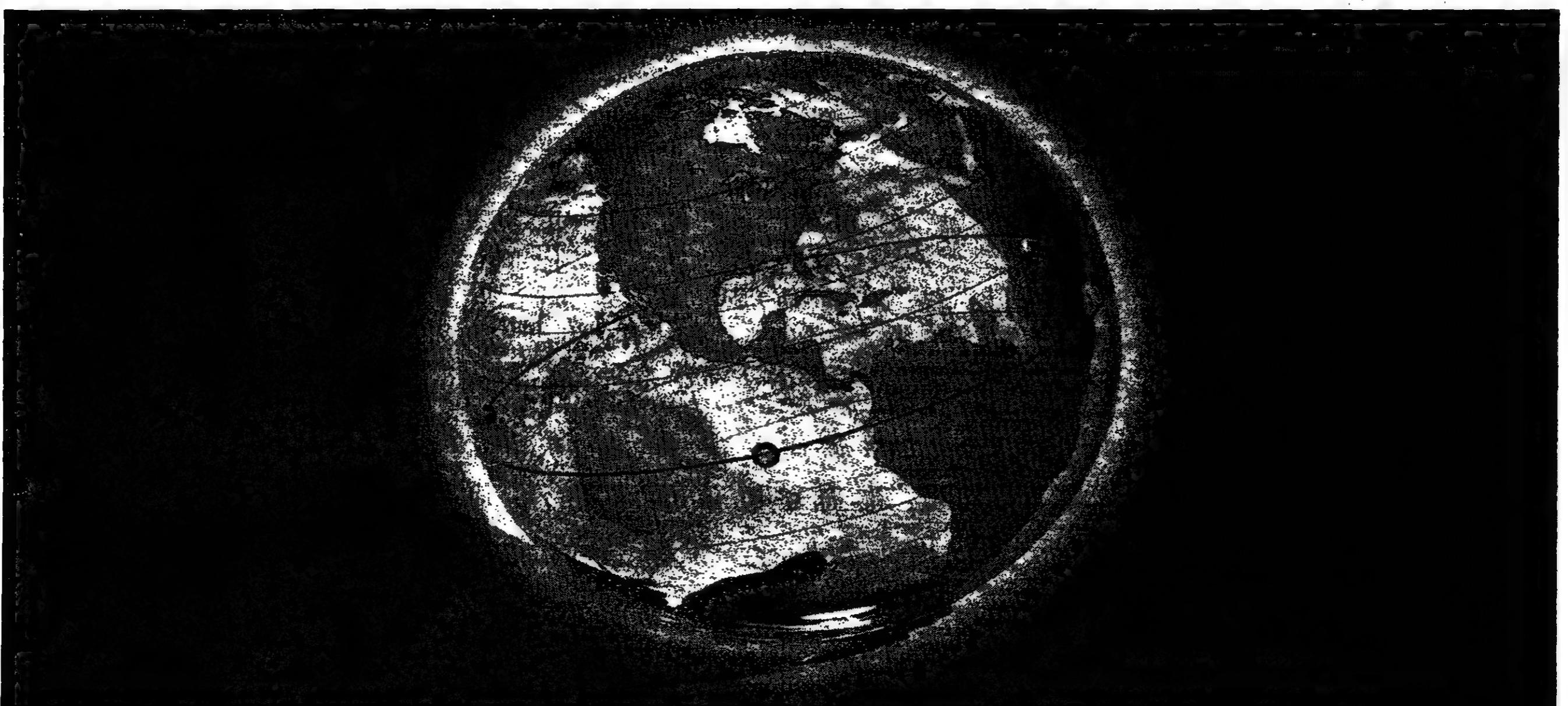
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COMMODITIES AND AGRICULTURE

**Tim Dickson and Nancy Dunne take a sceptical look at the US stance in Gatt talks
EC reels from low blows in farm trade battle**

IF THE Uruguay Round were a boxing match the referee would surely have stopped the fight.

Driven on by heady free trade ideology, the US's two top heavyweights in the Geneva negotiations, Mr Clayton Yeutter and Ms Carla Hills, have let fly with such a volley of propaganda punches in the last few months that the European Community has been left reeling.

Mr Ray MacSharry and Mr Frank Andriessen – the Brussels duo constantly squabbling between themselves over who should enter the ring – are now forced to defend a position that seems timid and protectionist and is highly unpopular with all save a small but vociferous interest group.

However, as fears mount that the four-year process of international trade reform could end in failure, the US side must face up to the charge of fighting dirty.

Washington's extraordinary exercise in self publicity has certainly had a disproportionate effect on opinion-makers, but to some extent the lack of a clear EC response is to blame for this. More seriously, the American team's stream of free trade rhetoric has put up a smoke-screen around some of the less high-minded motives for its attack on Brussels pol-



The EC's Ray MacSharry (left) is on the ropes, but Clayton Yeutter, for the US, faces charges of dirty fighting



effectively protected its own farmers from low world market prices.

Meanwhile, those who disagree with the new conventional wisdom in Washington are variously dismissed as "fringe groups" and "dissenters" – labels that give the impression that their views are marginal and do not count.

In fact, US interest groups anxious about the potential impact of a Uruguay Round deal on something close to Mr Yeutter's terms are numerous. They include producers of sugar, meat, dairy products,

peanuts and mohair, who are all protected through quotas. The National Farmers' Organisation, the American Agriculture Movement and family farmers' organisations are all against the US. Gatt stands a fact that is often forgotten and the din created by US agribusiness and the conservative US Farm Bureau (which claims more members than there are farmers, largely because it awards membership to everyone who buys its insurance).

At least the EC – for all its inadequacies – has tried to spell out the impact on different producer groups of its overall proposal for a 30 per cent cut in support. No such exercise appears to have been carried out in Washington – perhaps because its results might have contradicted the simple message of the US negotiators that a successful Uruguay Round deal would leave everyone better off.

That simply cannot be true for, say, American dairy farmers, who would be highly vulnerable both on price and quality to imported European cheeses after US border protection and EC export subsidies had been swept away.

Two other issues deserve serious attention. One is the impact of free market economics on the environment – a point that has been taken up actively by US conservation groups and is at least acknowledged, if not seriously thought through, in discussion of farm policy reform in Brussels.

The other issue is Washington's apparent faith in the ability of governments to develop new rural aids not linked to production. The idea that "social" problems of the countryside can be resolved by "decoupling" subsidies in this way has been widely swallowed with little accompanying analysis.

There are indeed powerful vested interests lined up against any reallocation of support – but there is a large school of thought on both sides of the Atlantic that believes all subsidies keep "uncompetitive" farmers in business to grow another day.

Simple messages may seem easy to sell – but it is not just the substance of the US approach that has failed to impress in Brussels. The hectoring tactics of the American side have infuriated European politicians in the last few weeks and may yet rebound.

With the approach of the single market and the ending of the Cold War, the EC is becoming more than a loose 12-nation trading bloc that can be knocked around with impunity. Yesterday's agreement only covers farmed game, as opposed to wild game but, as one UK farm representative pointed out, the victory establishes an important precedent for other battles ahead, notably concerning Britain's special breed of Traditional Farm Fresh (TFF) or New York Dressed turkeys.

Directives were also passed yesterday on a system for fixing pesticide levels and on the disposal and processing of animal wastes. Despite objections from the Commission the

Brussels bows to pro-hanging lobby for rabbits and game

By Tim Dickson in Brussels

PEERS OF the realm might well have been raising their glasses in a toast to the European Commission last night following the adoption by the European Community of new directives that amounts to a reprieve for the ancient British tradition of hanging game.

The original measure on rabbit meat and farmed game was reported to have caused consternation in the English shires and on Scottish estates because of a draft clause specifically outlawing the sale of uncastrated rabbits and hind.

A distinctly blue-blooded lobbying campaign is understood to have been mounted to fight off what was seen as the latest European threat to a treasured British tradition. The hapless veterinarian who drew up the Commission proposal was bombarded with angry telephone calls drawing his attention to the merits of hanging game animals, inwards and outwards.

In the end, however, all has ended well and British arguments pointing to the microbiological and textual merits of keeping the inwards in after slaughter have carried the day.

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Directives were also passed yesterday on a system for fixing pesticide levels and on the disposal and processing of animal wastes. Despite objections from the Commission the

Council agreed a derogation allowing knackers' yards in Britain and Ireland to continue until 1995.

Mr David Curry, Britain's junior farm minister, said that the British negotiators had done their best in the face of hostility from most other members. And he insisted that a review that is now to be carried out could yet provide this national institution with a reprieve.

Meanwhile, Mr Ray MacSharry, the EC's Agriculture Commissioner, said that he would be asking his commissioners to extend the current EC standstill on the milk boosting hormone bovine somatotropin (BST) until next August at least.

A group of EC veterinary experts meeting separately in Brussels yesterday put off giving an opinion on two BST products.

Tapioca price rises sharply

By Ronald van de Krol in Amsterdam

A TEMPORARY shortage of Thai tapioca has sent prices sharply higher on the European spot market in Rotterdam.

The spot price has risen steadily over the past couple of weeks to touch a high of DM43 (£11.60) per 100 kilograms yesterday, well up on the average price of DM28 and DM29 seen over the past few months.

Traders attributed the steep price rise to shortages of Thai tapioca, which are expected to

last until the end of December, and also to buoyant demand caused by a shortfall in European grain harvests, particularly maize, this summer. Tapioca is sometimes used as a raw material substitute for maize.

A new four-year Thailand-EC export agreement on tapioca shipments is due to take effect on January 1. Thailand normally borrows up to 750,000 tonnes from the new quota to ship at the end of the year, but the Thai borrowings have been

lighter than expected, creating shortages for the European feed industry.

"People who can't wait until the New Year or who aren't geared up to substitute another grain for tapioca are prepared to pay exorbitant prices to bridge this period," one trader said.

Traders said that although tapioca prices would probably fall back after January, the underlying trend would remain firm in the early part of 1991.

Bird society calls for greener farming

By David Blackwell

THE EC Common Agricultural Policy should be reformed in order to reward farmers for looking after the environment, according to a report from the Royal Society for the Protection of Birds, Europe's largest voluntary wildlife conservation organisation.

The RSPB is launching Agriculture and the Environment:

Towards Integration in Brussels this morning and plans to put its ideas to farming organisations and governments throughout Europe.

The report outlines a series of policies under which farmers will not benefit from the CAP unless they are taking part in schemes designed to produce environmental benefits.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets)

ANTIMONY: European free market, min. 99.9 per cent, \$ per tonne, in warehouse, £530-1,670

BISMUTH: European free market, min. 99.9 per cent, \$ per tonne, in warehouse, £2.50-2.60 (same)

CADMIUM: European free market, min. 99.9 per cent, \$ per tonne, in warehouse, £4.80-5.40

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10

kg) WO, cif. 37-49 (same).

VANADIUM: European free market, min. 99.9 per cent, \$ a lb V2O5, cif. 2.25-2.85 (same).

URANIUM: Nucor exchange value, \$ per lb, U3O8, 11.45 (same).

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Liquid 12.20-12.60 (12.20-12.75)

Lignite 12.20-12.60 (12.20-12.75)

Residual 5 (per tonne)

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Diesel 12.20-12.60 (12.20-12.75)

Residual 5 (per tonne)

Crude 12.20-12.60 (12.20-12.75)

Gasoline 12.20-12.

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LONDON STOCK EXCHANGE

Slow session before Conservative vote

LONDON SHARES were left bemused yesterday as the stock market awaited news on its two areas of current uncertainty - the Gulf and the election of a new leader for Britain's ruling Conservative party. With no developments on either front reported during equity market trading hours, dealers were left to focus on the day's list of corporate news.

Underlying sentiment remained firm, however, and was supported by a steady performance by sterling and an easing in prices for Brent North Sea crude oil. A nervous opening to the new session on Wall Street, down 1.49 Dow points in London trading hours as a US insurance group firmly rejected rumours of a bankruptcy filing, held the UK market back at the close.

Analysts downgrade Allied

ALLIED-LYONS was the second worst performer among FT-SE 100 stocks yesterday as analysts downgraded the company after the release of interim figures. The 10 per cent rise in profits to £285m was at the low end of expectations and made worse by a higher than forecast contribution from the non-core property side. The stock lost 16 to 43p in good volume of 4m shares.

Mr Graeme East at County NatWest WoodMac said the tax charge payable by the company in the year ending early 1992 would be 34 per cent, rather than 32 per cent. County cut its earnings per share estimate for that year from 56.1p to 52.7p, fully diluted.

Mr John Spicer at Kleinwort Benson reduced his earnings per share forecast from 54.3p to 52.5p. "We already had a 33 per cent tax charge pencilled in for that year," he said. BZW changed its recommendation from a buy to a hold.

Mr Eddie added that demand for the company's shares in the stock market was likely to be held back in the new year. He expects Canadian property company Olympia & York to exercise its conversion rights over 5m convertible shares, almost 9 per cent of the company.

BAA recovers

British Aerospace brushed aside news that Rover plans to cut jobs at its Swindon and Cowley plants and gained 11 to 53p in moderate volume. The rise in BAA's shares follows a setback on Monday stemming from speculation that Saudi Arabia might cancel an order for further Tornado F3 fighters and reports that Germany could pull out of the European Fighter Aircraft project.

Analysts said there has come round to the view that Monday's drop in BAA may have been excessive, considering that the stories which triggered the fall were not particularly new. Mr John Lawson at Nomura Securities commented: "It has been down and people were ready to hear more positive news."

BAA's recovery was also helped by a recommendation by UBS Phillips & Drew. Mr Paul Compton at UBS said that, with tension rising in the Gulf, it was "very wrong" to have BAA at a depressed level.

Account Dealing Dates	
First Dealing	Dec 10
Options Dealing	Dec 8
Last Dealing	Jan 17
Account Days	Dec 7
Previous dealings may take place from one or two business days earlier.	Jan 11

favoured candidate in the Conservative party leadership contest, appeared to be gaining support among Conservative members of parliament as the next prime minister.

The stock market is convinced that Conservative election prospects will benefit under the new prime minister. Mr Major, who has already delivered cuts in domestic interest rates as chancellor, is closely identified with the City's hopes for another rate cut soon - preferably before the end of the year.

Nervousness over the near term outlook for the Gulf situation moderated following reports that the United Nations Security Council may delay until January 15 a proposed deadline for Iraq withdrawal from Kuwait. However, the dangers of an outbreak of hostil-

ities in the Gulf remains a significant restraining factor for the UK equity market.

There was little substance behind the early gains in share prices yesterday and the pace slackened as London waited for further stimulus. With the outcome of the Conservative party vote not due until after equity trading hours, there was little to provide the UK market with a lead.

Share prices drifted off as the New York market opened lower and the gain on the Footsie was cut to only 5 points at one time. A steadier trend in the final minutes left the FT-SE index with a final reading of 2,159.5 for a gain of 7.5.

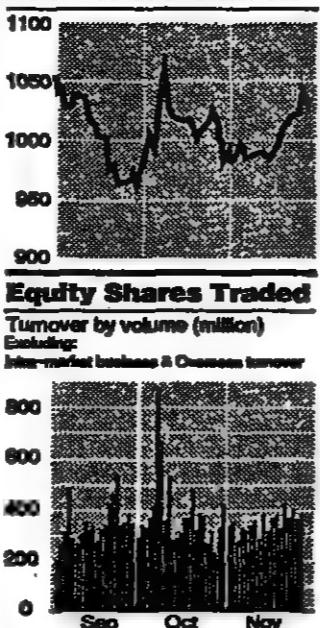
Among companies reporting yesterday, Allied-Lyons had a tumble after the market took the view that a 10 per cent rise

in first-half profits was not good enough. Reuters, the global electronic data information group, made little response to the announcement that News Corporation had sold its London shareholding.

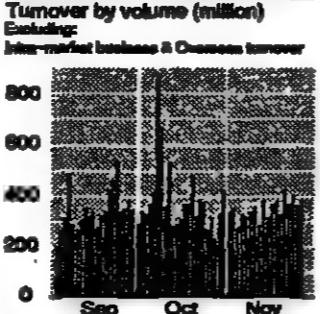
Rosehough, the property group involved in major developments in the City of London, slipped lower after disclosing a loss for the year significantly higher than market expectations. Brent Walker, the troubled leisure group, moved erratically before closing lower on the session.

The return to disappointing levels of business on the stock market was underlined by yesterday's Seag volume of only 378.6m shares, compared with 345.7m on Monday. Hints of financial tensions among London securities firms resurfaced yesterday.

FT-A All-Share Index



Equity Shares Traded



Electricals were mixed with Thorn EMI remaining under pressure and shedding 16 to 63p. British Telecom put in an uninspiring performance, slipping 4 to 26p. Some investors were seen to be following brokers' advice and switching out of BT into Cable and Wireless, which advanced 12 to 432p, although volume was thin.

BT has run up very quickly with "privatisation fever", said Mr Chris McFadden at Smith New Court, while C and W had underperformed the market. He argued that C and W looks attractive from the viewpoint of fundamentals.

Acorn Computers, up 5 at 22p, continued to build on gains made on talk that it will form a joint venture company with Apple Computers to develop reduced instruction set computer technology. Acorn confirmed the news on Monday and the new company was formed yesterday.

Rolls-Royce was supported by bargain hunting and edged up 2 to 152p. Strong interim results and bright prospects for the future lifted Vosper Thornycroft. Pre-tax profits for the half year were up to 26.1m from 15.3m and the interim dividend has been raised to 3.5p from 3.125p.

Orders for minibus vehicles have been on the upturn and Vosper has 2400m worth of work outstanding, according to UBS. "It is a very stable company with a very stable management", and a unique product which provides the foundation for continued growth in the range of 10 to 15 per cent per annum for the foreseeable future, UBS commented. Vosper closed with a gain of 9 at 26p.

The bearish sentiment surrounding Wardle Stores, the survival equipment company, since the annual results a few weeks ago continued to harm the shares. They fell 9 to 22p on market talk of yet another downgrading, although traders were unable to name the investment house involved.

Conversely, Amersham International enjoyed a further rise on the benefits arising from the recent disposal of its diagnostic division to US group Amersham Kodak. Amersham shares have climbed since the news was announced two weeks ago from 24p to 225p yesterday, 4 higher on the day.

Rosehough, the troubled property development concern, reported a much worse than expected annual loss of £185m, against a profit in the previous year of £50m. There is no final dividend payment. The sharp deterioration was due in the main to a £137m provision against property development projects. The company stressed

cuts and fresh food. The shares rose 4 to 354p.

Other food retailers lost ground against the market trend. J Sainsbury shed 3 to 22p. Tesco gave up 4 to 227p and Asda eased a penny to 126p. Traders suggested that the sector, which had been bought on defensive grounds throughout most of the year, was now being bypassed in favour of the higher risk stores sector.

Interims from Northern Foods showed profits up 18 per cent to 47.4m. Mr Michael Lendrum at Henderson Crosthwaite said trading was good, especially in high margin busi-

nesses such as fresh food. The shares opened at 7p, compared with the pre-supension price of 31p, and dropped to only 2p before steady at 4p.

Dismal half-yearly figures, with profits down 55 per cent and a warning of continuing trend, lowered Simeon 22 to 50p. But excellent annual results and a positive statement raised Apollo Metals 5 to 130p. The Apollo chairman said prospects look promising, with order books remaining strong.

Barry Wehmiller dropped 37 to 185p after the chairman told shareholders at the annual

meeting yesterday that full year results are expected to be creditable by industry standards, but they would not be up to the company's earlier expectations.

Water issues again attracted profit-taking. In spite of the bullish tone of underlying fundamentals, the sector's recent rise proved sufficient to persuade investors to switch elsewhere. The Water Package lost 123 to 220p.

■ Other Market statistics, including the FT-Actuaries Share Index, page 27

NEW HIGHS AND LOWS FOR 1990

NEW HIGH (1) BAE SYSTEMS (2) CORPORATION LOANS (3) BUILDINGS (2) STONES (1) ELECTRICALS (2) ENGINEERING (2) PETROLEUM (1) METALS (2) PLASTICS (1) TRADE (1) TRUSTS (2) NEW HIGH (2)

NEW LOWS (1) BAE SYSTEMS (2) STONES (1) ELECTRICALS (2) ENGINEERING (2) FOODS (2) INDUSTRIALS (1) NEW LOW (2)

APPOINTMENTS

marketing director, and Mr Derek Austen, finance director. All become members of the home service board.

Mr Austen will be succeeded by Mr Richard Brewster as finance director at Prudential Portfolio manager.

Mr Peter Nowell, chief executive, Prudential Corporate Pensions, becomes group chief actuary designate. He will take over from Mr Hugh Jarvis as group chief actuary and appointed actuary of the Prudential Assurance Company when Mr Jarvis retires in April.

Mr Richard Gathorne, finance director, Prudential Corporate Pensions, additionally assumes operational responsibility.

Mr Bernard Harvey has been appointed development director of THIRD WAVE SYSTEMS. He takes over from Mr Umen Bewira who has become managing director. Mr Harvey was business unit director (finance systems), Software Sciences.

Mr Paul Weasley has been appointed engineering director of MUNICIPAL MUTUAL INSURANCE has appointed Mr Maurice Stonecroft as chairman of the company. He is a trustee of Municipal Mutual, and chief executive of the British Rail Pension Trustee Co.

NESTOR BNA has appointed Mr James Elmslie as president and chief executive officer of its US subsidiary MRA Stirling Systems Inc from January 1, succeeding Mr Norman Thomas. Mr Elmslie was president and

chief executive officer of American Nursing Resources Inc.

■ ANDREW SYKES has appointed Mr David Birches as director of marketing. He was director of Cleanaway.

■ PRIMESHARE INTERNATIONAL has appointed Mr Tony Makowicki as sales and marketing director.

■ JOHN WILLIAMS INDUSTRIES has made two main board appointments. Mr Russell Glyn Davies is appointed group financial director, a position he held with Players (UK) prior to its acquisition by JWI last year.

Mr Robert Stuart Palmer, managing director of Economic Drums, an engineering company within Players (UK), assumes overall responsibility for engineering activities.

■ Mr Bernard Harvey has been appointed development director of THIRD WAVE SYSTEMS. He takes over from Mr Umen Bewira who has become managing director. Mr Harvey was business unit director (finance systems), Software Sciences.

■ Mr Paul Weasley has been appointed engineering director of MUNICIPAL MUTUAL INSURANCE has appointed Mr Maurice Stonecroft as chairman of the company. He is a trustee of Municipal Mutual, and chief executive of the British Rail Pension Trustee Co.

■ SCHWARZKOPF, a subsidiary of Hoechst, has appointed Mr Philip Luckett as managing director. Previously managing director of consumer goods for

Lionheart, Mr Luckett takes over from Dr Edmund Hage.

■ Mr Graham Spoorer, a director of investment capital group 3i, has been appointed director in charge of the south west, based in Bristol.

■ MARCHHEATH SECURITIES has appointed Mr Peter M. Paul as managing director of subsidiary Camford Engineering. He joins from RBSA Group where he was managing director of the UK automotive components division.

■ The board of managing trustees of MUNICIPAL MUTUAL INSURANCE has appointed Mr Maurice Stonecroft as chairman of the company. He is a trustee of Municipal Mutual, and chief executive of the British Rail Pension Trustee Co.

■ SCHWARZKOPF, a subsidiary of Hoechst, has appointed Mr Philip Luckett as managing director. Previously managing director of consumer goods for

ANZ GROUP PRIVATE BANKING has appointed Mr Peter Willis (picture) to the position of assistant general manager, private banking, London. He joins from ANZ Group in Australia, where he was involved in the commercial lending area in Sydney.

Prudential restructure

PRUDENTIAL CORPORATION has made the following changes from January 1. Mr Keith Bedell-Pearce (picture), director and general manager, field operations and marketing, home service division, is promoted to chief executive of Prudential Marketing Services.

Mr Trevor Pinnell, international director, Prudential Portfolio Managers, will become operations director.

Mr Terry Shrimpton becomes director and general manager, field operations. Mr Pinnell will become

the holding company which controls Prudential Holdings and Prudential Corporate Pensions. He will be joined by Mr Trevor Pinnell, international director, Prudential Portfolio Managers, who will become operations director.

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LONDON SHARE SERVICE

BANKS, HP & LEASING

BUILDING, TIMBER, ROADS - Contd

ELECTRICALS - Contd

ENGINEERING - Contd

INDUSTRIALS (Miscel.) - Contd

INDUSTRIALS (Miscel.) - Contd.

1990	Low	Stock	Price	Dr	Div	CW	P/E	1990	Low	Stock	Price	Dr	Div	CW	P/E	1990	Low	Stock	Price	Dr	Div	CW	P/E
113	62	AB Agri FIS	52.5	0.25	0.00	1.0	1.5	1990	79	79	1.0	0.00	0.00	1.0	1.5	1990	102	102	1.0	0.00	0.00	1.0	1.5
303	142	AB Agri FIS	52.5	0.25	0.00	1.0	1.5	1990	149	149	1.0	0.00	0.00	1.0	1.5	1990	150	150	1.0	0.00	0.00	1.0	1.5
303	142	AB Agri FIS	52.5	0.25	0.00	1.0	1.5	1990	150	150	1.0	0.00	0.00	1.0	1.5	1990	150	150	1.0	0.00	0.00	1.0	1.5
274	122	Abell Irish Ord.	147	0.00	0.00	1.0	1.5	1990	151	151	1.0	0.00	0.00	1.0	1.5	1990	152	152	1.0	0.00	0.00	1.0	1.5
83	47	Anglo Irish	27	0.00	0.00	1.0	1.5	1990	152	152	1.0	0.00	0.00	1.0	1.5	1990	153	153	1.0	0.00	0.00	1.0	1.5
711	132	Anglo Irish Ord.	147	0.00	0.00	1.0	1.5	1990	153	153	1.0	0.00	0.00	1.0	1.5	1990	154	154	1.0	0.00	0.00	1.0	1.5
110	110	Anglo Irish Ord.	147	0.00	0.00	1.0	1.5	1990	154	154	1.0	0.00	0.00	1.0	1.5	1990	155	155	1.0	0.00	0.00	1.0	1.5
551	120	Anglo Irish Ord.	147	0.00	0.00	1.0	1.5	1990	155	155	1.0	0.00	0.00	1.0	1.5	1990	156	156	1.0	0.00	0.00	1.0	1.5
129	100	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	156	156	1.0	0.00	0.00	1.0	1.5	1990	157	157	1.0	0.00	0.00	1.0	1.5
100	100	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	157	157	1.0	0.00	0.00	1.0	1.5	1990	158	158	1.0	0.00	0.00	1.0	1.5
62	35	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	158	158	1.0	0.00	0.00	1.0	1.5	1990	159	159	1.0	0.00	0.00	1.0	1.5
298	298	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	159	159	1.0	0.00	0.00	1.0	1.5	1990	160	160	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	160	160	1.0	0.00	0.00	1.0	1.5	1990	161	161	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	161	161	1.0	0.00	0.00	1.0	1.5	1990	162	162	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	162	162	1.0	0.00	0.00	1.0	1.5	1990	163	163	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	163	163	1.0	0.00	0.00	1.0	1.5	1990	164	164	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	164	164	1.0	0.00	0.00	1.0	1.5	1990	165	165	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	165	165	1.0	0.00	0.00	1.0	1.5	1990	166	166	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	166	166	1.0	0.00	0.00	1.0	1.5	1990	167	167	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	167	167	1.0	0.00	0.00	1.0	1.5	1990	168	168	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	168	168	1.0	0.00	0.00	1.0	1.5	1990	169	169	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	169	169	1.0	0.00	0.00	1.0	1.5	1990	170	170	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	170	170	1.0	0.00	0.00	1.0	1.5	1990	171	171	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	171	171	1.0	0.00	0.00	1.0	1.5	1990	172	172	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	172	172	1.0	0.00	0.00	1.0	1.5	1990	173	173	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	173	173	1.0	0.00	0.00	1.0	1.5	1990	174	174	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	174	174	1.0	0.00	0.00	1.0	1.5	1990	175	175	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	175	175	1.0	0.00	0.00	1.0	1.5	1990	176	176	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	176	176	1.0	0.00	0.00	1.0	1.5	1990	177	177	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	177	177	1.0	0.00	0.00	1.0	1.5	1990	178	178	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	178	178	1.0	0.00	0.00	1.0	1.5	1990	179	179	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	179	179	1.0	0.00	0.00	1.0	1.5	1990	180	180	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scotlnd	117	0.00	0.00	1.0	1.5	1990	180	180	1.0	0.00	0.00	1.0	1.5	1990	181	181	1.0	0.00	0.00	1.0	1.5
129	129	Anglo Scot																					

LONDON SHARE SERVICE

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MOTORS, AIRCRAFT TRADES -

PROPERTY - Contd

INVESTMENT TRUST - Contd

INVESTMENT TRUST - Contd

OIL AND GAS - Contd

MINES - Contd

1990 High Low	Stock	Price	No.	%	NAV	No.	%	High Low	Stock	Price	No.	%	NAV	No.	%	High Low	Stock	Price	No.	%	NAV	No.	%	High Low	Stock	Price	No.	%	NAV	No.	%	Ticks				
Components																																				
Automobiles	100	1.0	3.0	8.2	4.3	1.0	1.0	4.0	120	4791X Land Rover	52	0.2	1.4	78.32	18.8	120	54	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	2.0	4.0	12.0	4.0	1.0	1.0	4.0	120	64000CO 100	52	0.1	0.1	1.0	1.0	1.0	120	55	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	56	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	57	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	58	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	59	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	60	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	61	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	62	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	63	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	64	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	65	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	66	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	67	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	68	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	69	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	70	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	71	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	72	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	73	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	74	Scandinavian Trs Soc	41	2.22	2.2	0.1	1.0	1.0	1.0	1.0	100	100	100	100	100	100	100	100	100
Automobiles - Specialised	100	1.0	2.0	4.0	1.0	1.0	1.0	1.0	120	57100 City Prop	52	1.0	1.0	1.0	1.0	1.0	120	75	Scandinavian Trs Soc	41	2															

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SI.	Price	Offer Price + w	Yield	Old Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	
National Provident Institution	300.3	302.2	4.0	300.3	302.2	4.0	Providence Capital Life Assn. Co Ltd	134.4	136.4	4.0	Royal Heritage Life Assurance Ltd - Contd.	100.2	105.4	4.0	Sun Alliance Group - Contd.	121.1	121.1	4.0	Windham Life Assn Co Ltd	155.2	155.2	4.0	
49 Grosvenor St, London, SW1A 1AA	071-423-4000			UK Equity Fund	132.5	134.5		Current Funds Recovery	100.0	100.0		Fund Special Mandated	125.9	125.9		Gen. Atlantic International Life	143.9	143.9		J. D. Ward Financial Services Ltd	143.9	143.9	
Managed	300.3	302.2	4.0	UK Equity Fund	134.4	136.4		Worldwide Recovery	100.0	100.0		Fund Special Mandated	125.9	125.9		Winton House, Telford, Shropshire	143.9	143.9		1 Kingsway, London, WC2B 6AF	143.9	143.9	
UK Govt.	241.3	242.3	4.0	Intl Equities Fund	132.5	134.5		Pacific Growth	100.0	100.0		Fund Special Mandated	125.9	125.9		Revere House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Overseas Eq.	242.3	242.3	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Property	193.3	202.3	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Invest. Gvt.	150.1	150.1	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Depend. Fund	172.9	182.0	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Prudential (Pension) Fund	152.1	152.1	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Managed	152.1	152.1	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Northwich Union Asset Management Ltd	PO Box 140, Northwich CH6 5LP	0633-7607		Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
SI.	Price	Offer Price + w	Yield	Old Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	
National Provident Institution	300.3	302.2	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Managed	300.3	302.2	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
UK Equity Fund	241.3	242.3	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Overseas Eq.	242.3	242.3	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Property	193.3	202.3	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
For Est.	242.3	242.3	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Prudential	240.3	242.3	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Invest. Gvt.	152.1	152.1	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Depend. Fund	172.9	182.0	4.0	Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
Northwich Unit Trust Prices New for Dec. 3				Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
SI.	Price	Offer Price + w	Yield	Old Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	
Northwich Union Asset Management Ltd	PO Box 140, Northwich CH6 5LP	0633-7607		Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
SI.	Price	Offer Price + w	Yield	Old Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	
Northwich Union Asset Management Ltd	PO Box 140, Northwich CH6 5LP	0633-7607		Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
SI.	Price	Offer Price + w	Yield	Old Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	
Northwich Union Asset Management Ltd	PO Box 140, Northwich CH6 5LP	0633-7607		Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
SI.	Price	Offer Price + w	Yield	Old Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	
Northwich Union Asset Management Ltd	PO Box 140, Northwich CH6 5LP	0633-7607		Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
SI.	Price	Offer Price + w	Yield	Old Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	
Northwich Union Asset Management Ltd	PO Box 140, Northwich CH6 5LP	0633-7607		Proprietary Fund	132.5	134.5		Proprietary Fund	100.0	100.0		Fund Special Mandated	125.9	125.9		Regatta House, EC2R 7EP	143.9	143.9		10 Grosvenor Gardens, London, SW1X 7AU	143.9	143.9	
SI.	Price	Offer Price + w	Yield	Old Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	SI.	Price	Offer Price + w	Yield	
Northwich Union Asset Management Ltd	PO Box 140, Northwich CH6 5LP</																						

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FOREIGN EXCHANGES

Dollar falls on economic fears

THE DOLLAR fell yesterday on growing worries that the US economy might already be in recession. It was not helped by speculative reports that a US insurance company was in difficulty. Sterling was little changed as dealers awaited the result of the Conservative party leadership contest, while the yen was weak in reaction to oil prices.

The pressure on the US unit began in London following reports that the Soviet Bank for Foreign Economic Affairs had sold around \$200m for D-Marks. But there were also some technical factors connected with the decline: chart analysts said that the dollar had hit an important resistance point at DM1.4900.

Towards the European close, the dollar began to fall quickly as speculation moved round the market that the Equitable Life Assurance Society of the US was planning to file for Chapter 11 bankruptcy protection. This was quickly and strongly denied by the company, but the dollar remained depressed.

Reports that the US economy is slowing down kept the dollar weak. The National Association of Business Economists said the economy is already in a recession. Further signs of a slowdown came from the Con-

ference Board's consumer confidence index, which is close to the low point struck during the trough of the 1982 recession.

The dollar closed lower at DM1.4800 from DM1.4920, at SF1.2580 from SF1.2670, at Y123.30 from Y121.75, and at FF74.925 from FF75.030. The Bank of England's dollar index was down 0.3 at 60.0.

Sterling was more subdued as dealers waited for the outcome of the Conservative party leadership ballot. The fall in the dollar boosted the pound against the US unit but depressed it slightly against the D-Mark.

The resolution of the leadership contest is expected to give sterling a boost, many analysts said. There have already been signs that some European investors have moved back into sterling. The prospect of a reduction in interest rates before Christmas has so far

had little effect on the currency markets. "The ending of political uncertainty has had a bigger impact than worries over a cut in rates," one senior currency dealer said.

Sterling ended firmer at \$1.9750 from \$1.9655, and at Y253.30 from Y253.00. But it weakened to DM2.9225 from DM2.9325, to SF1.4975 from SF1.4900, and to FF74.900 from FF74.8850. Its index finished unchanged at 94.5.

In New York the pound staged a further improvement to \$1.9810 following the news that Mr John Major, the UK chancellor of the exchequer, will become prime minister.

The yen was lower as crude oil prices held on to most of the gains of the previous session. Tension in the Gulf and the possibility of military conflict in the new year weighed on sentiment. The D-Mark rose 60 points to Y86.90.

EMS EUROPEAN CURRENCY UNIT RATES

	End Central Rate	% Change vs. Previous Ecu	% Change vs. Previous Currency	Difference Indicator
Spanish Peso	133.621	130.178	-2.5%	45
French Franc	2,063.1	2,054.5	-0.4%	33
Belgian Franc	2,312.65	2,312.65	0.0%	4
Italian Lira	42,483.2	42,301	-0.3%	51
Danish Krone	1,035.24	1,035.24	0.0%	4
Danish Krone	7,841.95	7,875.6	+0.3%	11
Swiss Franc	1,409.04	1,409.04	0.0%	1
Sterling	1,409.04	1,409.04	0.0%	1

Estimated rates set by the European Monetary Committee are in descending relative strength. Percentage changes are for Ecu rate. A minus depicts a weak currency. Figures show the ratio between two currencies, and the maximum permitted percentage deviation of the currency's market rate from its Ecu central rate.

Adjustment calculated by Financial Times

E IN NEW YORK

Nov 27	Close	Prev. Close
1 Spot	L 982.5 - 1,002.2	1,044.0 - 1,070.0
1 month	1,035.2 - 1,025.0	1,090.0 - 1,070.0
3 months	1,045.2 - 1,025.0	1,075.0 - 1,040.0
12 months	1,052.0 - 1,025.0	1,082.0 - 1,050.0

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Nov 27	Close	Prev. Close
8.30 am	94.4	94.5
8.40 am	94.5	94.2
11.00 am	94.7	94.7
1.00 pm	94.6	94.6
3.00 pm	94.7	94.7
4.00 pm	94.7	94.7

Commercial rates later towards the end of London trading. Six-month forward dollar 4.38d-3.40am; 12 months 7.70d-7.00am

CURRENCY MOVEMENTS

Nov 27	Base of new rate	Market Gains/ Losses in basis points
US Dollar	94.5	-1.5
Canadian Dollar	102.0	-1.0
Australian Dollar	11.75	-1.0
British Pound	1.71	-1.0
French Franc	12.11	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
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Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1.71	-1.0
South African Rand	1.71	-1.0
Swiss Franc	1.40	-1.0
Dutch Guilder	1.40	-1.0
French Franc	1.40	-1.0
German Mark	1.40	-1.0
Italian Lira	1,100.0	-1.0
Japanese Yen	1,000.0	-1.0
New Zealand Dollar	1	

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NYSE COMPOSITE PRICES

**12 Month
High Low Stock Div. Yield 100% High Low**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise stated, rates of dividend are annual disbursements based on the latest declaration.

a-dividend also str(a), b-annual rate of dividend plus stock dividend, c-equidating dividend, d-old-cashed, e-new yearly low, f-dividend declared or paid in preceding 12 months, g-dividend in Canadian dollars, subject to 15% non-residence tax, h-dividend declared after split-up or stock dividend, i-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulated sum with dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, d-next day delivery, P/E price-earnings ratio, r-dividend declared or paid in preceding 12 months plus stock dividend, s-stock split. Dividends begin with date of split, ss-sates, dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-yearly high, trading halted, v-in bankruptcy or receivership or being organised under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wv-when issued, ws-with warrants, x-ex-dividend or ex-rights, xdis-ex-distribution, xw-without warrants, y-ex-dividend and sales instll, yld-yield, -sales in full.

NASDAQ NATIONAL MARKET

3pm prices November 27

Stock	Div.	Sales	High	Low	Last	Cong	Stock	Div.	Sales	High	Low	Last	Cong	Stock	Div.	Sales	High	Low	Last	Cong	Stock	Div.	Sales	High	Low	Last	Cong		
A&W Bd		100s	272	262	271	+18	DF Svc	.150	100s	56	54	53	-4	Kasher	.00	100s	116	84	79	83	3	RigRn	.126	100s	92	91	89	91	3
ACC Cpl	.16	13	502	74	62	-6	DH Tch	.00	100s	65	72	51	-4	Kastor	.00	24	116	112	110	114	-3	RifFor	.126	100s	13	92	22	21	15
ADC		13	240	22	21	-1	DIV Pl		200s	312	312	312	-3	Kaydon	.00	11	107	107	107	107	-3	RoadSv	.110	100s	740	331	331	331	331
AST		7	1756	222	212	-1	DOC		8	7411	15	14	13	-5	KelbyOil	.00	275	255	255	255	-2	RodCo	.00	100s	52	52	52	52	3
Autom		3	1371	47	47	-4	DVIFn		400s	12	12	12	-4	KelbyOil	.00	12	47	30	20	-2	Roxin	.00	100s	126	126	126	126	3	
Actmco		15	210	135	124	-13	Danberg		12	6	6	6	-4	KelbyOil	.00	12	47	30	20	-2	RyanF	.00	11	1359	74	74	74	74	3
Adapt		8	869	145	134	-11	DentGp	.15	12	6	6	6	-4	KelbyOil	.00	12	47	30	20	-2	S-5								
Adingt s		8	476	104	104	-1	Dath		10	147	30	28	-2	KelbyOil	.00	12	47	30	20	-2	SCI Sys	.10	10	331	74	74	74	74	3
AdasSv	.24	12	243	19	19	-1	DatSwch		17	119	28	28	-2	KelbyOil	.00	12	47	30	20	-2	SEI	.10	12	255	74	74	74	74	3
AdasC		3	507	45	45	-1	DashPn		7	151	72	71	-1	KelbyOil	.00	12	47	30	20	-2	SEFFed								
Ad-Log		8	422	74	74	-1	DellCp		11	22	31	31	-1	KelbyOil	.00	12	47	30	20	-2	SHL Sy	.136	7	3474	41	41	41	41	3
Ad-Poly		12	364	175	175	-1	DellCp		13	114	24	24	-1	KelbyOil	.00	12	47	30	20	-2	Safco	.136	7	705	51	51	51	51	3
AdvTel		13	508	125	125	-1	DellCp		7	20	20	20	-1	KelbyOil	.00	12	47	30	20	-2	SafteG	.136	25	4523	33	33	33	33	3
AdveSy	.12	8	31	104	94	-10	DellCp		19	10	12	12	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	7	1444	61	61	61	61	3
Agon	2.718	8	25	65	65	-1	DellCp		11	21	21	21	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	4	184					
Aeron		10	23	23	23	-1	DellCp		10	18	18	18	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
Aerlan		11	64	92	92	-1	DellCp		12	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
Agency	.58	3	397	74	74	-1	DellCp		13	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
Agro	.20	16	226	55	55	-1	DellCp		14	13	13	13	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
Altd		16	543	75	75	-1	DellCp		15	13	13	13	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
Altnet		1.056	202	202	202	-1	DellCp		16	10	10	10	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
Alvax		15	407	245	245	-1	DellCp		17	119	28	28	-2	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvaxBd		15	441	204	204	-1	DellCp		18	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvaxG		15	158	142	142	-1	DellCp		19	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
Alvex		8	216	64	64	-1	DellCp		20	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexG		8	34	264	264	-1	DellCp		21	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		8	264	82	82	-1	DellCp		22	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	182	182	-1	DellCp		23	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		24	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		25	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		26	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		27	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		28	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		29	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		30	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		31	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		32	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		33	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		34	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		35	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		36	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		37	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		38	11	11	11	-1	KelbyOil	.00	12	47	30	20	-2	Sauna	.40	3	28	10	9	9	9	3
AlvexGp		11	161	164	164	-1	DellCp		39	11</																			

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AMERICA

Equities modestly higher after subdued trading

Wall Street

A SUBDUED day's trading ended with share prices modestly higher yesterday as dealers and investors looked for, and failed to find, a lead from fresh political or economic news, writes Patrick Harcorow in New York.

At the close the Dow Jones Industrial Average was up 10.64 to 2,543.81 after New York SE turnover of 147.6m shares. Advancing issues outpaced falls by 948 to 569. The Standard & Poor's 500 put on 1.60 to 318.11, while the American SE composite rebounded from an early loss to finish a net 1.08 ahead at 297.00.

The main economic data of the day - which showed that consumer confidence fell further in November and the merchandise trade deficit widened to \$29.75bn in the third quarter - were in line with expectations and had little effect on the market. The absence of any sizeable movements in crude oil prices also left trading without direction. January crude finished down nine cents at \$32.86 a barrel.

Among individual issues, MCA was again the most heavily traded. Strong pressure

on the demand side pushed the share price up 5½ to \$35¾ on turnover of almost 2m. On Monday Matsushita, the Japanese electronics group, revealed that it would pay \$6.1bn in cash for MCA, which owns the Universal Pictures film studio in Hollywood.

Waste Management was also high on the list of most active issues after one of the group's units won a 17-year contract to construct and run a chemical waste facility for the government of Hong Kong. After initially moving up, investors took profits as the buying petered out, leaving Waste Management down 5¾ on the day at \$31½ per share.

Systems software manufacturer Novell rose 5¾ to \$30 as more than 800,000 shares changed hands following a recommendation from an analyst at Shearson Lehman, the securities house. The analyst said that Novell's strong position in the personal computer local area network market should help the company maintain strong growth during the recession.

Elsewhere in the technology sector, Dell Computer moved ahead after the company reported a rise in third quarter revenues from \$95.5m in 1989 to \$136.7m. Then profit-taking took hold and the shares closed off 5¾ on balance at \$13 after heavy trading.

American Stores put in an impressive performance, rising 52½ to \$48 in the wake of an improvement in third quarter profits.

Furnace, the rubber and plastics manufacturer which is due to release third quarter results today, saw its shares lose 3¾ to \$10.40 after an analyst moved the stock off its buy recommendation list and reduced his earnings estimate for 1991 and 1992.

Canada

TORONTO spent another quiet session, moving within a narrow range before closing at a small gain. The composite index was finally up 12.4 at 3,130.0 after an initial decline by 291 to 2,930. Volume amounted to 19.1m shares, against Monday's 18.0m.

Gold advanced for the third consecutive day, registering a 1.31 per cent index gain in spite of a slight easing in the world bullion price. Overall, 10 of the 14 groups ended higher, including banks, real estate and construction.

ASIA PACIFIC

Nikkei declines on rising crude price and weak yen

Tokyo

STOCKS drifted yesterday, affected by rising crude oil prices and a weaker yen. Once again the market was led by futures, which responded to reports of the possible approval by the UN Security Council of the use of force against Iraq, writes Erika Terasawa in Tokyo.

The Nikkei average opened at the day's high of 23,737.14, and closed 138.35 down at 23,593.44. Volume remained very thin with 250m shares changing hands, dealers refraining from large-scale trades on the last trading day of November contracts.

Falls outnumbered rises by 641 to 314, with 170 issues unchanged. The Topix index of all first section stocks declined 12.78 to 1,734.30, and, in London, the ISE Nikkei 50 index shed 4.41 to 1,503.02.

Expiring margin contracts on business traded in May and June continued to haunt the market. About 2.5bn shares, mainly large-capital steels and shipbuilders, traded on margin are expected to expire on Friday. Nippon Steel, the most traded stock on Monday, was again the leading active and lost Y3 to Y396. Mitsui Shipbuilding eased Y4 to Y48.

Fears of an imminent war in the Gulf depressed Chiyoda Corp, an engineering company with contracts to build industrial plants in the region. The issue fell Y50 to Y1,800 as the prolonged situation in the Gulf was expected to depress the company's earnings prospects.

Rising oil prices caused Tokyo Electric Power to fall Y100 to Y2,250. The stock was also depressed by a decline in first-half earnings.

Pioneer Electronic continued to surge, gaining Y170 to Y3,850 after a Y580 rise on Monday. The issue became a constituent of the Nikkei average on Monday, replacing Mitsubishi Mining & Cement.

While some participants see the inclusion in the index as a buying incentive, others believe that its upturn is limited.

Mr Ian Marklew at Barclays de Zoete Wedd said that the buying was overdone. "There is no justification for Pioneer surging just on the inclusion," he said.

Investors responded favourably to the terms of Matsushita's acquisition of the US film studio, MCA, announced on Monday night. Matsushita rose Y20 to Y1,840 in an otherwise weak electricals sector.

Many speculative issues fell on the news that Mr Mitsuhiro Kotani, leader of the Koshin stock speculator group, had admitted in court that he had manipulated the share price of Fujita Tourist, Honshu Paper and Fujisawa.

TAIWAN fell 4.5 per cent in a continued correction after its recent climb. The weighted index lost 196.54 to 4,386.32 and volume fell to Y867.7bn from Y2,735.

MANILA was disappointed by the lack of progress at an offshore oil well in the southern Philippines. The composite index weakened 23.58 to 610.62 and turnover contracted to 53.7m pesos from 83.8m.

In SINGAPORE trading resumed in UIC after the company said it was increasing its stake in the property concern, Marina Centre Holdings. UIC slipped to SS1.29 from its pre-suspension price of SS1.32. The Straits Times Industrial index eased 2.93 to 1,118.29 in turnover of SS56m, against SS25m.

KUALA LUMPUR saw Malaysian Airline System drop 17 cents to M\$1.88 on a first-half fall in operating profits. The composite index lost 3.08 to 42.3m shares, against 42.2m.

Roundup

MANY Pacific Rim markets fell yesterday, weighed down by disappointing company news and fears of war in the Gulf.

AUSTRALIA declined for the fourth day in a row. The All Ordinaries index lost 5.1 to 1,350.3. Turnover fell to AS151m from AS163m. Coles Myer, the country's biggest retailer, eased 3 cents to AS2.58 after its chairman told the annual meeting that operating conditions would remain difficult.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		TUESDAY NOVEMBER 27 1990					MONDAY NOVEMBER 26 1990					DOLLAR INDEX				
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1990 High	1990 Low	Year ago (approx)
Australia (76).....	123.89	+0.1	92.85	100.31	95.18	107.03	-0.3	7.28	123.63	93.25	100.61	95.80	107.39	159.31	116.98	144.45
Austria (18).....	197.27	-0.5	148.09	159.98	151.79	152.04	-0.9	1.80	136.85	102.52	161.31	153.75	133.49	285.63	178.57	147.51
Belgium (61).....	137.53	+0.5	103.24	111.53	105.62	103.61	-0.5	5.59	102.52	111.28	168.82	162.82	126.57	147.26	125.00	112.40
Canada (120)....	125.02	-0.1	93.85	101.38	95.19	105.33	-0.3	3.81	104.02	101.83	107.03	102.02	109.42	199.42	120.06	112.40
Denmark (33)....	245.74	+0.3	184.48	195.38	187.38	187.38	-0.1	2.05	245.03	245.03	195.02	195.02	204.08	226.00	212.00	187.00
Finland (25)....	139.25	+0.8	104.59	112.98	107.19	109.11	+0.5	3.32	102.52	78.09	84.25	80.30	77.53	152.29	88.91	120.14
France (122)....	139.32	+0.8	104.59	112.98	107.19	109.11	+0.0	3.81	138.22	104.24	112.48	107.20	109.08	165.85	124.98	133.33
Germany (91)....	116.93	-0.6	87.77	94.84	89.97	89.97	-1.4	2.58	117.64	88.74	95.75	91.25	91.25	144.65	101.38	103.33
Hong Kong (48)....	121.50	-0.2	91.51	98.86	93.80	121.93	-0.1	5.43	122.09	92.09	94.71	94.71	122.10	147.49	112.24	116.64
Ireland (17)....	153.82	+0.5	115.47	124.75	118.36	120.12	-0.1	4.35	121.45	111.11	120.34	119.57	119.04	182.57	117.00	121.00
Italy (91)....	76.41	-1.8	57.38	61.96	58.79	63.31	-0.8	0.81	129.88	97.97	105.71	100.76	105.71	197.20	105.59	97.00
Japan (454)....	129.32	-0.4	97.14	104.04	98.04	104.26	-0.6	3.40	193.01	145.59	157.08	149.71	159.41	250.89	182.88	204.23
Malta (35)....	191.88	-0.8	126.88	126.88	126.88	126.88	+0.7	0.84	154.72	425.38	459.60	438.65	181.57	523.41	324.53	286.28
Mexico (16)....	134.71	+1.1	101.12	102.85	102.64	104.04	+0.4	5.38	133.19	100.47	108.39	103.31	102.28	149.03	127.56	131.24
Netherlands (41)....	134.71	+1.1	24.36	36.30	39.22	37.21	-2.4	8.00	49.57	37.39	40.34	38.45	42.97	75.36	47.00	74.87
New Zealand (16)....	217.38	+1.4	163.16	178.22	167.24	170.59	+0.4	2.05	175.15	165.94	169.86	168.86	178.79	202.34	175.29	175.29
Singapore (25)....	155.85	-0.1	117.00	120.40	118.82	120.36	-0.1	0.7	148.55	115.57	117.65	112.00	122.80	205.24	147.24	163.95
South Africa (60)....	172.27	-3.8	128.00	138.00	132.00	132.00	-12.02	103.57	103.57	103.57	103.57	103.57	103.57	202.00	151.00	151.00
Spain (42)....	145.59	+1.8	114.94	124.94	124.74	124.74	-1.4	3.23	154.69	116.88	125.89	124.99	124.99	182.25	157.81	157.81
Sweden (68)....	87.70	+0.7	65.84	71.13	67.49	68.45	+0.0	3.08	87.12	65.71	70.91	57.59	68.43	109.77	85.00	90.44
United Kingdom (266)....	170.53	+0.8	126.13	138.41	131.32	128.13	+0.3	5.43	169.30	127.71	131.31	127.71	127.71	178.18</		